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VILLAGE OF HERKIMER MASTER PLAN 2020

The Village of Herkimer leading up to the year 2020 and beyond.

ABSTRACT

The Village of Herkimer Master Plan 2020 provides a vision of the Village of Herkimer leading up to the year 2020 and beyond.

**Authored by the Village of
Herkimer Planning Board**

Village of Herkimer Master Plan 2020

Timetable of Master Plan 2020 Development



<http://www.voherkimer2020.com/>

The Village of Herkimer
leading up to the year 2020 and beyond.

2015-2016:

- Investigate Grant funding for Master Plan consulting support
- No funding was obtained

Mid-End of 2016:

- Planning Board determined it would author the Master Plan
- June-September – conducted public survey (200+ responses)
- Survey and results published via public web site
- Survey results directed the focus of the Master Plan 2020

2017-Present:

- Development of the Master Plan 2020
- Interviews/investigation on Characteristic Group topics
- Master Plan 2020 document published on-line/web site incrementally, soliciting comments

Village of Herkimer Planning Board (author of Master Plan 2020):

- **Brion Carroll**; Chairman
- **Becky Chrisman**; Board Member
- **Adam Hutchinson**; Board Member
- **Chris Lotey**; Board Member
- **Howard Quick**; Board Member

Village of Herkimer Administration (approvers of Master Plan 2020 per signature, May 8, 2018):

- **Anthony Brindisi**; Mayor _____
- **Fred Weisser**; Village Trustee, Planning Board Liaison _____
- **Mark Ainsworth**; Village Trustee _____
- **Delbert Bell**; Village Trustee _____
- **Kelly Brown**; Village Trustee _____

The administration of the Village of Herkimer hereby ratifies this document via our signature and commit to adopt this plan as the official Master Plan of the Village of Herkimer on this date (May 8, 2018), and will make every reasonable effort to execute the directives provided in this plan as defined and/or as further detailed pursuant to its execution.

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INTRODUCTION to the MASTER PLAN 2020

For over a fifty years the Village of Herkimer has been without an official Master Plan to serve as guidance for the municipal government, causing all initiatives to be viewed as reactive. Past efforts to develop a formal Master Plan include an initiative in 1962, and again in 1978, of which neither documents were affirmed and ratified to serve the purpose of the Village's Master Plan.

Absent the use of an official Master Plan, the Village administration has been without any short or long term strategy, no overall platform to develop tactical plans of execution, and has been without supportive documentation when submitting grant requests to state or federal government agencies. In essence all of the federal funding programs, as well as most of the present and potential state programs, require adherence to a comprehensive plan (or Master Plan). Therefore the Village is placed low on the priority list for approval when submitting grant applications because it does not have a Master Plan.

According to the New York State's *Zoning and the Comprehensive Plan (2015)*, the Comprehensive Plan or **Master Plan** is "... the culmination of a planning process that establishes the official land use policy of a community and presents goals and a vision for the future that guides official decision-making."

According to NY Village Law § 7-722-b (Village Comprehensive Plan), "a village government is the authority and responsibility to undertake village comprehensive planning and to regulate land use for the purpose of protecting the public health, safety and general welfare of its citizens."

It is therefore the goal of the Village of Herkimer Master Plan 2020 to define the profile of the Village of Herkimer for the year 2020 and beyond. The contents of this document provide the framework by which Village Administration will develop tactical plans for the Village of Herkimer; assign and support the Village Planning Board and Zoning Board in any and all efforts to assess and define a new zoning profile; seek out and submit both state and federal grant applications; and solicit support from the Herkimer County Industrial Development Agency and any other supportive government agency to achieve the directives outlined in this document.

Organization of the Master Plan 2020 Document

There are many different structures that can be used to develop a Master Plan, which is the same as saying there is no official standard format. There are recommended templates and examples of master plans developed by other New York State municipalities. However, the best approach is to develop a master plan that fits the needs of the municipality. Therefore the Village of Herkimer Planning Board reviewed recommended templates, numerous plans published by New York State municipalities, including the City of Utica, to determine the format of this Master Plan.

The primary goal of the Master Plan 2020 is to provide the future vision of the Village of Herkimer with as much reinforcing and supportive documentation as possible, including select content from prior plans that remain applicable.

The document starts with extracted segments describing the **History** and **Topography** of the Village as provided in the historic *Master Plan (1962)*. There is no change in either topic since its original publishing and the Planning Board felt it adds depth to the profile of the Village and does not detract from the purpose of the Master Plan 2020.

It was considered important that the Master Plan 2020 include as much statistical information as possible, leveraging the available content both from government agencies as well as select content that exist on-line where applicable value can be derived. As much as possible the statistical content is specific to the Village of Herkimer, but content is also specific to the Town of Herkimer where it brings value to understanding the overall profile of the Village of Herkimer.

Justifiably the largest section follows to define the **Future Profile of the Village of Herkimer**, which is sequenced in its delivery from a graphical profile of the vision of the Village of Herkimer; to the details of the input gathering process using the **Master Plan 2020 Village Profile Survey**; followed by the **Master Plan 2020 Village Profile Survey Results**; and culminating in the outlining of the future Village Profile presented using the Characteristic Groups introduced in the Village Profile Survey.

For each of the Characteristic Groups in the Village Profile there will be a suggested set of actions, along with the Village organization(s) expected to participate in the execution of those actions. These organizations are provided as a suggestion and it may be later determined that the organizations noted are not necessary to be involved, as well as others not identified requiring direct or indirect involvement.

All active plans require some form of tactical execution by putting a timeline in place of how it will progress from vision to reality. The **final section** of the Master Plan 2020 is the **Phasing of the Master Plan 2020**, which presents a suggestive staging of the Action Points identified in each of the Characteristic Groups presented.

HISTORIC BACKGROUND of the VILLAGE and TOWN OF HERKIMER

The following is a direct republishing of a similarly named section in the historic *Master Plan* (1962) that was produced but never ratified by the Village Government:

History is important as a background study as it can provide the reasons behind the settlement of the area as an urban place as well as the reasons for its growth and development and continued existence as a place in which to live and work. Herkimer has a long and proud history as one of the earliest settlements west of the Hudson River, and before this it was a part of the area occupied by the Mohawk Indians, a tribe of the five nations (later six) known as the Iroquois Confederacy.

The first white settlement was started in 1723 on the site of the present Village of Herkimer, then called German Flatts, by a group of Palatine Germans. The government encouraged the settlement of this particular site as it would serve as an outpost directly in the path of an attack in the Albany area, as such an attack would probably proceed through the Mohawk Valley from hostile country to the west. In the event of an attack word could be dispatched to the forces stationed in the Albany area and preparations made to repel the attack before the action was carried to the more populous areas along the Hudson. The settlement was sacrificed to this purpose when it was completely wiped out during the French and Indian Wars of 1754-60. Rebuilding was started immediately following the hostilities.

In 1776 Fort Dayton was built on the north bank of the Mohawk River, evidently on the small rise where the County Court House now stands, to protect the residents in the settlement. A similar fort, Fort Herkimer, was built on the lands of General Herkimer to protect the residents on the south bank of the river as it was feared that, in the event of an attack, time would not permit fording the river to Fort Dayton. The strategic location of the settlement was to corner to the forefront when for the second time it was burned, this time by Brant during his campaign against the American Colonies in 1778. Even though it was still being rebuilt after the first burning, they were about 70 dwellings on both sides of the river, mostly on the north bank, along with numerous mills, barns and other buildings. This action is vividly portrayed by Walter D. Edmonds in Drums Along the Mohawk.

The Town of Herkimer was organized in 1788 and on April 6, 1807 the Village was chartered. According to Nathaniel S. Benton in A History of Herkimer County (J. Munsell, Albany, N. Y., 1856) "this spot was for many years before and after the revolution the most populous of any in this part of the country; the public buildings of the county have always remained at the Village, and for several years it enjoyed a commercial prosperity unrivaled by any locality in the county." Even though the opening of the Erie Canal in the 1820's caused some loss to the general prosperity of the area, by 1830 the Village contained some 120 dwellings together with stores, hotels, printing offices, a blacksmith shop, distilleries, a tannery, a potashery and a cowbell factory.

Industrialization did not really get underway until the Herkimer Manufacturing and Hydraulic Company was incorporated in 1833, with a capital of \$100,000, to make a dam across the West Canada Creek to provide power for cotton, woolen paper and flour manufacture. Again in the words of Nathaniel Benton, "The extensive waterpower of the West Canada Creek; which had been long unimproved, was brought into use about the year 1835, by a company of enterprising

citizens of the town, and although the results of this experiment may not have fully met the expectation of some of its most sanguine projectors, there can be no doubt of the very beneficial effects to the village, by the construction and operation of mills and machinery and the use of the water power brought out by the company.

In 1836 the Utica & Schenectady Railroad, later to become a part of the New York Central System, was extended to Herkimer, providing a rapid means of travel in comparison to the Canal. The Canal, however, continued to be the primary means of moving freight for many years and is still in use today. In 1886, when the manufacture of furniture was begun, industry reached its greatest development in Herkimer.

Since that time, the Village has experienced generally steady growth both in population and industrial development. As was the case in most upstate communities, Herkimer received a considerable boost in population in the early 1900s with the influx of migrants from Europe. Large numbers of Italians, Poles and Russians made Herkimer their home, most settling in the last remaining undeveloped land south of the railroad right-of-way. The influence of this migration can be seen even today south of Route 5.

It is apparent that throughout its history, transportation has been the key to the growth and development of the Herkimer area. This is as true today as it was in 1723, as evidenced by the construction of the Thruway, with the area interchange within the boundary of the Village. While modern methods of transportation make location a somewhat less important consideration in commerce, it is still one of the primary concerns of industry. It would appear, therefore, that the desirable location with respect to transportation, which was the underlying factor in the development of the area as a center of agriculture, dairying, industry and commerce, will continue to be of primary importance in the future. It is, therefore, expected that the Herkimer area will continue to show a slow but sound, steady growth over the coming years.

Topography of the Village (and Town) of Herkimer

The following is a direct republishing of a similarly named section in the historic *Master Plan* (1962) that was produced but never ratified by the Village Government. There is a Topological Map that is provided in **Appendix A - Maps** that should be reviewed in conjunction with the below excerpt:

The Town and Village of Herkimer are in what may be described as a very hilly lowland belt, traversed by the narrow, rather deeply cut valley of the Mohawk River. The floor of this valley is generally at an elevation of approximately 400 feet above Sea level with a rise to about 5.00 feet along the bluff delineating the valley floor. This bluff is quite close to the river in some sections though nearly two miles from the river at the Village itself. Consequently a considerable plain exists there and this provided an excellent site for the original settlement. North of the bluff and to the east of the West Canada Creek, the land is rolling and reaches an elevation of 800 to 900 feet with a maximum of over 1,000 feet inside of the Town boundaries. On the west side of the Creek, however, the topography is much more hilly with elevations some 200 to 300 feet higher than the eastern portion of the town. Further to the north, above Kast Bridge, the maximum elevation is over 1,600 feet above sea level.

While the entire area was once a plain, considerable erosion has changed the plain into a very hilly area so that little evidence other than the relative accordance of the hilltops remains. The land farm is now characterized by many streams and drainage ways in sharp-edged gullies and generally steep slopes. The only really extensive plain areas are flood plain along the West Canada Creek and the Mohawk River, with the alluvial fan from the West Canada Creek the largest such deposit. This is the present location of the Village of Herkimer and before urbanization, the land was excellent farm land and one of the primary reasons the site was chosen for the first settlement. There is much natural beauty in the landscape, but such a land form is difficult to farm by machinery, except where the land is only gently rolling, as in the area just north of East Herkimer.

Soils

Many varieties of soils are found in the Herkimer area; four types are of particular importance due to the quantities and locations involved.

They are:

- **Mohawk Silt Loam.** *Found generally throughout the Town on both sides of the West Canada Creek on higher level hill land. On the west side of the creek this soil is usually bordered by steep, broken land. Surface drainage is good. The soil may be easily cultivated and if well managed is quite productive of corn, oats and hay. Much of this land in the Town is devoted to pasturage and is excellent for the purpose.*
- **Allis Silt Loam.** *Found in moderate quantities in the Town, particularly near Beacon Light Corners on high land. This soil is also well suited for pasture. Surface drainage is good or even excessive. Internal drainage is retarded because of the compact, impervious subsoil. The principal crops are hay, oats and some corn, primarily for silage. Yields are generally somewhat lower than for the Mohawk Silt Loam.*
- **Otisville Fine Sandy.** *Found in the eastern portion of the Town but generally to the north of East Herkimer, this soil is best suited for vegetables though reasonably productive for*

hay and silage. Due to the sand and gravel in the subsoil the soil is well drained and in dry seasons excessively well drained. Generally excellent for intensive farming.

- **Palmyra Gravelly Loam.** *Found throughout the Town but particularly along streams. Nearly all of the bottom lands along the West Canada Creek and the Mohawk River, including the site of the Village of Herkimer, are of this category. Surface and internal drainage is good. This soil is considered to be one of the best in the area for farming, especially for truck crops.*

In addition to these four major soil types, three other categories are of importance but rather than classified by composition of the soil they are classified by condition. These are steep, broken land, poorly drained meadowland and rough, stony land. More than 20 Percent of the southern half of Herkimer Country is thus classified and considerable of this is in the Town of Herkimer, particularly on the west side of the creek.

It should be noted that the portion of the Town east of West Canada Creek is particularly well suited for intensive cultivation, both in terms of soils present as well as general topography. On the west of the creek, however, the land is very steep and a large portion is unsuited to the use of machines. This land can best be utilized as pasturage. As the land to the east of the creek is one of the prime natural resources of the Town, every effort should be made to conserve and preserve this land for agricultural purposes. Urban growth should be encouraged in those areas where farming is not as productive. ... Consequently, it is believed that any major new residential growth should be encouraged to the north and west of the Village of Herkimer where the land is less valuable for farming than in the East Herkimer area.

The steep slope map, together with the map of the drainage pattern will also be found to be an excellent guide to those areas where particular attention should be given to the design of new subdivisions. Where land is more or less level, there is little problem in designing a subdivision for the best use of the land and to make the best arrangement of streets and lots for a pleasant neighborhood. On the other hand, when the slope of the land is above 10 to 15 percent, drainage and slope problems are intensified a great deal, and many additional considerations must be kept in mind when designing a subdivision.

Statistical Profile of the Village of Herkimer

This section provides collective statistics that will set the basis for the current state of the Village of Herkimer and will be selectively referenced when defining the vision of the future state of the Village of Herkimer. The primary source of these statistics are derived from the **U.S. Census Bureau** (via Dale Miller, Principal Planner, Herkimer Oneida County Comprehensive Planning Program), *which has been collected where available per 1980-2010, and also established by means of updating their census data through an interactive and on-going survey process called the American Community Survey*. There are selective statistics that influenced this section from the **New York State Department of Labor** (via Mark Barbano, Mohawk Valley Regional Economist, Research and Statistics Division); and from the on-line web site referred to as **Sperling's Best Places** web site located (at the time of this document's creation) on the internet at http://www.bestplaces.net/economy/zip-code/new_york/herkimer/13350.

NOTE: *Many of the statistics presented in this section had been posted on the Master Plan 2020 web site (<http://www.voherkimer2020.com/>) for public review throughout the development of this document.*

The reason that these statistics are provided in a collective manner in this section, rather than associating each statistical profile in the various Characteristic Group they apply to, is because those later sections are focused on defining the future vision. Therefore these statistics will only be referenced in those later sections to support comparisons between the current state and the future state of the Village of Herkimer.

Therefore, to provide a logical sequence of these statistics, this section of the Master Plan 2020 will apply the following flow to provide some level of cause-effect association of the various demographic and industrial profiles of the Village:

- Population
- Ethnicity-Race
- Gender
- Age
- Marital Status
- Family and Household
- Education
- Employment
- Income
- Housing

This section provides data that is a combination of actuals per 1980, 1990, 2000 (where available) and 2010 with estimates for 2011-2015 statistical profiles per the US Census Bureau American Community Survey (see **Appendix B – U.S. Census Bureau: American Community Survey**) for details on this service of the U.S. Census Bureau.

Population

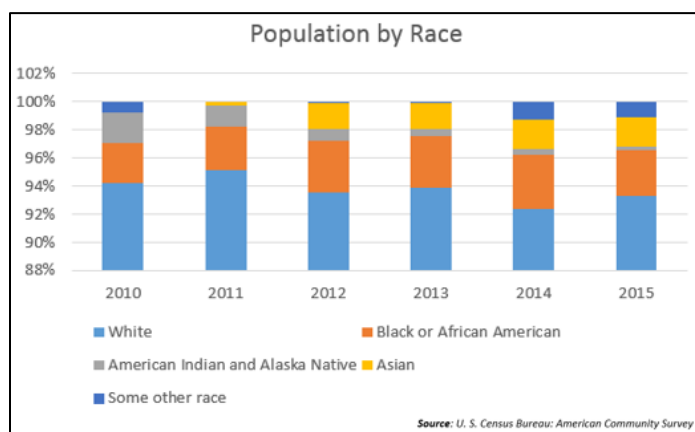
The population of the Village is referenced (per the US Census Bureau) as 8383 in 1980, with a dip in 1990 and 2000, and a rise back up to 8,173 in 2010. The population then shifted to an estimated population level in 2011 shifting down to 8,061 and oscillating until 2015 to 7,871. The reduction of roughly 5% from 2010 to 2015 is unique to the Village when compared to surrounding municipalities, which appear to fluctuate roughly 1% up and down during this same period. This suggests that residents are leaving the Village and not being replenished by new arrivals at the same rate.

Year	1980	1990	2000	2010	2011	2012	2013	2014	2015
Village population	8383	7945	7498	8173	8061	7847	7879	7886	7871
Actual vs Estimate	Actual	Actual	Actual	Actual	Estimate	Estimate	Estimate	Estimate	Estimate

Source: U.S. Census Bureau

Ethnicity-Race

Though ethnic population data is not available per 1980-2009, the Village of Herkimer has a demographic profile that is not dissimilar from municipalities in the area. The chart below notes that the



majority of residents (averaging roughly 95%) are white with a mix of minority races. Noteworthy is the gradual reduction in the white residents and an increase in profile of Asian and those of "some other race". The specifics of why such a transition has occurred is not going to be assessed in this document, but the rise in racial minorities has to be considered when assessing the future state of the Village and how it will support this growing cultural mix.

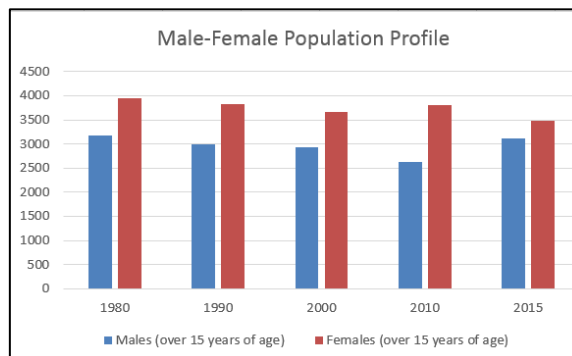
Since it is not definitely stated in the US Census Bureau statistics, we look to the Sterling's Best Places, to detail how it defines the ethnic profiles, which appear to have a high similarity to the US Census Bureau:

- **White** – The percent of the population who have indicated their race as White, or reported entries such as Canadian, German, Italian, European, Lebanese, Near Eastern, or Arab.
- **Black** – The percent of the population who have indicated their race as Black, or reported entries such as African American, Afro-American, Black Puerto Rican, Jamaican, West Indian, or Haitian.
- **Asian** - The percent of the population who have indicated their race as Asian or Pacific Islander, including Asian Indian, Filipino, Cambodian, Thai, Bangladeshi, Burmese, Pakistani, Samoan, Hawaiian.
- **American Indian and Alaska Native** – The percent of the population who have indicated their race as American Indian, or Native American, Eskimo, or Aleut.
- **Some other race** – The percent of the population who have indicated their race as other than White, Black, Asian, or American Indian. Due the confusion of classifying Hispanic as an ethnicity and not a race, most Census respondents choosing this 'other' category were Hispanic.

Gender

The gender breakdown of the Village (as depicted in the chart below) shows a slight shift in male vs female population over the period from 1980 to 2000. However the shift in the male population took a significant drop in 2010, only to recover in 2015. The female population did almost the reverse and is now roughly on par with the 2015 population numbers.

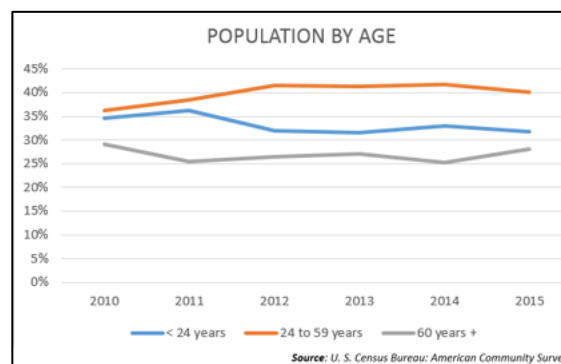
As per the population figures provided earlier, the total population of 8173 in 2010 and 7,871 in 2015 depicts a reduced population. The chart to the right suggests that this population profile of those 15 years of age and older are also an increasing majority – from composing 79% of the population in 2010 to 84% in 2015.



Age

The population's age profile in Herkimer have undergone a slight upward shift of roughly 5% from 2010 to 2015 in the age range of 24-59 years old, with a similar downward shift of the age range of less than 24 years old. This fact could be used to surmise that those added to the 24-59 range were those that progressed (aged) into that range from the less than 24 range.

That would imply that families remain in the Village; that teenagers (15-19) shift into the 20-24 year range; and likewise shift from the 20-24 range to the 25-34, and so on.

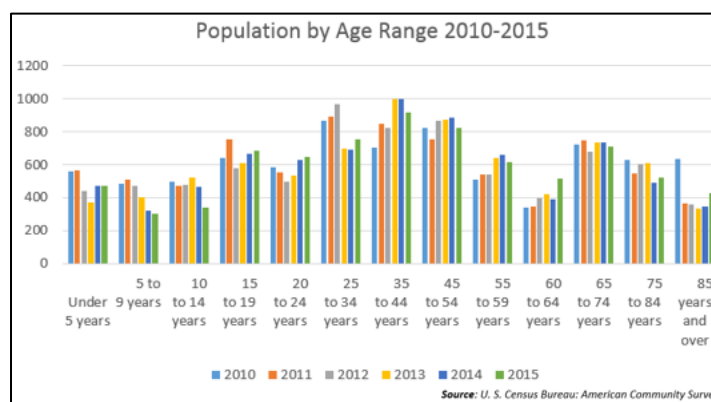


For this to be effective, the Village has to have facilities, services and opportunities that support this transition. For teenagers to remain in the Village as they graduate High School, there must be employment opportunity. To entice and ensure young adults remain in the Village, there have to not only be opportunity for employment in the region, but also facilities that appeal to this age range, often beginning a family.

A shift of population by age range most often exemplifies the transition of residents in the Village through the age ranges versus the rise or fall of populations in age ranges from new residents entering the Village, or existing residents departing.

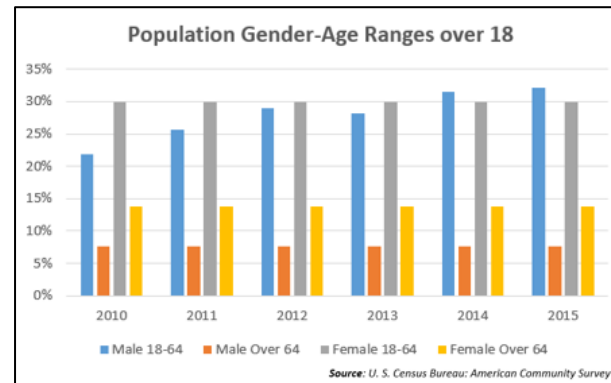
To close out this critical statistical aspect of the current state of the Village, note that the Population by

Age Range 2010-2015 chart provides a year-over-year breakdown for each 5 year incremented age



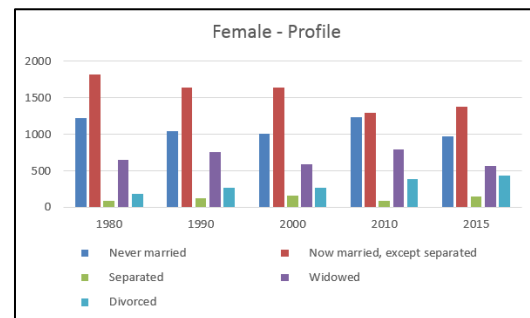
range. Also note the incremental reductions in age ranges of 5 to 9 years, and 10 to 14 years, all of which could be assumed to have shifted into the next age range as discussed earlier. However decline in the later age ranges may be primarily influenced by retirees leaving the Village for warmer weather or sadly passing on. Strong population counts in the mid-age ranges (25-45) is a positive indicator that the Village has a strong population structure if it can maintain this age range in the years to come.

The Gender-Age chart below shows a similar rise in the male population graphed/noted in the prior “Gender” topic for *Male 18-64* with very little change in all other Gender-Age groups. This suggests a growth in the male working population if considering those 65 years or older to be shifting to retirement and therefore leaving the active labor force. No significant changes have occurred in the female population by age range, though the decrease of females still holds true from the prior Gender statistic.



Marital Status

As denoted in the charts below, roughly half of the population of the Village residents (15 years and older) are married for males and females. The decrease in Single Males and Single Females appears to correlate to the increase in Married Males and Married Females. Similarly the increase in Divorced or Separated residents appears to increase as the amount of Married residents decrease. All this tends to suggest that the residents that undergo this marital status change remain in the Village, which further suggests that there is an appeal of the Village that results in residents remaining in the Village post those changes.



Family and Household

Historically the profile of family households was a clear majority (64%) of the households in the Village in 1980, with a steady decline to a low of 52% by 2010. The profile of the households (totaling 3,308 as per 2015) in the Village provide an almost even split between *Family* and *Nonfamily Households* in 2010 per the table below. There has been a slight shift whereby family households have increased by 3% during the past five years. A **family** is a group of two people or more (one of whom is the householder) related by birth, marriage, or adoption and residing together. A **nonfamily** household consists of a householder living alone (a one-person household) or where the householder shares the home exclusively with people to whom he/she is not related.

Year	1980	1990	2000	2010	2011	2012	2013	2014	2015
Family households	64%	59%	53%	52%	53%	53%	52%	54%	56%
Nonfamily households	36%	41%	47%	48%	47%	47%	48%	46%	44%

The average size of the both forms of households has decreased in the past five years roughly 6%. The *nonfamily household average size* is less than the family household size probably due to the family households qualifying because of children in the household.

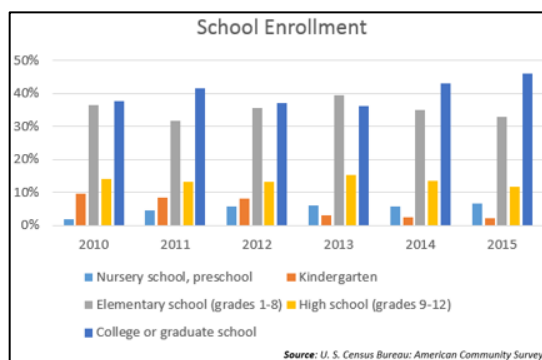
AVERAGE SIZE	2010	2011	2012	2013	2014	2015
Average nonfamily household size	2.24	2.23	2.10	2.09	2.11	2.11
Average family household size	3.07	2.99	2.88	2.90	2.87	2.85

Education

The Educational Profile below provides some interesting information. It represents roughly 75% of the Village residents as noted earlier in the statistics on Population (or roughly 5,200 residents); those 25 years and over. The educational level of residents of the Village should have a direct correlation to the types of employment opportunities that they can qualify to fill. However, the need for higher educational levels can be challenged if the employment opportunities do not exist in the region.

	1990	2000	2010	2015
Less than 9th grade	13%	8%	4%	4%
9th to 12th grade, no diploma	18%	16%	14%	7%
High school graduate (includes GED)	33%	37%	36%	33%
Some college, no degree	13%	16%	20%	17%
Associate's degree	9%	8%	11%	18%
Bachelor's degree	9%	8%	7%	12%
Graduate or professional degree	5%	7%	8%	10%

The profile of the residents in the Village denotes the highest percentage of the population being of High School education, but also shows a significant increase in residents that achieved an Associate's and



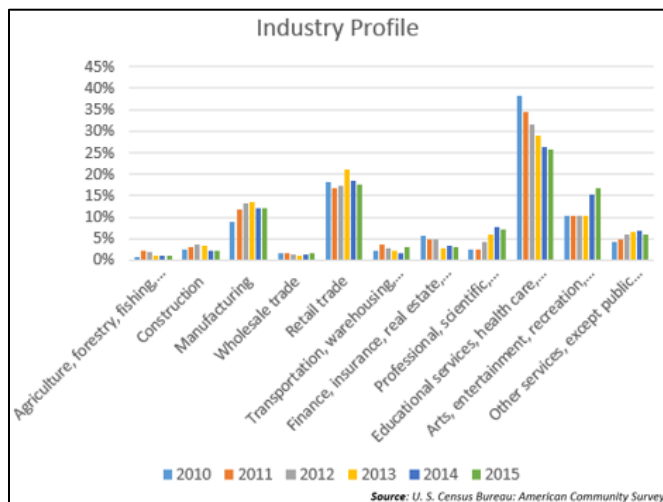
Bachelor's degree. Those with Graduate degrees (such as Master's) or Professional (such as a Doctorate) remain fairly consistent. As will be identified later, this provides a good base for the range of employment opportunities in the Village and surrounding region.

It was identified that roughly 12% of Village residents (800-900 or 40% of those enrolled in any school program) are actively engaged in obtaining higher educational levels per collegiate or graduate level degrees. This is depicted in the chart to the left and is expected to include a portion of residents who also attend Herkimer County Community College.

Employment

The employment level of those in the Village of Herkimer is influenced by opportunities within the Village, but also by those opportunities in surrounding municipalities. With the Village appearing to serve more as a bedroom community for industrial or manufacturing businesses in the surrounding municipalities, the Village is primarily one that offers employment in the retail and services industry. Though a small amount is representative of core manufacturing.

The chart to the right details the breakdown of industry **within the Village** from 2010-2015 showing trend areas in industry that should be taken into account in the development of the future state or vision of the Village.



With the legend of the chart being cut off in its definition of the various industries that are represented **in the Village**, the bullet list below will assist in fully understanding the industries represented:

INDUSTRY	2010	2015	Shift
Agriculture, forestry, fishing, hunting, mining	1%	1%	0%
Construction	2%	2%	0%
Manufacturing	9%	12%	+3%
Wholesale trade	2%	2%	0%
Retail trade	18%	18%	0%
Transportation, warehousing, utilities	2%	3%	+1%
Finance, insurance, real estate, rental, leasing	6%	3%	-3%
Professional, scientific, management, administrative, waste management services	2%	7%	+5%
Educational services, health care, social assistance	38%	26%	-12%
Arts, entertainment, recreation, accommodation, food services	10%	17%	+7%
Other services, except public administration	4%	6%	+2%
Public administration	5%	4%	-1%

Though not listed in the chart above, Public Administration represents 4-5% of the employment opportunities and is not an industry that is considered influenced by market conditions, but rather tax revenue and community service requirements.

As detailed in the statistical profile of the Education levels of Village residents, the employment opportunities fit well with the fact that a majority of residents are High School educated, with a lesser amount having incrementally higher educational profiles.

Note that where the *Retail* industry sustained a reasonable profile, averaging 18% of the employment opportunities, the *Educational Services, Health Care, and Social Assistance* industry has fallen off dramatically over the past five years. Interesting to note is that the *Arts, Entertainment, Recreation,*

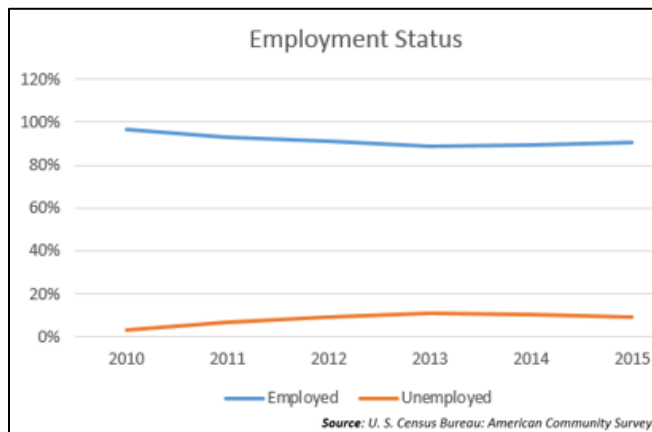
Accommodation, and Food Services have risen over 50% (from 10% to 17%) in the past five years, indicating a trending that aligns with the Village being a community that is making efforts to service its residents in support of non-work activities (such as shopping, dining, and entertainment).

This growth in *Arts, etc.*, when combined with the sustained *Retail* profile bodes well as a “current state” indicator when assessing the future state vision for the Village being one that furthers that trend line.

The chart to the right provides the number of individuals that comprise the *Labor Force* of the Village. This is impacted by the previously detailed age ranges, whereby those retiring would be leaving the labor force, while those entering the age range of 20-64 would be considered potential additions to the labor force. Interesting to note that while the overall population dropped by 5% over this five year period, the labor force increased over 25%.



This could be accounted for by a decrease in the elderly population (as noted earlier), as well as the shifting of those from the teen age range into the 20+ age range. In any case, the workforce increase is a positive trend so long as there is sufficient employment opportunity.

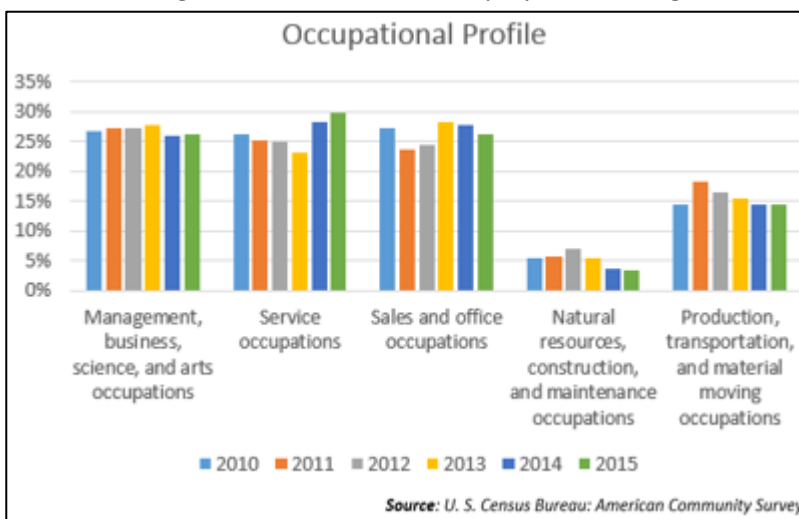


The graph to the left shows the profile of employment noting a downward trend in employment (from 95-90%), corresponding with an uptick in unemployment (from 4-10%), noting a bubble in 2011 when it reached a period high of 11%.

In straight percentage terms this would be considered a negative employment trend. However when combined with the 25% increase in labor force noted earlier, the increase in unemployment was less than the

corresponding increase in labor force. Therefore the health of employment for the residents of the Village, regardless of whether those employment opportunities were within the walls of the Village or via the surrounding municipalities, is a positive. The labor force grew by 25% and yet the unemployment only grew by 6%, detailing an overall increase in employment opportunity by 19%.

To breakdown the occupational profile of those Village residents that have employment during this statistical period, the chart to the right represents a somewhat stable profile. There are reinforcing trends regarding the slight increase in *Service occupations* (such as Retail, Accommodations, Food Services) with a corresponding decrease in *Construction, Maintenance, Production, and Transportation* industries.

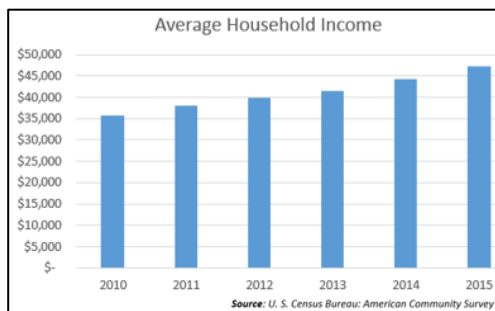


Though it is not graphed, US Census Bureau data shows that females in the labor force grew 10%, to over 1,700 while the employment of females also rose 4% to over 1,600 from 2010 to 2015. This is again a trend that shows a healthy economy whereby the labor force grew at the same time as employment levels grew as a percentage. This means that all the additional females that entered the labor force obtained employment, as well as those that were already in the labor force during that period.

The male population had a dramatic rise in labor force participants of 48% per roughly 1300 in 2010 expanding to over 1950 in 2015. Again – as with the female labor force, the male labor force was able to achieve growth in its employment level of 1%, to over 1770 working males, while increasing its pool of resources 48% over that same time period. Though no specific statistics exist as to where this male and female labor force was employed, the key is that growth in employment along with growth in the labor forces is a very positive indicator of the health of the Village.

Income

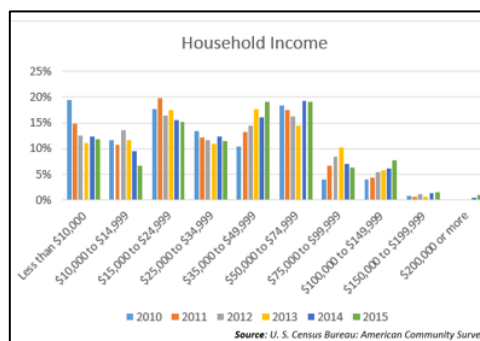
The ability for a geographic region to sustain employment is of little benefit if that employment doesn't raise the income levels of its residents. As noted in the chart below, the Average Household Income has increased from roughly \$36k to over \$47k, signifying an increase of over 30%. The cost of living increase

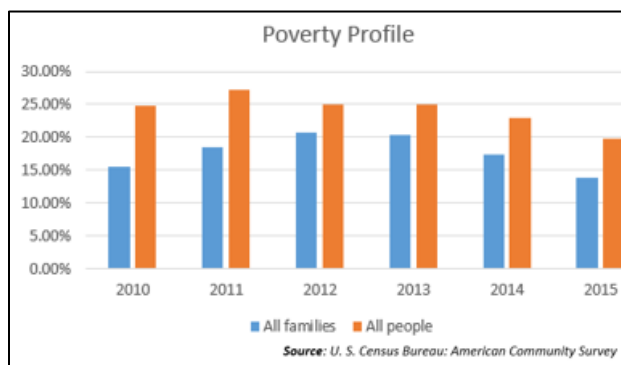


for the same period (based on the Cost of Living Calculator provided by the American Institute of Economic Research available at <https://www.aier.org/cost-living-calculator>) was only 8.72%, suggesting a normalized increase in income of over 20%.

This again shows a healthy

economic profile for those in the Village of Herkimer, and is further reinforced by the breakdown of income ranges charted to the right that shows a decrease in the lesser income levels from \$10k to \$35k, with an upward trending of the number of households in the income range of \$35 to \$50k.



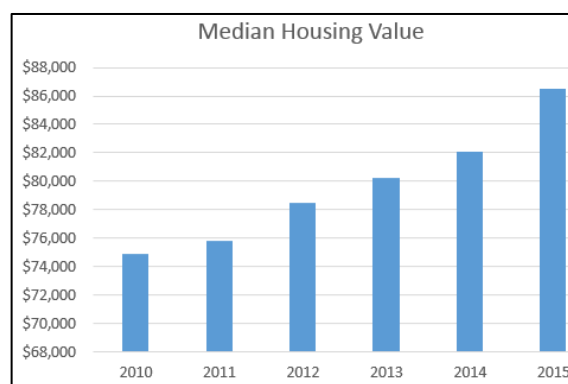


To further emphasize the improvement of the residents of the Village, the chart below shows that the Poverty Profile for *All Families* as well as *All People* have been reduced as well from 2012 to 2015.

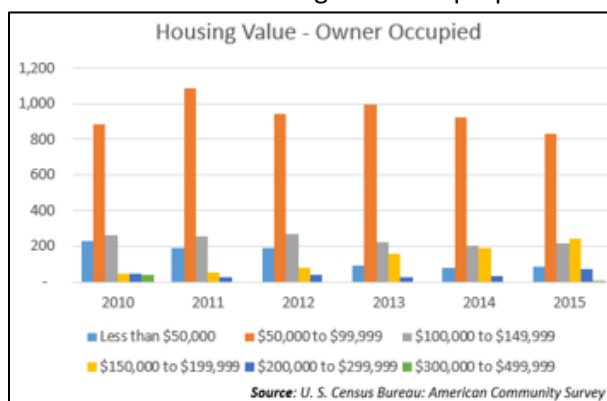
As a point of reference, those in poverty (for example) would be a family of four that has a total income of less than \$24,500 in 2015.

Housing

Another indicator of the health of a municipality is the profile of its housing market and how it has trended in recent years. The Median Housing Value chart to the right shows that the median value of housing in the Village has increased from \$75k to over \$86k, or 15%. Note that the term “median” means that this is the value that has an equal number of housing units less than and greater than that value. This is different than the “mean” value, which is the average unit price.



Note – using the median housing value is more effective in assessing a housing market, because it is not adversely affected by way of a set of very high (or very low) priced set of houses, which would have shifted the mean or average value disproportionately.



This increase in the median housing value is similar to the rise in the US housing market. To maintain equivalence in housing market value is a positive indicator of the health of the Village. The chart to the left provides the occupancy counts for each of the housing value ranges, of those units that are *Owner-Occupied*. Pay special attention to the growth of the units qualifying above \$150k, and a corresponding reduction in units qualifying below that amount.

Dale Miller (Principal Planner, Herkimer Oneida County Comprehensive Planning Program) provided the following insight on the profile of rental properties in the Village regarding vacancies and occupancy trends over the past 30 years.

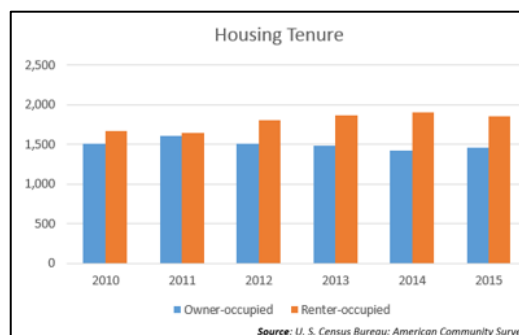
“Vacancies for rent, as a percentage of the overall number of housing units in the village, has increased from about 3% in 1980 and 1990, to around 5% in 2000 and 2010. The most recent American Communities Survey (ACS) data for the village (2015) suggests a decline in vacant

rental property. The Five Year 2015 ACS data suggest that only **1 out of every 100 housing units** in the village is presently a vacant unit for rent.

Over the last 30 years (1980 to 2010) the number of occupied units in the village has remained relatively stable. While it has fluctuated somewhat, the overall change has been a decline of less than 2% since 1980. The ratio of owner occupied to renter occupied units has changed substantially over this same period, however. In 1980, 44% of all units were renter occupied. Over the following thirty years [up to 2010], the percentage of housing units that were renter occupied has steadily grown to where 53% of all occupied housing units were homes to renters. Based on the most recent 2015 data, this trend appears to be continuing, in that by 2015, 56% of occupied housing units were filled with renters."

The fact that there has been a rise in rental units is influenced in part by the shift of age ranges noted earlier. When older residents leave for retirement or go into assisted care or pass away, the housing units generally get sold or are shifted to rental units.

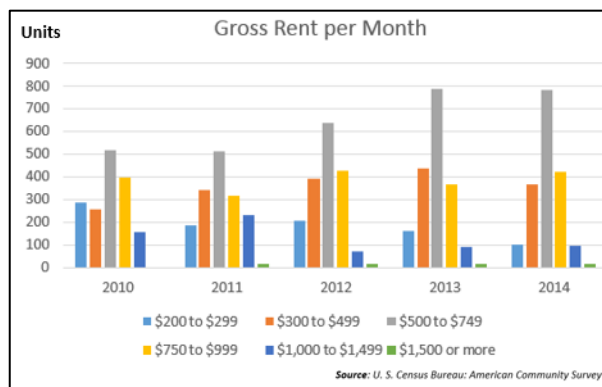
Rental units pricing, as with housing unit value have also seen fluctuations in median rental pricing as per the table below. The median rental price rose sharply in 2011, reset back to the \$600 range before taking another leap in 2015. Supply and demand pricing seems to be influencing this rental pricing.



GROSS RENT per Month	2010	2011	2012	2013	2014	2015
Median (dollars)	\$ 595	\$ 657	\$ 605	\$ 593	\$ 606	\$ 646

Source: U. S. Census Bureau: American Community Survey

For details on the *Gross Rent per Month*, the chart below covers the range from 2010 to 2014. Review of



this chart show some interesting statistics. Note that the number of units in the \$500 to \$749 range have increased almost 50% in the period covered. This may be directly correlated to the reduction in the number of higher priced rental units (those above \$1,000/month) over that same period – noting that this could be due to price adjustments and not a shifting of available units at the various price ranges.

Similarly the reduction in units in the \$200 to \$299 range appears to correspond to the increase in

units priced in the \$300 to \$499 price range. This could be the result of a form of price normalization based on consumer demand versus willingness to pay.

As a final note on the profile of Housing in the Village of Herkimer, the table below shows the level of vacant housing units that has increased from 262 in 2010 (or 8%) by a factor of 48% (or 126 units) in

2015. Vacant housing units are not those that are considered residential or multi-family commercial units.

Housing Units	2010	2011	2012	2013	2014	2015
Occupied housing units	3,177	3,247	3,320	3,349	3,330	3,308
Vacant housing units	262	299	231	236	287	388
Total housing units	3,439	3,546	3,551	3,585	3,617	3,696

Source: U. S. Census Bureau: American Community Survey

This rise in vacancies can be attributed to the reduced population as noted earlier in this section, as well as the reduced fitness of rental properties that are considered uninhabitable, or taken over due to an owner's inability to pay the taxes and never sold and/or revitalized for habitation.

Summary

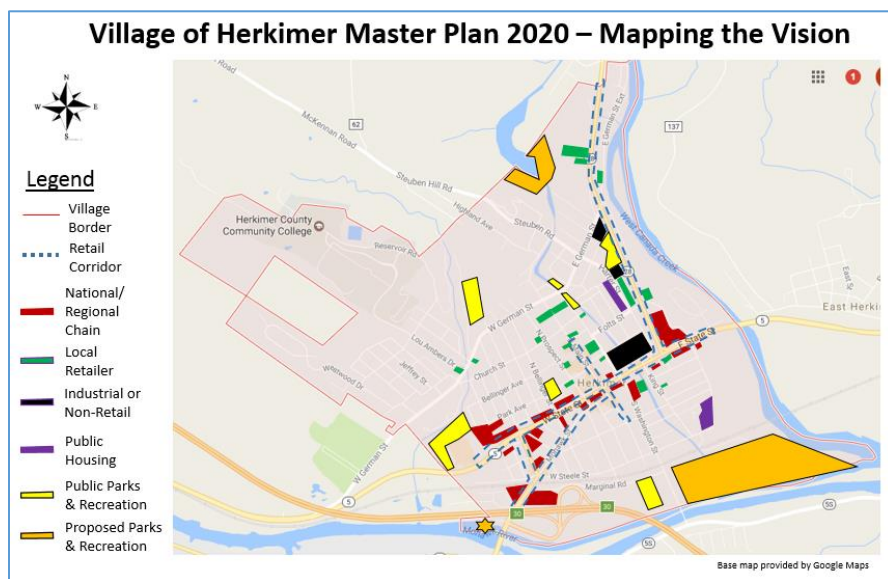
To summarize, the Village of Herkimer has many positive indicators regarding the rise in its resident's employment, education, and income levels. Its housing market is moving in positive direction, and it is establishing a community persona that is positioned well to take on a more retail and service focused profile. The population has seen a dip in the younger age group, which correlates to the reduced average family size.

It is therefore important that this Master Plan 2020 focus on how to keep the population motivated to remain, shop, dine, and be entertained in the Village of Herkimer. It must also focus on how the Village can increase the appeal of those moving into the region to choose the Village as where they want to settle and raise their families. The Village of Herkimer is a family community and needs to ensure that our vision is one that serves this profile.

Future Profile of the Village of Herkimer

This section is the heart of the Master Plan 2020, providing a vision of the future profile of the Village of Herkimer in the year 2020 and beyond.

The future of the Village of Herkimer as outlined in this document targets a blend of influences that will enable it to be a place where its residents are proud to call it home. The below image provides a visual representation of the future Village of Herkimer providing the location of existing national and local retailers, park and recreational areas, and public housing; as well as the proposed placement of future park and recreation locations and the Retail Corridor.



This visual representation is incrementally developed throughout this document, with each Characteristic Group making a contribution to the above profile in a cohesive plan that is focused on enriching the value of the Village of Herkimer to its residents and businesses.

As is generally the case in the development of a municipality's master plan, there is the development of

a vision and conjunction with a profile or guideline that drives subsequent actions to achieve the vision statement or future profile.

This is the case in this document, whereby each Characteristic Group is defined such that it sets the vision for where the Village of Herkimer will progress or evolve to by the year 2020 and beyond. In order to compartmentalize the efforts necessary to achieve that vision, there is developed a profile of the future, followed by **Action Points** that will provide direct guidance on how that vision can be achieved.

The detailing of each Action Point is left to the parties listed as having **Responsibility** to complete those deliverables; an example being the Action Points that are referenced in the Characteristic Group detailing how the Village of Herkimer will become positioned as the **Retail Center of Herkimer County**.

- **Action Point: Create** a new zoning classification in support of the Retail Corridor
 - **Responsibility:** Planning Board, the Zoning Board, and the Village Board of Trustees.

The new zoning classification is profiled in this document, but the intimate details of how that is formalized is beyond the scope of this document.

All Action Point deliverable listed in this document are approved and affirmed by the Village of Herkimer when it ratifies/approves this Master Plan, thereby providing authorization for these activities to be executed by those having Responsibility for completing them.

The Master Plan 2020 Village Profile Survey

A **key** ingredient in the development of the Master Plan 2020 was to solicit and respect the views of those that live and work in the Village of Herkimer. To enable this broad input the Planning Board conducted the Master Plan 2020 Village Profile Survey without restriction using both on-line (using the web site at URL <http://www.voherkimer2020.com/>) as well as through paper forms of the survey that was available in the **Village Office** (located at 120 Green Street, Herkimer, NY) and the **Frank J. Basloe Library** (located at 245 N. Main Street, Herkimer, NY). The paper forms were then transcribed into the on-line survey forms to centralize all input throughout the survey period – which was conducted from June 1st to September 30th, 2016. The results were tallied on a bi-weekly basis and the results were published to the on-line web site.

The survey was conducted to identify the interest of those that either lived or worked in the Village specific to twelve (12) Characteristic Groups or profiles. The following is the list of the Characteristic Groups in the order they were presented, but not in the order of priority as ranked by the over 200 individuals that filled out the survey:

- 1) **Family Focused Community** – Provides suggestion on how the Village of Herkimer will support the residential community.
- 2) **Herkimer County's Retail Center Hub** – Focused on the primary offerings of the Village of Herkimer as the Retail Center Hub of Herkimer County.
- 3) **Pathway of the Retail Center Profile** – Presented ways that zoning would identify and personify those areas of the Village that are defined as the Retail Center.
- 4) **Travel Corridor of Herkimer County** – Solicited confirmation that the Village of Herkimer should promote its position as a participant and gateway for tourism in Herkimer County.
- 5) **Supporting a Rich Cultural Mix** – Provided suggestions on how the Village of Herkimer would support cultural diversity.
- 6) **Supporting the College Community** – Provided recommendations on how the Village of Herkimer would support the College community as a more integrated member of the Village community.
- 7) **Appealing to the Evolving High-Tech Workforce** – Focused on example offerings that would appeal to this profile of workforce per its expected growth in the Mohawk Valley.
- 8) **Expose and Clearly Define the County Seat Profile/Persona** – Suggested methods of enhancing and promoting the Village of Herkimer as the County Seat of Herkimer County.
- 9) **Develop a Tourism Profile That Amplifies the Village as a Travel Corridor** – Provided suggestive services that would enhance the Village of Herkimer's support of tourism.
- 10) **Retail Offering in Line with Retail Center Profile** – Provided a set of suggested services to incorporate in the Village of Herkimer per its role as the Retail Center Hub of Herkimer County.
- 11) **Visitor and Traveler Friendly** – Provided suggestive services that would appeal to area visitors, travelers, and tourism.
- 12) **Infrastructure Fitness** – Solicited interest in exemplified areas of infrastructure fitness, as well as means of accentuating the Retail Center profile of the Village of Herkimer.

Each Characteristic Group was supported by a set of example characteristics which the survey respondents were instructed to check all characteristics they agreed should be included when developing the Master Plan 2020.

DEVELOP A TOURISM PROFILE THAT
AMPLIFIES THE VILLAGE AS A TRAVEL
CORRIDOR

- ☐ Integrated “bus tours” multi-site/stop flow
- ☐ Mohawk River boat rides/tours
- ☐ Herkimer County Historical Society
- ☐ Herkimer Diamond Mines
- ☐ KOA Campgrounds

OTHER ..9.

Survey respondents were encouraged to enter other suggestions or comments in the “Other” field, as well as a general Comments field at the end of the survey. All respondent entries for these supplemental fields is listed in the Survey Results located on-line and are provided in **Appendix S – Master Plan 2020 Village Profile Survey Results**.

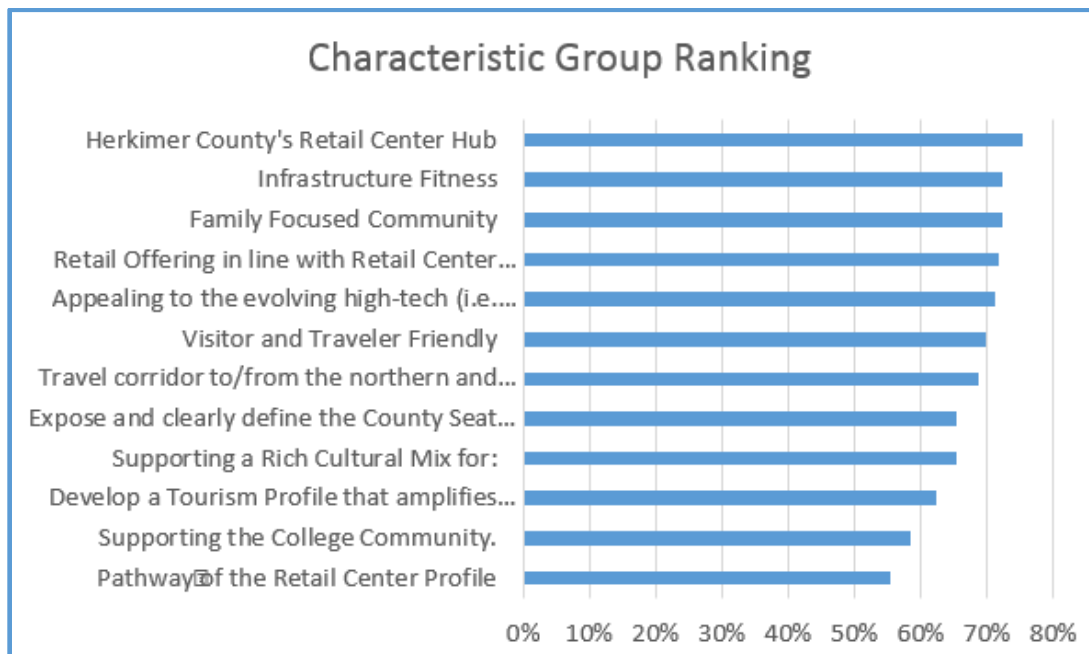
A number of the Characteristic Group were interrelated and were prepared in that manner in the survey to provide different perspectives on a common topic or characteristic. One example is the Characteristic Groups 2, 3, and 10, which solicited opinions regarding different aspects of the future profile of the Village of Herkimer as the **Retail Center of Herkimer County**. Another example is Characteristic Groups 4, 8, 9, and 11, which address **Travel and Tourism** interests from different, though interrelated perspectives. The final Characteristic Group set that was merged are groups 5 and 7, which depict the Village support for the high-tech workforce, which is often represented by a diverse cultural mix.

By consolidating these Characteristic Groups (2, 3, 10 as Retail Center) and (4, 8, 9, 11 as travel and tourism friendly) and (5, 7 as encouraging high-tech and multi-cultural services) this plan will provide a more focused definition of the Future Profile of the Village of Herkimer.

The Master Plan 2020 Village Profile Survey Results

Core to the development of the Future Profile is the results of the Master Plan 2020 Village Profile Survey as detailed in **Appendix S - Master Plan 2020 Village Profile Survey Results**. Over 200 responses were registered and their voting/input was collected and aggregated. The chart below presents the ranking of each of the Characteristic Groups. It should be noted that all of the Characteristic Groups received scoring in excess of 50%, which denotes a majority of respondents were in favor of these Characteristic Groups for defining the future vision of the Village of Herkimer.

For the sake of brevity, the details of the survey input are provided **in full** in the Appendix S, allowing this section to provide summarizations of these results that will provide foundation of the Future Profile of the Village of Herkimer via this Master Plan 2020.



It is clear from the survey results above that the respondents of the survey were very much aligned with, and in favor of the Village of Herkimer transforming into the **Retail Center of Herkimer County**. This is based on the expected economic impact that developing the Village to be the center of the County's commercial (retail) offerings would provide the Village both in the increase of services made available to those that reside and/or work in the Village, but also the expected increase in visitors, travelers, and tourists to the Village. The positive economic impact would include more businesses occupying properties in the Retail Center of the Village, thereby creating more jobs, and supporting a higher commercial tax base for Village operations. This higher commercial tax base would enable the Village to reduce the property tax rate overall and enhance the appeal of the Village to both residents and business owners.

The Characteristic Group of **Infrastructure Fitness** came in second place in the survey, which focuses on road and sidewalk maintenance and improved zoning and zoning enforcement. It is viewed by a majority of the respondents that the Village has evolved to its current state of economic demise due to the lack of a well-defined Master Plan, corresponding zoning ordinances, and the lack of enforcement of the existing zoning laws.

Therefore it is not only imperative that this Master Plan provide a clear profile of the Village in the year 2020 and beyond, but that the execution of this plan include an unwavering adherence by all residents and businesses to the zoning laws put in place to ensure that vision is achieved.

Clustered in the middle ranks are Characteristic Groups that focus on topics of community enrichment, such as Family Focused Community. Also sharing the mid-range of survey responses are several Characteristic Groups that are expected to enhance the economic demographic of the Village of Herkimer. This is exemplified by the Characteristic Group regarding **Appealing to the Evolving High-Tech Workforce**, which is focused on enhancing the Village of Herkimer to appeal to this high-tech workforce.

Historically this was not a demographic that would be applicable to the Village of Herkimer. However this has recently shifted as a result of the Nano Utica program located less than 20 miles away in Marcy, NY. This investment by New York State is forecasted to bring over 1,200 high-tech jobs to the region as reported by Teri Weaver (of Syracuse Media Group), with the full article in **Appendix C1 – Nano Utica Employment Impact**.

This is one of dozens of articles/reports that have forecasted the positive economic impact that the Nano Utica facility will have on the region. Another article forecasts that the average salary of those employed at, what they refer to as the Quad-C facility, is \$91,000 per year **Appendix C2 – Computer Chip Commercialization Center (Quad-C)**, which is significantly above the existing average salary of Herkimer households of roughly \$47,000.

Integrated with the opportunity for Herkimer to be appealing to the growing high-tech workforce, is the other Characteristic Group centered on **Supporting a Rich Cultural Mix**. Herkimer's current profile is over 90% White and roughly 2% each for Hispanic, Black, and Asian and has not actively promoted a culturally diverse services profile such as dining, shopping, and entertainment. However, according to the x in High Tech report, the report profiles the high-tech industry workforce as being roughly 70% White, 15% Asian, and both Black and Hispanic accounting for roughly 7% each.

To support appealing to the evolving high-tech workforce, it is reasonable to assume that Herkimer must also evolve to be more supportive of cultural diversity. That will not only enhance the appeal of Herkimer, but will also provide a richer cultural experience of the residents of Herkimer, which will enhance their awareness of the cultural diversity that exists beyond the borders of Herkimer.

Therefore, this section will break down the Master Plan 2020 vision into the following characteristic groups or topics, presented in their order of ranking by those survey responders:

- Retail Center of Herkimer County
- Infrastructural Fitness
- Family Focused Community
- Community Demography
- Traveler and Tourism Friendly
- Support of the College Community

As noted earlier, each of these Characteristic Groups will be described in context of the Future Profile of the Village of Herkimer, or the Master Plan 2020 Vision. Details of these topics to be covered by subsequent tactical plans developed by the Village Administration in cooperation with the Village of Herkimer Planning Board and any/all associated community agencies, residents, and businesses.

Village Profile: Retail Center of Herkimer County

This section will overview this Village Profile characteristic by converging the following Village Profile Survey Characteristic Groups (see Appendix S), including the ranking of the suggested profile:

- (2) Herkimer County's Retail Center Hub
 - o Commercial Shopping (75%)
 - o Commercial Entertainment (60%)
 - o Commercial Dining (60%)
- (3) Retail offering in Line with Retail Center Profile
 - o Mom n Pop shops (personalized, Villageesque) (72%)
 - o Foot Traffic Friendly (parks, pathways w/rest seating, etc.) (71%)
 - o Farmers Market (local produce outlet) (70%)
 - o Boutique Shoppes (unique to the Village/Valley) (67%)
 - o Entertainment venues (clubs, coffee bars, theater, etc) (66%)
 - o Seasonal Decor - spring, summer, fall, holidays (53%)
 - o National Chains as Village "Anchor Store" (Hannaford, Lowes, Walmart) (37%)
- (10) Pathway of the Retail Center Profile
 - o Consistent persona/facade of buildings/surroundings throughout the Pathway (69%)
 - o Zoned specifically to enhance and enable commercial regions (44%)
 - o Future to feed pathway development in surrounding communities (33%)

Characteristic Description

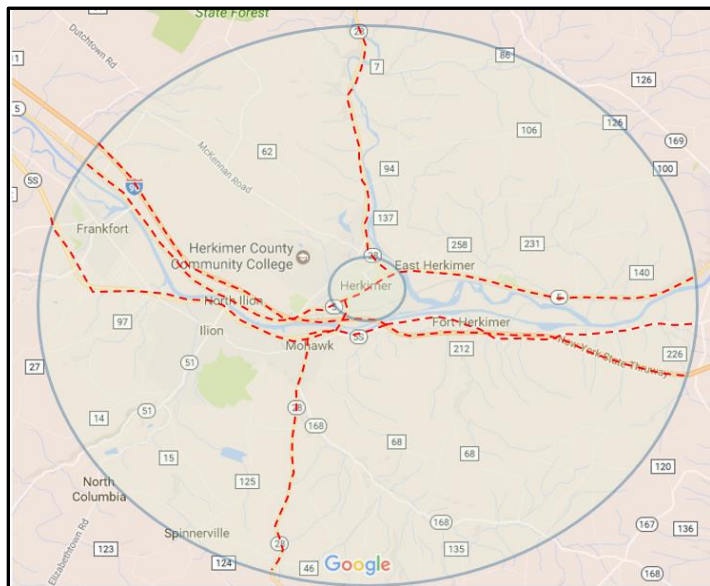
The visionary profile to evolve the Village of Herkimer to become the Retail Center of Herkimer County is one that has garnered passionate discussions for the past several years preceding the development of this Master Plan 2020. This advocacy by Village residents and business owners was further emphasized by the 1st place ranking of the Characteristic Group **"Herkimer County's Retail Center Hub"** in the Village Profile Survey.

Current Retail Profile

The development of the Village of Herkimer as the County's Retail Center is not something new, in that over the years the Village has amassed more national and regional chain locations than any other municipality in the County. As denoting by the map to the right, there are national/regional chains such as Auto-Zone, Applebees, McDonalds, Taco Bell, , Verizon, Walgreen's, Walmart, Stewart's Shop, Herb Philipson's, Subway's, Fastrac, Denny's, Tractor Supply Co, Red Roof Inn, Burger King, Mavis Discount Tire, Enterprise Rent-A-Car, Arby's, Nice N Easy, and Hannaford.



Though the Town of Herkimer (which includes the Village inhabitants) is over 10,000 residents, it should



also be considered how the Village of Herkimer is positioned in southern Herkimer County when assessing its position as its Retail Center.

The map on the left demonstrates that flow of traffic west from/to east (along NYS Route 90, 5, and 5S) and the flow of traffic north from/to south (along NYS Route 28) all proceed through the Village of Herkimer.

In essence, all primary routes lead to the Village of Herkimer, which positions it as the economic center of travel for Herkimer County.

As noted, having amassed this number of national and regional chains within the Village is validation of the economic value of the Village and its position as the center of flow for Herkimer County.

For such chains to locate in a municipality they need to have done a business assessment that combines key criteria such as **location** (accessibility by customers), **economic value** (\$ of revenue vs \$ of cost per square foot), **market appeal** (fit of products, service to demographic profile), and **operational efficiency** (getting product in the door). For all of these companies to do an assessment and choose to locate in the Village of Herkimer means that the Village “has good economic bones”.

Though this document is not the forum for a detailed assessment of the economic value of the Village per its position as the Retail Center of Herkimer County, it has proven its worth to national and regional chains that assessed the Village's value with no political motivation – purely business.

The Village has:

- **Location** – National/Regional Chain’s selected locations directly along primary thoroughfares in the Village to ensure visibility and easy access. This include NYS Route 5, NYS Route 28, and primary access routes to the NYS Thruway off of Mohawk Street (including Carolina Street, E & W Albany Street, and S. Bellinger Street).
- **Economic Value** – As detailed in the earlier section on statistics the average income of Village households is roughly \$47,000 (up from \$35,000 in 2010). In review of the retail and service providers located in the Village listed earlier, it is clear that they fit the demographics of the Village and surrounding municipalities.
- **Market Appeal** – The national and regional chain providers of products and services listed earlier in this section fit the demographic profile of the municipalities of Herkimer County. This is evident per retailers such as Walmart and Hannaford, restaurants per Applebees and various fast food, and hospitality providers of Red Roof Inn are all aligned well with the low-middle income profile of the county residents.
- **Operational Efficiency** – This is where Herkimer offers the most important benefit to the national and regional chains with its direct exit off of the NYS Thruway, as well as the Village

being the convergence point for key regional NYS highways. This ensures efficient delivery of products for retailers, including during inclement weather conditions due to NYS road service.

NOTE – The vision of the future state of the Village will not focus on high-tech or industrial manufacturing since it is obvious that nearby Frankfort/Schuyler have developed that County persona, just as the town of Webb has developed Old Forge as the vacation hub for the County. Therefore the vision of the Village is to continue solidifying its position as the Retail Center of Herkimer County, supplementing the profiles of these other municipalities. By focusing on its retail profile, Herkimer County can more fully compete with nearby Oneida County and retail municipalities such as New Hartford.

Retail Center Profile

With all of the positive positioning that the Village has achieved per its role as the Retail Center of Herkimer County, it is not without a number of issues, and therefore development opportunities that need to be address.

The **primary** issue of the retail profile of the Village is the **current state of Main Street**, which has degraded over the past few decades, from a vibrant retail landscape to one that is now shunned by residents and avoided by retail businesses that are seeking opportunity in the Village.

The photo chronology below depict recent decades where North Main Street had **retail appeal** and “traffic” – during the 60s, 70s, and 90s. It also provides the **desperate** profile that has evolved in the past decades from retail appeal to barren streets, shoddy store fronts, the sleep quarters for the homeless, and North Main Street has become the “stoop” for those living in the low income apartments above.



This evolution was due to mismanagement of the properties, a lack of clear zoning laws and lax enforcement of existing laws that attempted to regulate the profile and persona of this critical retail asset of the Village. Without a clear vision for all of the retail assets of the Village of Herkimer, this same fate is sure to befall the Village’s other primary retail thoroughfares.

Therefore **it is necessary for this plan** to define how to restore Main Street to its prior profile, and do so in conjunction with protecting and advancing the other prime retail assets to develop the Village as the Retail Center of Herkimer County. This “other prime retail assets” are those thoroughfares identified by national and regional chains in their placement of locations. These thoroughfares include State Street (NYS Route 5), Albany Street, S. Carolina Street, NYS Route 28, and Mohawk Street.

By overlaying the earlier National and Regional Chain location map with the newly formed Retail Corridor it is clear how the two align to form the Village's retail profile. This also affirms what research and location selection was performed by the business analysts of the national and regional chains when determining locationing in the Village.

Note that the primary locations selected by both national and regional chains are those that ensure traffic flow from the north (NYS Route 28), the west (NYS Routes 90, 5s, and 5), and the east (NYS Routes 90, 5s, and 5). This affirms the appeal of the Village as the County’s Retail Center. It is our vision to formalize this recognized persona and leverage it on a consistent basis for national, regional, and local product and service retailers.

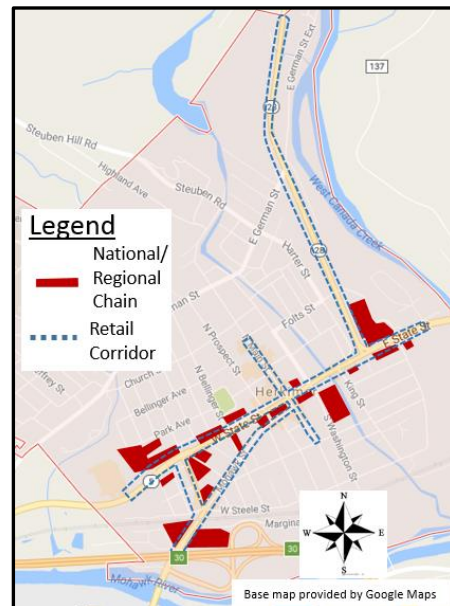
Retail Corridor – North Main Street Segment

As noted earlier in this segment, the primary plight of the Village is the degraded state of North Main Street. With the formation of the Retail Corridor zoning classification, the Village will be able to establish the future profile of this once aesthetically attractive business region.

EXAMPLE PROFILES OF N. MAIN STREET

The following example profiles depict a future North Main Street that has established a common building façade, supports a higher density of angular parking, clean appearance, with sparsely populated trees along the roadway, **foot traffic safe**, and is appealing to local product and service retailers.

Though this is just an example, the profile of North Main Street could become as shown by regimenting its developing through a newly created Retail Corridor zone classification.

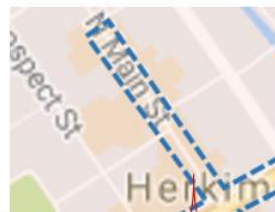


Retail Corridor – N. Main Street Segment



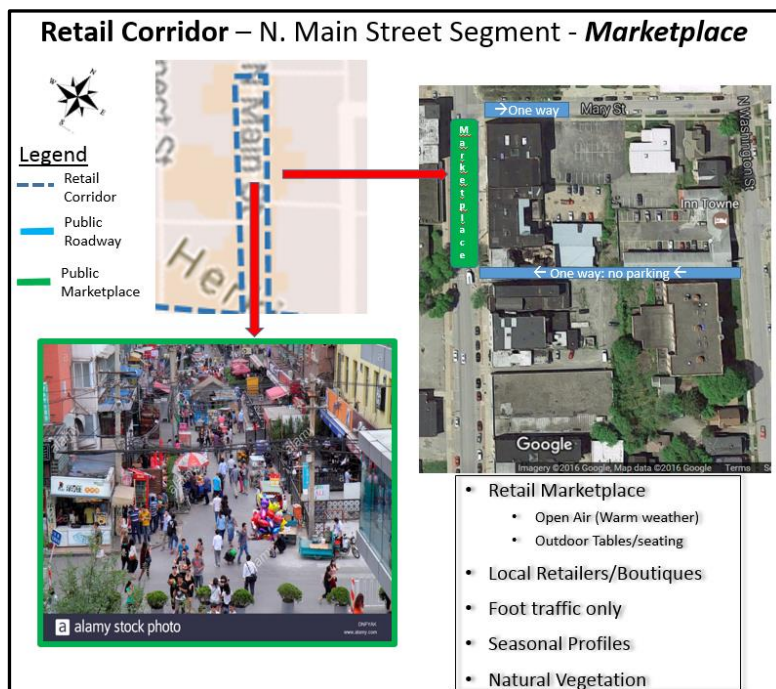
Legend

--- Retail Corridor



- Common building façade
- Angular street parking
- Appealing to Retail
- Clean street profile
- Sparsely populated trees





Another example is provided showing how N. Main Street could be segmented to provide a foot traffic Marketplace in the northern most portion of the newly created Retail Corridor. By creating a one-way (east to west) single lane road that connects North Washington Street over the current driveway of LW Bills through to N. Main Street, vehicle access is provided for north to south traffic.

By having the Marketplace occupying the roadway from the Mary Street intersection to the newly created “Market Street”, there would be a new persona for local retailers, boutiques, clubs, diners, and kiosk

vendors that would also be leveraged to profile seasonal decorations for residents to shop, dine, and enjoy entertainment throughout the year. This is another example of what N. Main Street could be transformed to support in the year 2020 and beyond.

The key to achieving any acceptable profile for the Retail Corridors is to establish a set of zoning profiles that are applicable to the retail community in each of these thoroughfares. Examples of this profiling would be:

- **Retail Corridor 1 (RC1):** N. Main Street Segment – High level of zoning profile to ensure consistency of building façade and upkeep; focused attention to **local** product and service retailers; limited street parking only; restricted residential profile; upkeep and cleanliness of street and sidewalks; no loitering; safe for foot traffic; road traffic controls of speed and pedestrian crossing;
- **Retail Corridor 2 (RC2):** S. Main Street Segment, S. Carolina Street, Albany Street, Mohawk Street – Medium level of zoning profile supporting local, regional, and national product and service retailers; parking lots supported; tenant profile standard, but limited population; road traffic controls of speed and pedestrian crossing;
- **Retail Corridor 3 (RC3):** Route 5/State Street, Route 28 – Low level of zoning profile supporting local, regional, and national product and service retailers; parking lots supported; no residential profile allowed; road traffic controls of speed and pedestrian crossing.

Commercial Business Population Profile: RC1 Zone

As a general guidance for the Village, the profile of businesses existing in the “to be formed” Retail Corridor has a mix of national (i.e. Applebees, Rite Aid, Walmart), regional (i.e. Hannaford, Herb Philipson’s, Stewart’s Shop), and local (i.e. The Endzone Pub & Grill, Hot Swaps, Hummel’s Office Plus, Crazy Otto’s Empire Diner, Weisser’s Jewelers), businesses providing products and services to residents, those that work in the village, visitors, and travelers.

As noted in the zoning profile overview, the **RC1 zoned area** should be focused on being populated with local businesses – concentrating on Village unique shops, dining, and entertainment – that adhere to a specific profile/persona, including frontal presentation and façade. This profile is consistent with many other communities throughout the country where persona development of that zoned region is an imperative. When opening that region to regional and national chain retailers, it is more difficult to establish consistent persona profiles due to that retailer standards for branding, such as signage and frontal décor.



This profiling also enables local businesses to benefit from the foot traffic areas that entice residents and those working in the community to support local business owners.

However, when viewing the Village of Herkimer as it is centrally positioned for travelers and tourists visiting the region, then brand recognition of both national and regional retailers is critical to increasing business traffic. The brand recognition of national or regional businesses serves to entice those that would normally pass the village by, either via the NYS Thruway or NYS Routes 5, 5s, and 28, to stop in and shop or dine.



This brings a broad range of customers into the Village, with the added enticement that the downtown area (RC1 zoned area) provides local venues of interest. Both dynamics of business profile are positively affected when segmented in a manner that is fitting with the market demographics of the specific consumer set.

Commercial business population profile RC3 Zone

Similarly it is important to assess the open areas along the NY State thoroughfares, such as NYS Route 28 as “mocked-up” in the image to the right showing an example of this portion being occupied by automotive dealerships positioned on land that is currently classified as “vacant land”



as per the Property Class Code map in **Appendix A – Maps**. By enlisting and developing this land as a newly zoned RC3 classification, the Village can open this up for development – whether it be for automotive sales or a mass market retailer – it will service and serve to draw in traffic from the north and increase the Village’s retail profile.



Another potential area, as noted in the mocked-up photo on the left, includes transitioning the area across NYS Route 5 from the Walmart location from its mixed Commercial (undeveloped) and Community Service (Herkimer County Garage) to become RC3 zoned. This would then be developed for direct access from NYS Route 5, as is available for access to

Walmart. Again – this mocked-up image is suggestive of what is possible once we formalize the rezoning

of the Retail Corridor to enhance the Village of Herkimer in its position as the Retail Center of Herkimer County.

The profile of **the RC2 zone** is not further expounded on since much of what has developed in that targeted region (S. Main Street, S. Caroline Street, Albany Street, and Mohawk Street) are expected to continue developing in a manner similar to what they have over the past decades. There will be formalizing of the RC2 zone profile and that profile will be applied to all properties.

Pathways of the Retail Corridors throughout Herkimer County

The broader and longer term vision of the Village of Herkimer being the Retail Center of Herkimer County is to collaborate with the other municipalities of Herkimer County, such as Mohawk, Ilion, Frankfort, Schuyler, Little Falls, Middleville, Newport, Poland, and Dolgeville **to adopt** the Retail Corridor zone classification. By adopting the Retail Corridor zone classification in all of these municipalities, there would be a consistency throughout the southern portion of Herkimer County where retailers locate and how they are presented/profiled.

The term Pathways of the Retail Corridors refers to the establishment of directional signage from one municipality's Retail Corridor to another municipality's Retail Corridor, maps of all Retail Corridors in Herkimer County, and promotional/marketing programs that list all product and service retailers, etc. Though this is beyond the scope of the Village of Herkimer Master Plan 2020, it is presented in hopes of enticing a broader community spirit throughout the southern Herkimer County region.

Action Points:

1. **Create** a new zoning classification in support of the Retail Corridor (RC1, RC2, and RC3).
 - a. **Responsibility:** Planning Board, the Zoning Board, and the Village Board of Trustees.
2. **Establish** a two year plan for zoning adoption and adherence of all properties occupying the newly created Retail Corridor.
 - a. **Responsibility:** Planning Board, the Zoning Board, and the Village Board of Trustees.
3. **Develop** incentive programs for local business occupancy of the N. Main Street segment of the Retail Corridor.
 - a. **Responsibility:** Planning Board, Village Board of Trustees, Herkimer Oneida County Comprehensive Planning Program, Herkimer County Industrial Development Agency, Herkimer Business & Professionals Association, and the Herkimer Historic Preservation Commission.
4. **Develop** and **execute** a **Marketing Plan** to promote the formation of the Village of Herkimer as the Retail Center of Herkimer County.
 - a. **Responsibility:** Planning Board, Village Board of Trustees, Herkimer Oneida County Comprehensive Planning Program, Herkimer Business & Professionals Association and the Herkimer Historic Preservation Commission..
5. **Develop** incentive programs for business occupancy of the Route 28 segment of the Retail Corridor.
 - a. **Responsibility:** Planning Board, Village Board of Trustees, Herkimer Oneida County Comprehensive Planning Program, Herkimer County Industrial Development Agency, Herkimer Business & Professionals Association.

Village Profile: Infrastructural Fitness

This section will overview the following Village Profile Survey Characteristic Group (see Appendix S), including the ranking of the suggested profile:

- (12) Infrastructural Fitness
 - o All roadways well maintained (72%)
 - o Sidewalks are "walk friendly" (71%)
 - o ZONING for Village must be CODES ENFORCED (61%)
 - o Roads manifest the "Pathways of the Retail Center" (37%)

Characteristic Description

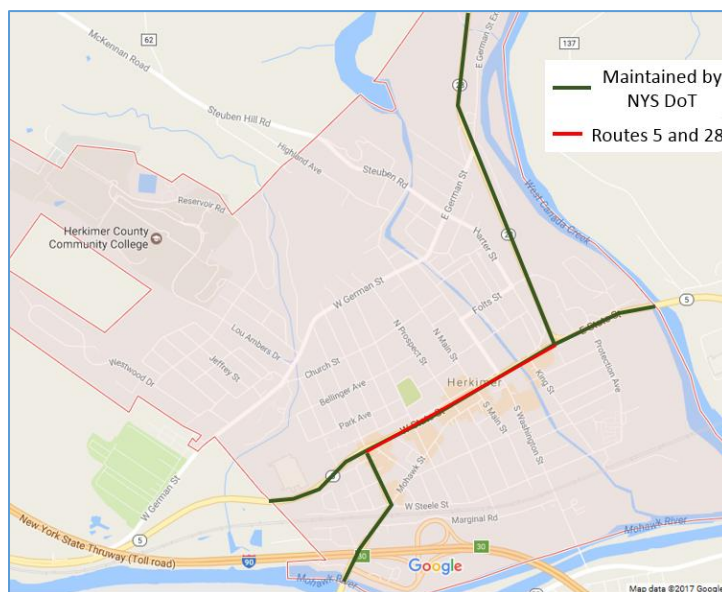
To set the stage of the coverage of infrastructure fitness, reference is made to an on-line accessible definition (per <http://www.ci.harker-heights.tx.us/index.php/public-infrastructure/21-planning-and-development/110-public-infrastructure-faqs>) that defines public infrastructure as:

Essentially, public infrastructure includes any facility or services such as water, sewer lines, streets, or other utilities that are owned and maintained by [a municipality]. Other infrastructure such as electrical, gas, cable and telephone are handled by outside utility companies.

It is this definition that is applied to the areas of coverage in this section. It should be noted that other sections will include reference to public works support of the Village, such as those pertaining to parks and recreation. This section will give focus to the core infrastructural requirements by identifying the general state of roadways, water and sewer systems, and storm water management. Coverage of “other infrastructure” will be referential to establish perspective regarding its support.

State Roadways

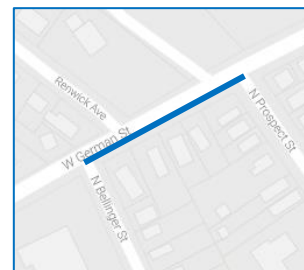
The Village roadways are supported by both the Village Department of Public Works and the New York State Department of Transportation. As noted in the diagram below, the NYS DoT supports Route 28 (2.6 miles in length) and Route 5 (1.9 miles in length) as they traverse the Village where .7 miles is shared as Route 28 and 5 overlay per East State Street (noted in red).



The maintenance of this set of roadways is the responsibility of the NYS DoT and therefore will not be detailed in this document.

Local Roadways

As listed in detail in Appendix L - Local Roads Listing there are roughly **280 road segments** in the Village of Herkimer, where a **road segment** is the portion of a given road that has a specific start section and end section. An example would be the section of West German Street from the intersection with North Prospect Street to the intersection of North Bellinger Street as identified in the image to the right.



The local roadways measure roughly 28 of **centerline miles**, which is the length of traveled pavement surface, and over 56 **lane miles**.

For example if a roadway, such as West German Street is .87 miles of centerline and supporting two (2) lanes, then it supports 1.74 ($2 * .87$) lane miles of roadway. This is important because when roads are constructed, repaired, repaved, maintained, or plowed, it is the lane miles that have to be used in calculating cost.

According to Doran (2011), the **cost to plow a roadway** (i.e. what Onondaga reimburses municipalities to plow county roads) runs anywhere from \$6,500 to \$12,000 (in 2011 dollars, which equals \$7,000 to \$13,000 in 2017 dollars) per mile for an average winter. This would calculate out for the Village of Herkimer **to cost anywhere from \$200,000 to \$365,000** per year based on centerline miles.

Based on the recent investigative report by Baker (2017), the 2016 **cost to pave roadways** in Syracuse, NY is posted at “... **\$1 million to pave a mile of road**, including things like new curbs and corners.” The article goes on to note that Public Works Commissioner Peter O’Connor never has enough funds to do the 411 miles (assuming centerline) of roadway, so they use a rating system (1 to 10 with 10 being best) to determine which roadways are most in need paving. As the article explains, for 2017 there is only \$2.5 million budgeted from for road paving – resulting in less than 1% (2.5 of the 411 miles) of the roadways being paved.

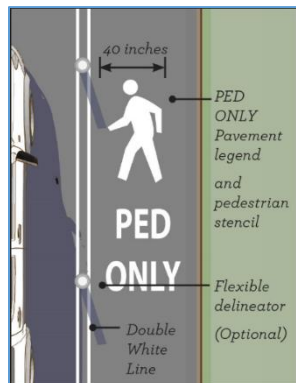
The Village of Herkimer has 28 miles of roadway, which would require roughly **\$28 million to pave all** the roadways once. Based on discussions with Village officials, the budget for paving is less than \$200,000 per year, which (as with Syracuse) supports less than 1% (.2 of the 28 miles) of the Village roadways. As with Syracuse, without a drastic increase in funding for roadway maintenance, it will take 100 years to pave every mile of roadway once.

It is therefore imperative that the Village develop a **method of ranking road fitness** versus traffic levels to determine road paving/repair prioritization that would drive the development of a 10 year paving/repair strategy.

Sidewalk Support of Pedestrians

The term sidewalk is defined (per <https://en.oxforddictionaries.com/definition/sidewalk>) as “a paved path for pedestrians at the side of a road”. This is sufficient as a definition, but is often viewed differently in how it is supported depending on the profile and construction of local versus state roadways.

As per the survey results, 75% of those that responded require the Village to ensure that all existing sidewalks are maintained to be “walk friendly”. This includes ensuring that they do not fall into disrepair and could harm individuals of any age (age agnostic) due to issues such as broken or uplifted segments or requiring that individuals walk in the roadways to avoid such issues of disrepair.



There are a number of roadways in the Village that do not have any formal sidewalks both NYS and Village owned and maintained. **It is recommended** that a portion of the Capital Improvement Plan include detailing of how sidewalks are support on all roadways. This could include working with the NYS DoT to remedy the lack of sidewalks on Route 28 (for example) as well as Village streets, such as those in the northwest region of the Village or on Marginal Road. Some examples of a low cost remedy include providing roadway lines on the edges of the roadways denoting them as walk-only regions to keep vehicles from being legally allowed to ride the edges of the roadways, thereby providing pedestrian protection.

Roadway Support of Bikers

The Village of Herkimer does not provide bikers with their own “lanes” on roadways, whether they are NYS or Village owned and maintained. Due to the limited amount of bikers in the Village, **it is not recommended** that a separate bike lane be provided, but rather that the operating of bikes be permitted on both roadways or on pedestrian walkways. The determination of which is allowed for each roadway should be well documented and available to bicyclers on a public website or in paper form through a Village publicized location (i.e. Village office).

Village Lighting

The operation of street lights are supported by National Grid as part of the service package that the Village pays a yearly fee of \$183,000. This package includes the maintenance of the street lights, including “keeping the lights operational”. For that reason, there is no review of that portion of infrastructure.

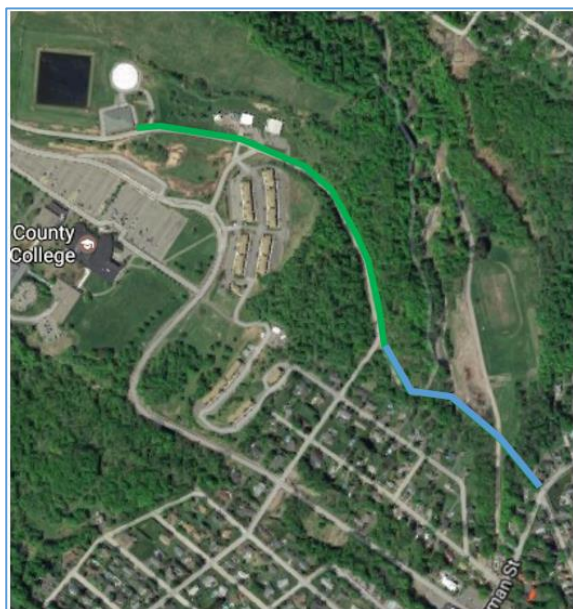
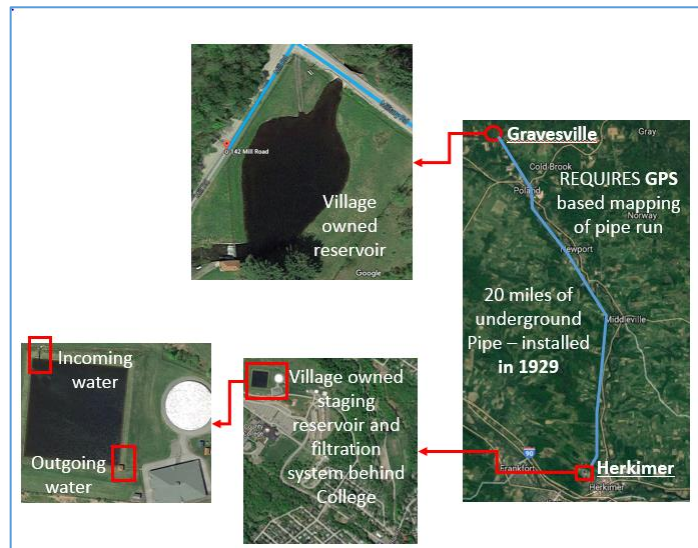
It should be noted that the Village previously made a decision to drastically reduce the number of traffic lights throughout the Village. These traffic lights were replaced with four-way stop signs and reduced the cost of operation and maintenance. The Village only supports the operation of 3 stop lights (located at the intersections of North Washington Street and Green Street; West German Street and Exchange Avenue; and South Washington Street and East Steele Street; whereby all other street lights that operate on NYS Route 5 and 28 are supported by the NYS DoT.

Village Water System

Village water is provided primarily from a reservoir that is located 20 miles north in Gravesville, NY. The image to the right shows the (on the far right side) the 20 miles between the Village of Herkimer and the reservoir at Gravesville. The blue line is a general profile and not the specific path that the underground pipe navigates as it transfers the water over that 20 mile stretch of land.

It should be noted that the water pipe that covers that 20 mile journey was constructed back in 1929, meaning it is close to being 100 years old, and there is **a definite need to either replace or wrap it** (done in sections over the coming years) to reduce the grave risk of the water source to the Village. Though there are “markers” that plot out the location that the underground water pipe is located, the locating of those **markers should be mapped via a digital GPS coordinate map** that would greatly assist Village engineers.

It should be noted that there are roughly 16 properties along the 20 miles of water pipe that draw on water from the Gravesville reservoir as compensation for gaining easements to the various properties that are traversed. It is further **recommended** (per Jim Franco) that the water coming in from the open reservoir be **processed by a low-maintenance ultraviolet light water treatment** that would eliminate over 99% of the microorganisms present in the water prior to its traversal over the 20 mile stretch. This would assist those properties drawing on the in route water from being on a “forever boil water” status.



Once the water is received in the northwest corner of the receiving pond (or staging reservoir) and drawn out at the southeast corner, it is processed by the filtration station as per the structures visible to the right (or east) of the staging reservoir. The water is then pumped down Reservoir Road (noted by the green path) and then continues southeast until it reaches the corner of West German Street and North Carolina Street.

The pipeline from the staging reservoir to West German Street has suffered 15 breaks since its history and the Village has obtained grant funding from NY State (???) to replace the 2500 foot section of pipe (highlighted in green) in the 2017/2018 calendar period. The **remaining 2000+ foot of water pipe** (highlighted in blue) **should be replaced** as soon as financially feasible either through Village budget or via NYS or federal

grant to reduce the on-going challenges of supplying water to Village properties.

There is a **backup water supply** depicted in the image set to the right. It is composed of two artesian wells, drilled in 1994, that are not sufficient to support all requirements of the Village, but provide incremental water supply when breaks occur in the main water supply from Gravesville.

The water from these wells is pumped to the same staging reservoir behind the College when required. There are no issues reported with this backup water supply, therefore no recommendations are offered.



Sewer System

The Village of Herkimer has a localized sewer system that draws sewage from all properties throughout the Village that transfers it to the centralized Water Treatment Center (see image to the right). This treatment center has been in operation for over 40 years and meets all current governmental standards of water treatment and filtration.

As indicated by the blue line in the image provided, the liquid output is pumped from the Water Treatment Center underground to the Hydraulic Canal's pumping station and run out into the Mohawk River.

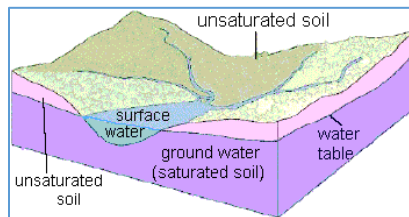


It is expected that a future requirement will be introduced that requires that the output of the Water Treatment Center include the processing of the output through an ultraviolet disinfection sanitizer to ensure no living organisms such as bacteria and viruses and can be effective in eliminating protozoans like, Giardia lamblia cysts or Cryptosporidium oocysts.

There were no noted issues with the existing sewer pipes within the Village, but that on-going maintenance should be an integral part of a comprehensive Capital Improvement Plan for the Village.

Storm Water Management

The Storm Water Management facilities, including storm drains and supporting underground storm drain pipes were developed without consideration of the influence of the additional development in the area of the Herkimer County Community College. In an undeveloped land area water runoff during rain



or the melting of snow infiltrates into the surface soil until it reaches a saturation level. As noted in the image to the left, the greater the amount of unsaturated soil, the greater amount of water from rain or melting snow is absorbed. In like manner, then less there is of surface soil the less there is of unsaturated soil to absorb the water.

It appears that the development of and around the college have drastically reduced the surface soil and in doing so created an equally increased amount of runoff that has to be accommodated by the Village original storm drain system. Water that used to infiltrate into the surface soil is now running over parking lots, roads, into and down gutters and storm drains put intense strain on the original Village storm drain network.

It is therefore recommended that the storm drains of the northwest portion of the Village be disconnected from the current storm drain system and be aggregated to a new storm drain segment that routes the water southwest to empty into the Mohawk River as depicted in the mockup image to the right.

The specifics of the how this is specifically achieved will be part of the future Capital Improvement Plan that is recommended, but the end goal is to relieve the burden of the developed northwest portion of the Village on the original storm drain system.



It is also recommended that any development of village land/properties include an Environmental Impact Statement as per the State Environmental Quality Review Act (SEQRA) to ensure that any impact to Storm Water Management is appropriately assessed.

Action Points

1. **Develop a Capital Improvement Plan.** A Capital Improvement Plan (CIP) is the tool through which the Village can clarify its approach to capital improvements, including the paving of roads, sewer, water, sidewalks, and parks. The CIP is a document that can show which projects are needed, as well as the relationship of investments in alignment with the priorities identified in this document.
 - a. **Responsibility:** Village Department of Public Works, Water and Sewer Department, NYS DoT, Planning Board, Code Enforcement, and the Village Board of Trustees.
2. **Perform** an assessment (i.e. geomorphic) of the land area occupied by the Herkimer College and its influence per storm water runoff into lower elevation land/properties of the Village.
 - a. **Responsibility:** Village Department of Public Works, Water and Sewer Department, NYS DEC, Planning Board, and the Village Board of Trustees.

Village Profile: Family Focused Community

This section will overview the following Village Profile Survey Characteristic Group (see Appendix S), including the ranking of the suggested profile:

- (1) Family Focused Community
 - o Recreational facilities (Sports, Parks, Community center for youth) (72%)
 - o Age agnostic serving the young, the middle-aged, and elderly equally (65%)
 - o Clear zoning for residential fitting of their requirements (38%)

Characteristic Description

The Village of Herkimer is a municipality that has always had a family or household rich population (over 50%), whereby **family** is defined by the US Census Bureau (per <https://www.census.gov/hhes/families/about/>) as:

"... a household in which there is at least 1 person present who is related to the householder by birth, marriage or adoption"

and whereby a **household** is defined by the US Census Bureau (per https://www.census.gov/quickfacts/meta/long_HSD410215.htm) as:

"... includes all the persons who occupy a housing unit as their usual place of residence. A housing unit is a house, an apartment, a mobile home, a group of rooms, or a single room that is occupied (or if vacant, is intended for occupancy) as separate living quarters. Separate living quarters are those in which the occupants live and eat separately from any other persons in the building and which have direct access from outside the building or through a common hall. The occupants may be a single family, one person living alone, two or more families living together, or any other group of related or unrelated persons who share living arrangements."

The purpose of this characteristic is to outline the vision of the Village as it pertains to how it promotes, services, and protects the profile of the family/household. Though the definition of household includes "... a single person living alone ..." it is the intent of the Village characteristic to focus on the requirements of the family or multi-person household.

This section will start by detailing the means of identifying and regulating Residential properties that will support both the US Census Bureau definition of the family and the household. It will then proceed to overview the way in which the Village should support "outside of the home" activities that apply to the various personas of age, including sporting and recreational activities. It will then finish with a strongly suggested approach to developing opportunities for "blended age" activities that often move residents of a municipality to become members of a community.

Residential Zoning – Predictive Profiling

As with most municipalities, housing units located in a geographical area zoned as **Residential** is restricted from allowing properties in such zoned areas to be used for non-Residential purposes, such as commercial operations of a business. This restriction ensures that those residing in the Residential areas be protected from commercial businesses introducing business related automotive or foot traffic from encumbering their residential area. If an area of the Village is zoned as Residential, it would require approval of the Village Administration (i.e. Board of Trustees, Zoning Board, Planning Board) to permit the alternate use of a Residential property to be used for Commercial (or Industrial) use.

It is also necessary to formalize the various profiles of Residential zoning whereby one form of Residential zoning may only permit single family/household dwellings that can only be occupied by the owner of the dwelling, versus multi-family/household dwellings that are allowed to be tenant occupied, versus those that are specifically developed to enable tenant housing such as an apartment building or housing complex. Each has its purpose and should be considered when developing a “family focused” community so there is purposefulness and rationale when assigning specific residential zoning profiles to specific areas of a municipality – or in this case – the Village of Herkimer.

To ensure that type of regional and predictive zoning, **it is recommended** that the zoning be reviewed, refined, and allocated as to create residential profiling that is the least disruptive to existing occupancy within the Village, while establishing clear differentiation between the various residentially zoned areas.

The current residential zoning ordinance as defined per the *Local Law #3 of 2012, Amended Zoning Ordinance, Village of Herkimer, New York* (pgs 7, 8) organize residential zoning per R-1, R-2, and R-3. For details on definitions of these zoning districts, reference the document noted.

When reviewing the definitions of uses permitted in the R-1, R-2, and R-3 zoning districts, it is clear that there needs to be a means of creating more distinctive refinement for the following reasons:

1) **R-1 Residential District**

- a. Though it identifies that a **Dwelling** may occupy this zoning district, the definition of Dwelling in the referenced document is provided as “... *any building used wholly for habitation*” (page 2). This is significantly open to varied interpretation, whereby the term **Single Family Detached Dwelling** is more clearly defined as “... *a dwelling accommodating or designed to accommodate but a single family in a single dwelling unit.*” (page 3).
- b. It is recommended that a new zoning profile be developed for R-1 that uses the term Single Family Detached Dwelling, with the additional stipulation that the dwelling also be owner occupied. This eliminates the ability to create rental housing in R-1 Residential Districts without approval of the Village Administration, which would require the owner to fill out the necessary Residency Occupancy Permit forms detailing their role as a landlord and ensure proper Village operations regarding the tenant nature of the dwelling.

2) **R-2 Residential District**

- a. In the referenced Local Law #3, the definition of this zoning district is “*Any use permitted in R-1 Residential District*” (page 7). This puts the distinctness of R-2 at a logical disadvantage in that it purports to have no difference from an R-1 zoning district.
- b. A reference is made to Two-Family Homes and Multiple Dwellings “... *shall be prohibited in R-1 and R-2 Residential Districts, except where the relationship of parent and child exists between at least one member of the family occupying one dwelling unit and one member of the family occupying the other dwelling unit, and the general construction is such as not to impair the residential quality of the area.*” (page 7).
- c. By rewording the profile of the R-1 zoning district to permit only Single-Family Detached Dwellings, this would omit the need to make the reference to the R-1 Residential District as noted in (2b) regarding Two-Family Homes and Multiple Dwellings in the R-2 definition.

- d. It is suggested that R-2 Residential District should permit the owner to rent the Dwelling Unit(s) of a building without an alternative use approval, though still require all necessary Residency Occupancy Permit forms be completed with the Village Administration. This would establish several distinctions from the R-1 Residential District.

3) R-3 Residential District

- a. It is clear in the existing definition of the R-3 Residential District that it allows for larger scale housing development using allowable dwelling categorizations such as boarding house, lodging house, and rooming house. However it does not specifically include dwelling categorizations such as Row Dwelling or Town House, which suggests that the R-3 zoning district definition needs to also be review with more current terminology and consistency in what this zoning district definition is intended to include. An example of Row Dwelling or Town House is provided to the right per the Creekside Court, Herkimer Housing Authority.
- b. This zoning district definition also includes the allowance of both R-1 and R-2 Residential District dwellings as a catch all to reduce the need to define specific zoning district regions of the Village of Herkimer. An example of this is that all residential regions south of German Street are assigned the R-3 Residential District zoning classification, even though more than half of those dwelling would not be categorized as having dwelling profiles unique to the R-3 zoning classification.
- c. In an effort to create a more Family Friendly persona, it is required that regions of the Village that do not represent R-3 unique profiles should not be zoned as R-3 to ensure that owners of properties in these regions can purchase a dwelling/home with the assurance that they can raise families in neighborhoods that are applicable to the zoning profile of the regions that said dwellings were purchase. An example is Eureka Ave which is located directly in the center of the R-3 Residential District,  though an aerial photo shows individual dwellings that fit the profile of R-1 or possibly R-2, but are not applicable to those dwellings unique to an R-3 zoning district.



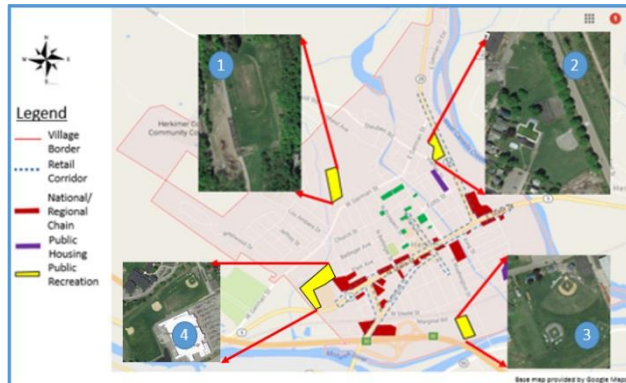
The above are suggestive notes, whereby it is necessary to formalize the profile of Residential zoning districts (R-1, R-2, and R-3) to normalize what a property owner can expect based on the zoning district. The current Residential zoning districting will need to be reviewed to ensure that the predominant profile of each region of the Village is aligned with the revised definition of the refined Residential zoning profile.

Recreational Facilities

A resounding requirement of the future Village of Herkimer, as voted on by those surveyed (70%) is that the Village must provide recreational facilities to those that live, work, and visit the community.

There presently exist three locations that provide varies support as recreational facilities that are primarily available during fair weather seasons (spring, summer, and fall) and are located in areas accessible to those in:

1. The northwest region (**Brookwood Park**); which offers two ball fields, tennis and basketball courts, small pavilion, picnicking, camping, and bathroom facilities:
2. The northeast region (**Basloe Field**); which offers a public swimming pool, a regulation baseball field, tennis court, bathroom and shower facilities, and large open field area: and
3. The southeast region (**South Field**); which offers a regulation baseball field, two smaller baseball diamond areas, a tennis court, a basketball court (across the street), cooking and restaurant facilities.
4. The southwest region (**Harmon Field**); which includes three baseball fields, a dual tennis and single basketball court, a children's playground, bathroom and shower facilities, and a large field area in the southeastern portion of the park area.



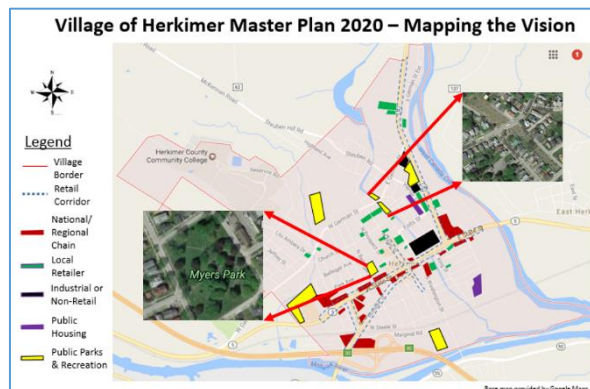
It is recommended that these recreational parks be kept in operating order, so there can be support for public recreational sporting events, and public access that leverage each location's specific facilities. **It is also recommended** that each park support **dog exercise areas** that are fenced to permit off-leash running, along with waste facilities that are maintained.

Winter support is an area that is lacking in all Recreational Parks. However, in the 60-70's Harmon Field used to be flooded in the winter and provided as a Skating Rink, leveraging the on-site building for bathroom and equipment changing area. ***This should be brought back into operation*** to enable winter activities for the community, and provide a venue for winter festivals and holiday events.

Public Parks & Recreation

A municipality that promotes a Family Friendly persona should also provide public parks that are used for public events (i.e. seasonal celebrations), nature walks, physical exercising, resting on pubic benches, or other type of park supported activities. Examples of public parks available within the Village include:

- Central region (**Myers Park**); offering a large pavilion, walking paths, benches, grass covered and large shade trees:
- Northeast region (**Hydraulic Canal Greenway**); limited to walking path, grass covering, and small shrubbery.



The Hydraulic Canal Greenway was developed in 2009 and was funded by government economic stimulus grant, which did not extend the full length of the original Hydraulic Canal, but stopped at its

intersection with Weber Street. The remaining portion of the “once Hydraulic Canal” was filled in and developed into either parking of private land space southward until it East Smith Street. From that point on, the Hydraulic Canal remains a waterway that traverses south-southeast until it eventually passes under the railroad bridge and empties into the Mohawk River.

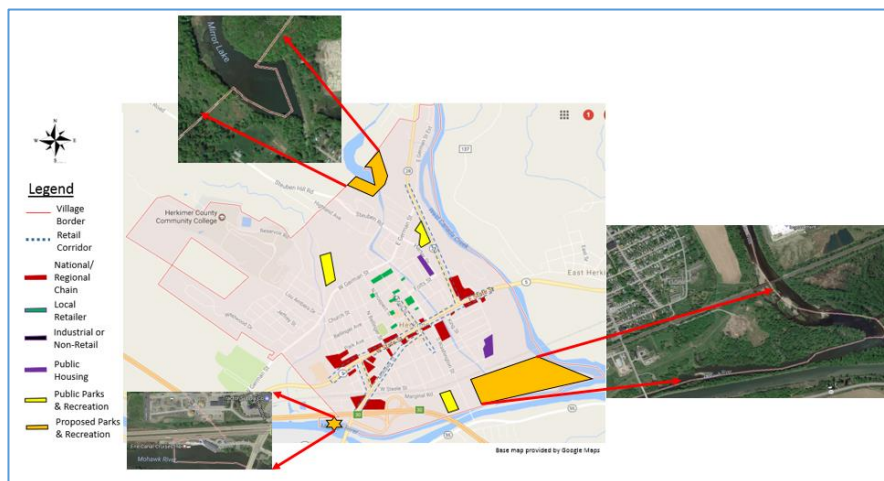
Rather than honoring the Hydraulic Canal’s southern portion as a monument of industry’s past, **it is recommended** that the **Hydraulic Canal Greenway** should be continued from East Smith Street until it reaches the train bridge beyond East Steele Street. This would provide a strolling park for southern residents of the Village and both the existing northern section and the newly formed southern section should be enhanced to be a walking, sitting, and nature park that it was intended back in 2009.

Proposed Parks & Recreation

The Village of Herkimer has several locations that should be viewed as additional areas to be developed (or marketed) to offer Park & Recreational services. The map image below profiles three such areas that leverage Mirror Lake (upper left portion of the image), the existing Erie Canal Cruises (lower left portion of the image), and an additional large land plot (lower right portion of the image) where the West Canada Creek and the Mohawk River join.

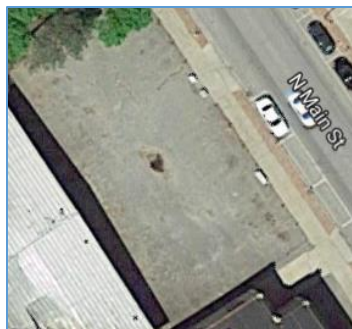
The location identified along the western entry of the Mohawk River is already developed to offer cruises and entertainment along the Mohawk River (per Erie Canal Cruises) and is privately owned.

The land that borders Mirror Lake is also privately owned, but should be reviewed to



determine if there is opportunity to develop it to provide recreational services. Such services include family picnicking, nature trails, and water sports such as kayaking, canoeing, and all season fishing both in the warm and cold (ice fishing) periods.

The large land area in the southeastern portion of the Village was previously used as the location of the Village dump and for that reason has had little appeal for development. However there is an enormous value to this land when viewed for development as a park for outdoor recreation. Like with Mirror Lake



and the cruise service provided by the Erie Canal Cruises, this location can support locations for picnicking, family/community gatherings, nature trails, fishing, and boating. This area should also be investigated for development to enhance the services available to residents and visitors of the Village.

The property image on the left, next to the DEC office at 225 N. Main Street should be converted into a park that adjoins the current park alongside the Frank J. Basloe Library located at 245 N. Main Street.

Community Centers

A community center is defined as a place where those that live, work, or visit a community can meet for social, educational, or recreational activities. Community centers can be funded by federal or local government; community organization(s); private citizen(s) or commercial corporation(s); or commercial organization owned and operated.

Community centers can be supported through a variety of profiles; an example being the existing **Frank J. Basloe Library** (currently funded through the Herkimer School District) provides the Village with core library services, along with community services such as (per February 2017 schedule) Adult Coloring, First Friend Storytime, Homeschooler's Group, and Legal Services of Central NY Free Clinic.

A more formal Community Center could provide a wide range of community services including youth, family, and senior programs, adult health/wellness, arts and music, skills development, and career counseling. Programs offered by a Community Center fill a much needed

It is therefore recommended that the Village Board of Trustees review all possible options that would expand the services of the Library and one or more Community Centers.

Youth Centers

Though there were such facilities in early periods of the Village's history, none exist in the Village at this time, though there is a definite need for such facilities to support the Village's youth. Per https://en.wikipedia.org/wiki/Youth_center:

"Youth [Centers or] clubs are there to help young people understand the world around them. They are there to advise young people with their future, to talk about the past and even help them with the present. Many clubs hold different sessions to educate young people about different topics regarding their health and worries, e.g. contraception. Youth clubs normally have a leader youth worker who normally organizes trips or workshops for the young people to contribute in [social activities]. They can also hold charity events and even volunteer to do many different things. Youth clubs will sometimes help young people to gain qualifications for their life ahead."

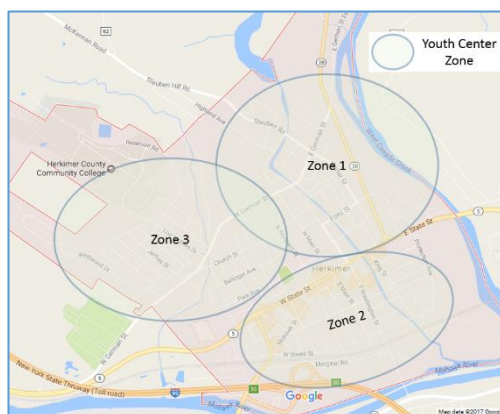
It is recommended that the Village Board of Trustees review all possible options that would enable the development of Youth Centers in the various residential regions (zones) to support the benefits of such facilities as well as reduce the distance traveled by residents to such facilities.

To reduce the cost on the Village **it is recommended** that community organizations or businesses donate/allocate property that can be accessed by zoned residents and



that this be additionally promoted and

sponsored by community organizations, Village businesses or private donations. The management of these Youth Centers should be done in accordance with the sponsoring community organizations/businesses



but the facilities offered should be those defined as a collaboration of Village representatives and the sponsoring organizations.

As represented by the Youth Center image above, there should be gaming such as billiards, table tennis, foosball, tables for board games, as well as seating areas of creative discussion and arts/crafts. It is also strongly encouraged that the elderly of the Village be enlisted as volunteers to provide an opportunity to bring together those of broad age groups, establishing community building through interaction.

Additional requirements and/or suggestions that were entered by survey respondents include:

- Ensure clean and safe main street (Retail Corridor)
- Establish and enforce tenant safety, building codes for rentals
- Job training; wood shops; computer repair
- College participation in community activities and support educational services/programs for local residents of all ages

Action Points

1. **Update** the current **Village Zoning classification** per the Residential profile (R1, R2, R3) to provide more distinction per zoning classification.
 - a. **Responsibility:** Planning Board, the Zoning Board, and the Village Board of Trustees.
2. **Establish** a **two year plan for zoning adoption and adherence** of all Residential properties occupying the updated Residential regions.
 - a. **Responsibility:** Planning Board, the Zoning Board, and the Village Board of Trustees.
3. **Develop** a detailed **Capital Improvement Plan**. A Capital Improvement Plan (CIP) is the tool through which the Village can clarify its approach to capital improvements, including the paving of roads, sewer, water, sidewalks, and parks. The CIP is a document that can show which projects are needed, as well as the relationship of investments in alignment with the priorities identified in this document.
 - a. **Responsibility:** Village Department of Public Works, Water and Sewer Department, NYS DoT, Planning Board, Code Enforcement, and the Village Board of Trustees.
4. Investigate submitting for **grant funding** from the Department of Environmental Conservation per the **Open Space Funding program** to fund the recommendations per the Parks & Recreation section.
 - a. **Responsibility:** Planning Board and the Village Board of Trustees.
5. **Investigate funding sources** per the recommendations per the sections on **Community and Youth Centers** – both governmental and commercial/private organizations.
 - a. **Responsibility:** Planning Board and the Village Board of Trustees.

Village Profile: Community Demography

This section will overview this Village Profile characteristic by converging the following Village Profile Survey Characteristic Groups (see Appendix S), including the ranking of the suggested profile:

- (5) Supporting a Rich Cultural Mix
 - o Entertainment (65%)
 - o Shopping (65%)
 - o Dining (62%)
 - o Venues for Cultural Enrichment (48%)

- (7) Appealing to the evolving high-tech workforce
 - o Increase economic profile of the Village (71%)
 - o Free wi-fi in Retail Center area (45%)
 - o Smart City enabled (34%)

Characteristic Description

This characteristic group focuses on how the Village of Herkimer can evolve to **improve its economic profile** along with **enhancing its support for the cultural mix** that is either resident to the community or in support of those expected to visit its enhanced offerings in shopping, dining, and entertainment.

Improving the Economic Profile

In review of the diverse definitions of a community's **economic profile**, this document has focused on relevant **economic characteristics** such as dominant business sector types, unemployment rates and trends, work force characteristics by job type, major employers and industries; combined with **demographic characteristics** such as population, growth trends, age distribution, average household size, ethnic composition, average household income; and **housing characteristics** such as age/type/condition of structures, vacancy rates/trends and length of residency, availability of low-income housing, types of occupancy per renters vs owners.

It is generally viewed that the **economic** profile of a community (i.e. unemployment rates, work force by job type, etc.) has a direct influence on the **demographic** profile, such as the population, average household income, and subsequently a causal influence on the **housing** profile, affecting the condition of structures, vacancy, renters vs owners, and length of residency. For that reason this **specific topic** of **economic profile** will primarily focus on how to develop a positive influence on the **economic characteristics** of the Village of Herkimer, and thereby suggest that a **positive ripple effect** will occur in the demographic and housing characteristics.

NOTE – The economic profile of the Village of Herkimer must include the economic/job opportunities via businesses within the Village, as well as those employment/job opportunities that are available to Village residents by traveling to surrounding municipalities.

Refer to the section titled **Statistical Profile of the Village of Herkimer** for details on the current (2015) and historic profiles for population, ethnicity-race, gender, age, family and household, education, employment, income, and housing. This section will address the future state profile and (when necessary) draw from the content that earlier section.

Dominant Business Sectors

In reference to the Employment profile (detailed in the previous section titled **Statistical Profile of the Village of Herkimer**) the most dominant business sectors of the Village are (shown as 2010 %; 2015 %; Delta/difference in %):

- Educational services, health care, social assistance (38%; 26%; **-12%**)
- Retail Trade (18%; 18%; **0%**)
- Arts, entertainment, recreation, accommodation, food services (10%; 17%; **+7%**)

This suggests that the profile of the Village of Herkimer has shifted to becoming more dominant in those business sectors aligned with its projected profile as the **Retail Center of Herkimer County**, being **Retail Trade** and the **services industry** (arts, entertainment, recreation, accommodation, and food services). Even though the sustained profile of Retail Trade and the increased profile in the Services Industry amounts to only 35% of Village businesses, it is evident that this transition is one that is moving in the target direction.

*To put a financial profile on this business sector, according the United States Census Bureau' QuickFacts on-line reporting service, for the year 2012 the Village of Herkimer **generated** over **\$26M** in "total accommodation and food services sales"; over **\$79M** in "total health care and social assistance receipts/revenue" and an astounding **\$252M** in "total retail sales" or roughly 42% of the corresponding revenue generated by the entire economic profile of Herkimer County.*

The other business sectors are limited in their prominence, with Manufacturing increasing from 9% in 2010 to 12% in 2015. Though this rise in manufacturing does demonstrate that there is growing opportunity in this business sector, the surrounding municipalities, such as Frankfort and Schuyler have taken a much more aggressive position to attract manufacturing per the Frankfort 5S, West Frankfort, and Schuyler Business Parks.

By establishing a **complimentary persona** for the Village of Herkimer, focusing on a profile rich in its offering of **shopping, dining, and entertainment**, the Village can raise up its regional uniqueness, attraction, and appeal to both residents and visitors.

There is no need to further develop this topic, but instead to rely on the success of the development of the Village of Herkimer to become the thriving **Retail Center of Herkimer County** as detailed previously in this document.

Workforce Types and Employment Opportunities: Inside Village

With the current and targeted growth of the **retail** and **services** industry, it is expected that this workforce type will be dominant in the future profile of the Village of Herkimer. The **retail** industry (which focuses on shopping and consumer sales venues) enlists workforce labor trained (or trainable) and skilled in business, management, sales, and marketing. The statistical review (as previously referenced) notes that the **retail** and **services** workforce type provides over 50% of the employment opportunities in the Village of Herkimer.

The **services** industry (noted above as Retail Trade, and Arts, entertainment, recreation, accommodation, food services) has grown from 27% to 35% from 2010 to 2015, providing evidence that the success of dining and entertainment venues is on a naturally positive progression.

The remaining workforce types such as construction, maintenance, production, transportation, and material moving amass to less than 18% and are employment opportunities that are the focus of surrounding municipalities as noted earlier.

There is no need to further develop the future details of this topic, but instead to rely on the success of the development of the Village of Herkimer become the thriving **Retail Center of Herkimer County** as detailed previously in this document.

[Workforce Types and Employment Opportunities: Outside Village: Discrete Manufacturing](#)

As noted earlier in this section, there are a broad set of employment opportunities focusing on manufacturing and production outside the Village of Herkimer in municipalities such as Frankfort, Schuyler, and Utica. The companies profiled are predominately **discrete manufacturing**, which is defined as the manufacturing of finished products that are distinct items capable of being easily counted, touched or seen.

Just a few examples of product manufacturing companies in the region include furniture manufacturer Hale Manufacturing Company (Frankfort), Turbo Machining Products (Utica), CTM (Frankfort), JBF Stainless (Frankfort), Remington Arms (Ilion), R.A. Wood Associates, LLC (Frankfort), New England Wood Pellet (Schuyler), Munson Machinery Co (Utica), Fiberdyne Energy (Frankfort), and Heidelberg Baking Co (Frankfort). These examples are a small portion of the companies of industry provide employment opportunities for Village residents that are easily within driving distance of the Village.

Based on the on-line publication from the Bureau of Labor Statistics. "Occupational Employment Statistics", May 2016 Metropolitan and Nonmetropolitan Area Occupational Employment and Wage Estimates; Utica-Rome, NY, the salary for manufacturing jobs ranges from the mid \$30k to mid \$50k per year. The skill and training required for employment in discrete manufacturing positions ranges from manufacturing operations and machining/tooling design to business management, procurement, sales, and marketing.

[Workforce Types and Employment Opportunities: Outside Village: Advanced Technology](#)

Though there have been a number of missteps in fulfilling the vision of the Marcy Nanocenter at SUNY Polytechnic Institute, as the region brings in highly advanced technology production facilities, there is very positive potential for surrounding communities, including the Village of Herkimer. As noted by Semico Research Company in their *Upstate New York ams Project: Assessing the Economic Impact* report, the fabrication facilities expect to infuse a peak of 1000 high tech employment opportunities along with over 6,000 jobs per (page 8):

"... support jobs, housing, food, retail operations and both private and government services. In addition, the materials and services that are part of the product being produced results in the growth of existing supplier businesses or new support businesses moving into the area."

The skilled resources that are required for these high technology facilities are coming out of industry as well as educational institutions per the SUNY Polytechnic Institute located in Marcy, NY. The technologies supported by the Nanocenter include memory for computing devices and sensors that are targeted for (Semico, page 19) "... a broad range of products from smartphones, vehicles, tablets, PCs, wearables, health and fitness and industrial applications".

Per (Semico, page 87), salary levels for the high technology positions entering the region can range from \$45-60K for fab workers, \$85K for engineers, and \$130k for management positions. With the average salary level of residents of the Village of Herkimer being in the mid \$30k range, in order to raise the economic level of the Village, **we need to have a profile that entices the individuals** (and their families) employed in these advanced technologies to take up residence in the Village.

We **can only do this** by enhancing our offering as a residential community that provides attractive, appealing, and competitive services when compared to surrounding communities such as New Hartford. This can be achieved, as noted in other areas of this document, by resolving infrastructural deficiencies, **increasing our offering** in shopping, dining, and entertainment, and creating a more attractive tax structure by developing a more consistent taxation profile to home owners.

Cultural Mix Profile

The future state (or vision) of the Village of Herkimer regarding enhanced offerings of shopping, dining, and entertainment were adequately covered in the section titled **Retail Center of Herkimer County**. However, it is important that these venues are such that it supports reasonable **cultural diversity**.

To put this topic into perspective, it is very common to view Italian food as an “American standard”. However prior to the 19th century, Italian food was in its infancy regarding popularity, which grew through the 20th and now 21st century where one is hard pressed to not find a pizza parlor or Italian restaurant in every city, town, or village across America.

This is an example of how a culturally unique profile becomes infused into the American cultural landscape. It should also be noted that the appeal of culturally diverse dining, shopping, and entertainment experiences is a key attraction of popular cities throughout America and the world.

If the Village of Herkimer is to focus on supporting the dining, shopping, and entertainment interests of its residents, those from surrounding municipalities, and those visiting or vacationing in the Central New York region, then we need to **develop offerings** that will appeal to this broad cultural base of the population.

To identify the profile of those that would be serviced by a culturally diverse offering in dining, shopping, and entertainment, it is necessary to look at the profile of (1) current residents, (2) those attending Herkimer County Community College; (3) those occupying the high-tech workforce; and (4) those that visit Central New York.

Venues for Cultural Enrichment

Though many of the supportive efforts that align with this topic are covered in other sections of this document, it is noteworthy that include that all venues should consider the varied ethnicity of the local (and surrounding) population.

Vinod Sasidharan of the Department of Recreation, Parks, and Tourism at San Diego State University summarizes diversity in ethnic group interest is clear, but requires attention when community planning:

“The least popular activities for all ethnic groups were educational and experiential activities, and here again there were ethnic differences in scores. Chinese respondents reported the greatest participation in experiential activities, while Whites and Hispanics were more likely than the other groups to engage in educational activities. African-Americans and Hispanics reported

the highest levels of participation in team sports, while Whites and Hispanics were the most likely to engage in outdoor land and water activities. There were no significant ethnic differences in participation in community activities such as festivals and fairs.” Sasidharan (2004)

Renew of Commercial/Property Tax Base

The Village of Herkimer currently **suffers from** a low property tax base due to property ownership by the Herkimer County, the Industrial Development Agency (IDA), Arc Herkimer, and dormant properties staged to be taken off the tax rolls by Herkimer County. Estimates place 48% of the current property profile to be untaxed, causing the Village of Herkimer to struggle to meet its financial obligations without pushing the tax burden onto taxable land owners (residential, commercial, and industrial).

In order to create the appeal of business and residential occupancy referenced above, it is required that a **specific initiative be undertaken to reduce** the non-taxable properties by 15-20%. Specific details will be developed specific to this initiative in collaboration with those entities that have participated or have been active in removing properties from the tax base. One example of this is to do whatever is necessary to keep properties from shifting from private or business ownership to Herkimer County or IDA, where they most often remain non-taxable. THIS IS A CRITICAL REQUIREMENT and MUST be achieved.

Action Points

1. Develop a **Community Development Plan** as per strategic positioning of the Village as noted in this section, aligned with the other section influences.
 - a. **Responsibility:** Planning Board, Community Development council, Herkimer Business & Professional Association, and the Village Board of Trustees.
2. Develop a **Property Tax Recovery/Renewal Plan** to reestablish non-taxable property back onto the Village tax base and reduce tax burden to spur commercial and residential growth.
 - a. **Responsibility:** Planning Board, Herkimer County Industrial Development Agency, Arc Herkimer, Herkimer Business & Professional Association, property investors, and the Village Board of Trustees.
3. Establish a **Community Marketing Plan** that highlights 3 years of local and regional support for local businesses, advancements in community development, and recovery/renewal of property position.
 - a. **Responsibility:** Planning Board, Herkimer Business & Professional Association, contract marketing, and the Village Board of Trustees.
4. Investigate and seek **commercial/governmental sponsorship** for enabling community Wi-Fi supporting community based Smart City.
 - a. **Responsibility:** Planning Board, commercial property owners, State/Federal agencies, and the Village Board of Trustees.

Village Profile: Traveler and Tourist Friendly Community

This section will overview this Village Profile characteristic by converging the following Village Profile Survey Characteristic Groups (see Appendix S), including the ranking of the suggested profile:

- (4) Travel corridor to/from the northern and eastern regions of Herkimer County (**Avg: 58%**)
 - o Corridor of travel in for its retail offering, dining, entertainment (69%)
 - o Corridor out for travelers and tourists to the North Country from the NYS Thruway (48%)
- (8) Expose and clearly define the County Seat profile/persona (**Avg: 58%**)
 - o Integrate the Historical nature of the Village (65%)
 - o Amplify the profile through marketing inside and outside the Village (52%)
- (9) Develop a Tourism Profile that amplifies the Village as a Travel Corridor (**Avg: 47%**)
 - o Mohawk River boat rides/tours (62%)
 - o Herkimer Diamond Mines (55%)
 - o Herkimer County Historical Society (53%)
 - o Integrated bus tours multi-site/stop flow (42%)
 - o KOA Campgrounds (36%)
- (11) Visitor and Traveler Friendly (**Avg: 51%**)
 - o Promoting venues for shopping, dining, entertainment (70%)
 - o College family visiting encouraged and marketed (54%)
 - o Rich with Hospitality Industry (hotels, motels) (50%)
 - o Residential stay facilities (i.e. Residence Inn) for family occupancy (28%)

Characteristic Description

The Village of Herkimer is located at the “intersection” of Route 5, Route 28, and Route 90. In sales the most important influences are location, location, and location. From that vantage point, the Village of Herkimer is in the perfect “location” to (1) support the needs of **travelers** along these primary state roadways and (2) enable easy access to **tourists** interested in what Herkimer has to offer.

NOTE: As per this document, **travelers** are those that are in route to a location other than the Village of Herkimer, but are either enticed or in need of stopping in for a specific or general reason; while **tourists** are those that have the Village of Herkimer as their destination. For example, there are those that are tourists headed for locations north, such as Old Forge, or south for Cooperstown, and are therefore travelers that get off at route 90 to travel route 28 to either of these destinations. In these example scenarios, a tourist becomes a traveler. If they enjoy what they see, they may later be enticed to become a tourist of the Village.

Travelers and tourists have a direct positive impact on a municipality’s economy by contributing revenue, and therefore employment opportunities to local businesses and establish the basis for new businesses specific to this form of market.

This section will provide an introductory review of the Village’s current profile in support of each of these forms of economic influence, as well as a vision of and actions that the Village should focus on to enhance this market offering, and therefore market opportunity.

Traveler Friendly Community

The term **traveler** is defined by English Oxford Living Dictionary (2018) as “a person (or persons) who is travelling or often travels”, whereby Wikipedia (2018) defines travelers as “a person who is travelling or visiting a place for pleasure.” The point of focus is that a traveler can be a person or group of people (i.e. family) who is/are:

- traveling to a far off location, but is passing nearby or through the Village; or
- traveling to a location near, and is passing nearby or through the Village to reach that destination.

They could also be a person (or persons) who pass by or through the Village on a regular basis due to their job, or business or for personal reasons.

Whatever the reason for a traveler to be passing by or through the Village, it is imperative that we establish a clear message that the Village of Herkimer is “open for business” to serve their travel needs. This travel need could be to refuel a vehicle; it could be purchase supplies for their journey or destination; it could be to grab some breakfast, lunch, or dinner; or it could be to just stretch their legs and take a walk around as a break in a long journey.

To be traveler friendly as a community, we need to attract travelers, and then provide a positive experience in meeting their travel needs.

Attracting Travelers

Going back to the definition of a traveler, it is assumed that the person (or persons) would travel past or through the Village of Herkimer without stopping, unless they have travel needs. However, just having travel needs won't ensure the traveler will satisfy those needs in the Village unless we are able to attract the traveler in alignment with their needs. An Action per this characterization group will be planned to develop a marketing program identifying taking steps to increase attraction of travelers.

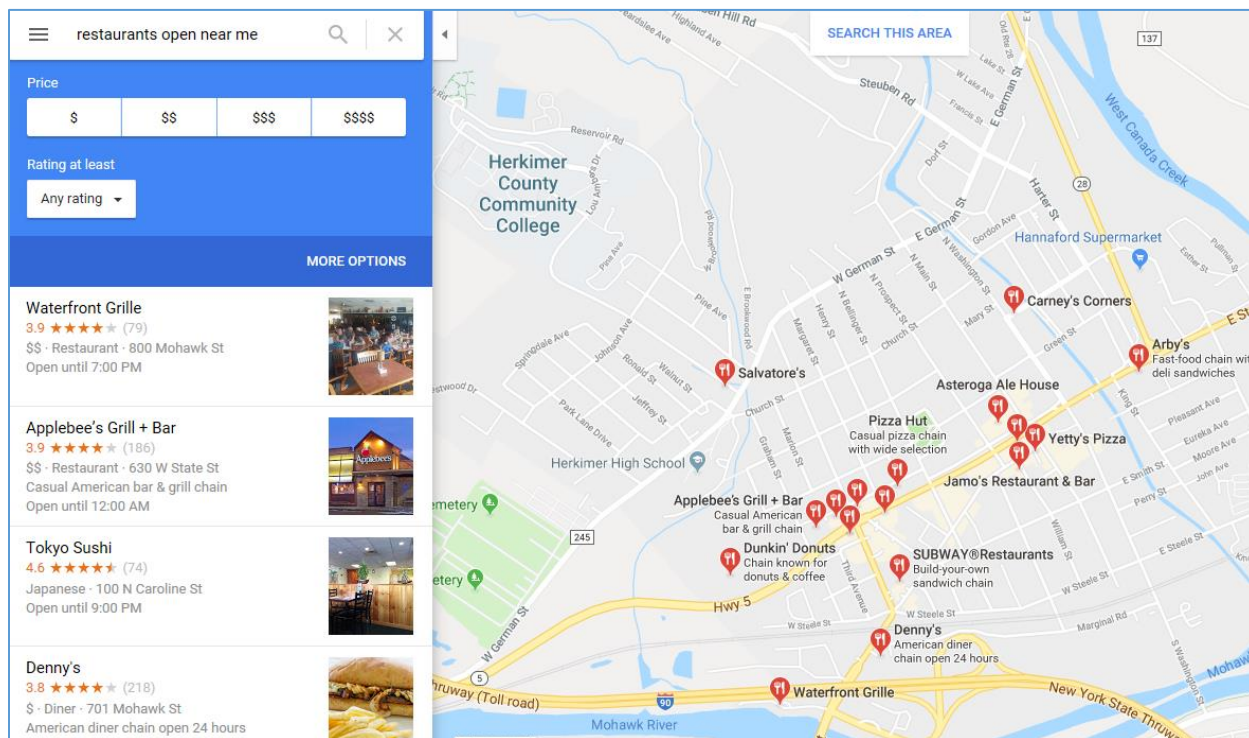
For example, if a traveler is hungry and they approach Exit 30 on Route 90 East or West, then the only reason they would consider pulling off the NYS Thruway is because they knew there are diners, fast-food or full-service restaurants, or convenience stores in the Village. For those passing by for the first time, there would need to be signage that was easily identified, whereas for those that are frequent travelers by the Village, they would also have to recollect a “good experience” in a previous stop in the Village.

To attract travelers to the Village, we will be required to establish a consistent and effective method of signage to alert travelers on state roadways of the various forms of traveler service available in the Village. It is expected that this will need to be done in alignment with the NYS DOT Sign Program - Specific Service (LOGO) Signs regulations (as per <https://www.dot.ny.gov/programs/nys-signs/logo>).

Another means of attracting the attention of travelers is through a more digital friendly approach. As demonstrated in the image below, this is a Google Map display that is produced automatically when a person is near (or in) the Village of Herkimer and enters “restaurants open near me” into the Google Map search feature.



The results provide a very easy to understand listing of the venues available at the exact time that the search was performed, while also providing links to each restaurant's website. A traveler can also click on the food icon (fork/knife) and Google Maps will provide interactive driving (or walking or biking) instructions to that specific establishment.



This is a very effective means of “attracting” travelers to our Village, so long as the restaurants, gas stations, and hotels (for example) are digitally listed on the web and will be listed when such a search is performed.

It should be noted that those actions undertaken to enhance the Traveler friendly profile of the Village of Herkimer is directly influenced by (and an influence of) the plans for the Village becoming the Retail Center of Herkimer County. The more effective we are in attracting travelers to the Village venues, the more viable and therefore successful these business establishments will be as an influence in the Village succeeding in its Retail Center strategy.

Tourism Friendly Community

The term **tourism** is defined by English Oxford Living Dictionary (2018) as “the commercial organization and operation of vacations and visits to places of interest.” Per Wikipedia (2018), it defines “A **tourist attraction** is a place of interest where **tourists** visit, typically for its inherent or exhibited natural or cultural value, historical significance, natural or built beauty, offering leisure and amusement.”

This is specifically applicable to the Village of Herkimer (as detailed further below), for its historical profile and the buildings, monuments, etc that remain accessible to those interested in the influence that this region has in revolutionary war and colonial days.

The Village of Herkimer is a current tourist location as per:

- **TripAdvisor** (per https://www.tripadvisor.com/Attractions-g47885-Activities-Herkimer_New_York.html), listing tourist attractions such as the Erie Canal Cruises, Herkimer Diamond Mines, Gems Along the Mohawk, Christyl Touch Massage, Herkimer County Historical Society, and Belly Up Pub;
- **Herkimer County Chamber of Commerce** (per <http://www.herkimercountychamber.com/visit/places-to-stay/>) which references several hotels/places for lodging including Red Roof Inn, Prospect Inn Complex, Herkimer Diamond Mines and KOA Resort, and the Inn Towne Motel; as well as places to eat (per <http://www.herkimercountychamber.com/visit/places-to-eat/>) listings of Crazy Otto, Denny's Restaurant, PK's Pub, and the Waterfront Grille;
- **Central New York/I Love NY** (per <http://www.visitcentralnewyork.com/explore-the-region/herkimer/>) posting Bellinger Rose Bed & Breakfast, Dominic's Deli, Lil' Diamond Cruises, Gems Along the Mohawk, Herkimer Diamond Mines, Herkimer's Historic 4 Corners, Herkimer Motel & Suites, PK's Pub, Portobello Inn Bed & Breakfast, Tony's Pizza, and the Waterfront Grille;

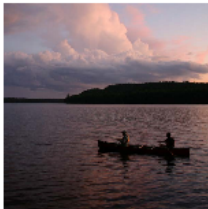
However it is worth noting that there is not a clear and concise marketing strategy that positions the Village of Herkimer as a tourist location, or that promotes the "Village located at Exit 30 on the New York State Thruway" as a place to experience both its history and its present offerings.

As a point reinforcing this lack of strategic marketing of the Village of Herkimer, the Central New York web site (referenced above) does not even include the Village of Herkimer in its introduction to Herkimer County as evidenced in the web site image (per Jan/2018 profile) below:

Herkimer County

(Little Falls / Ilion / Frankfort)

The Herkimer County area, a region rich in history and tradition located at the foothills of the Adirondacks, offers four seasons of recreation. It's named after General Nicholas Herkimer who died in the late 1700s after taking part in the Battle of Oriskany during the Revolutionary War.



The northern part of the county is situated in the Adirondack Park, a publicly protected area in the northeast that's not only the largest park and the largest state-level protected area in the United States, but also the largest National Historic Landmark.

Note that the term Herkimer is only used in conjunction with the term County or General Nicholas, but is left off the municipalities listed of Little Falls, Ilion, and Frankfort.

For the Village of Herkimer to become visible to those outside the area as they plan their vacations, it is critical that we establish a marketing strategy that is consistently presented in the above promotional web sites. This will be addressed in the section on **Action Points** below.

Marketing of Tourist Attractions

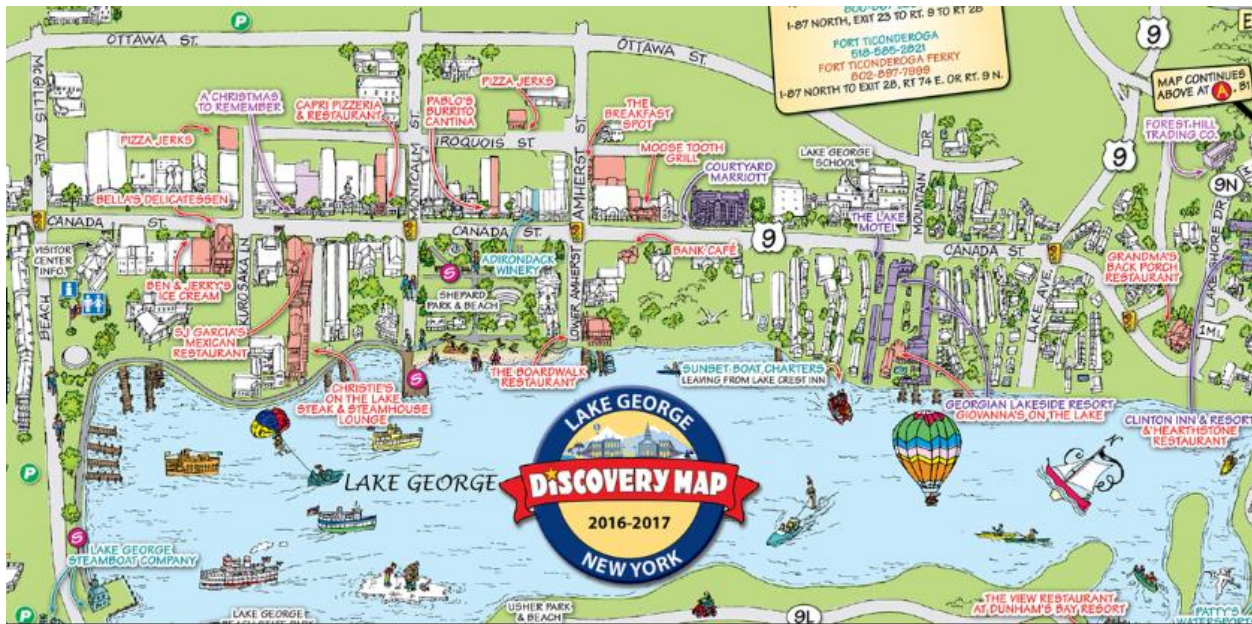
There is value in establishing a profile of the tourist attractions and accommodations that support travelers visiting the Village of Herkimer. The Village of Herkimer New York web site (per <http://villageofherkimer.com/area-attractions.php>) needs to be evaluated/reviewed as an active means of controlling the messaging of what the Village offers to those visiting the area, or passing through on their way to northern Herkimer County (i.e. Old Forge) – see home page image below.

The web site includes a range of interesting tourism attractions (i.e. Beardslee Castle, Fort Herkimer Church, Herkimer's Historic Four Corners, Herkimer Historical Society, and Holy Trinity Monastery), iconic historical items (i.e. General Herkimer Statue, Erie Canal Lock 17), services (i.e. Erie Canal Cruises, Erie Canalway National Heritage Corridor), and entertainment (i.e. Mudville).



The site could also provides an index of local businesses and it is this site which could be further developed as the primary web site detailing the value of the Village of Herkimer as a stop-off or destination location for travelers and tourists.

Another example of promoting all types of venues in the Village (which also applies to Traveler Friendly Community), including those specific to supporting tourism is demonstrated in the “fun map” below:



This approach is used in many tourist locations/regions, such as the one show above describing Lake George, NY for the 2016-2017 tourism season.

Collaboration with the Herkimer County Historical Society

The Herkimer County Historical Society (HCHS) is a premier association of interest as it pertains to the profiling and promoting historical landmarks, buildings, and the museum. The HCHS is primarily visible on Facebook (see <https://www.facebook.com/herkimerhistory/>) and only vague visibility on other sites. Without committing the HCHS to be directly involved in collaborating with the Village of Herkimer, it is the hope of the Village Planning Board that we will be able to collaborate in the development of those deliverables listed in the Action Points below.

NOTE: There are technologies in today's (2018) landscape that could be leveraged to "bring life" to historical items using mobile applications that respond to the posting metal plaques in front of each Tourist attraction w/QR code that provides detailed descriptions/videos of the attraction.

Action Points

1. **Develop a Traveler and Tourism Marketing and Promotion Plan.**
 - a. **Responsibility:** Village Planning Board, Herkimer Business Association, Village Board of Trustees, Herkimer County Historical Society, Marketing Consulting Firm (to be determined)
2. **Develop a website** to promote/detail venues available to Travelers and Tourists.
 - a. **Responsibility:** Village Planning Board, Herkimer Business Association, Village Board of Trustees, Herkimer County Historical Society, Marketing Consulting Firm (to be determined)

Village Profile: College Supportive Community

This section will overview the following Survey Characteristic Group (see Appendix S), including the ranking of the suggested profile:

- (6) Supporting the College Community
 - o Engaging college students in a positive experience wanting to leverage Retail Center offering (51%)
 - o Supported by college activities that engage the Village community (58%)
 - o Rental property profile appealing to students in well-defined areas of the Village (42%)

Characteristic Description

How a community supports a college or university residing within its boundaries, and how that institution reciprocates by supporting the community is as diverse throughout the country as there are colleges and universities. However, there is value in establishing mutual support between a municipality and its resident educational institution.

This section will provide a reasonable vision of the future profile of collaboration and mutual benefits for the Herkimer College and the Village of Herkimer.

Herkimer College Quick Facts

To summarize some of the collegiate accolades bestowed on the College and the student population profile, the following are some of the Quick Facts as listed on the College web site (see <https://www.herkimer.edu/explore/quick-facts/>).

Some of these facts will be referenced in later sections:

1. Herkimer College has been named, by the Aspen Institute, one of the nation's top 150 community colleges.
2. Herkimer College has been ranked as the second best community college in New York State for the 2016-2017 academic year by EDsmart.org.
3. Herkimer College is ranked eighth best community college in New York State by Schools.com.
4. Herkimer College is ranked in the top 100 community colleges in the nation for student success, based on our impressive graduation and transfer rates (by CNN Money).
5. Herkimer College tuition is only \$4,470 per year for residents and \$7,000 per year for out-of-state and international students. Herkimer College students may qualify for free tuition through New York State's Excelsior Scholarship program.
6. Seventy five percent of Herkimer College students receive some form of financial aid.
7. Residential students live in spacious, fully furnished, on-campus apartments.
8. With more than 600 students living on campus and a variety of student activities and events, Herkimer College students enjoy the complete college experience.
9. According to the 2014 Annual Security and Fire Safety Report (see <http://www.herkimer.edu/assets/Documents/Explore/2014-1-Annual-Security-and-Fire-Safety-Report-.pdf>) the total population of students is roughly 3,000, with expectation that some percentage of the study population attend on-line and are not resident on campus or in the surrounding community.

Herkimer College and Village Collaboration

For the Village to collaborate with HCCC, it is important to identify the reciprocal relationship that can be established based on the College's academic program offering (what students learn/study) and how those educational categories can bring value to the vision of the Village.

According to the published College's Programs and Majors (see <https://www.herkimer.edu/learn/programs-and-majors/>) the following have a direct value to the vision of the Village, and can provide direct value to those attending the College as will be suggested below.

Collaboration Opportunity – Business

The Herkimer College support a wide array of programs focused on key business profiles.

- Accounting
- Business Administration
- Ecotourism and Adventure Travel
- Fashion Buying & Merchandising
- Marketing
- Small Business Management
- Sports & Recreation Management
- Travel & Events Management

The vision of the Village of Herkimer includes the development of local businesses serving those living in the Village, as well as traveling to the community from surrounding or remote locations. It is therefore reasonable to project that students attending Herkimer College and enrolled in the various Business curriculum would benefit through real world experience in collaboration with the existing and newly formed businesses of the Village.

This collaboration would include providing Village business owners with seminars and training events that engage College faculty and students with business owners. This would also support the development of internships for college students in support of specific business initiatives such as accounting support or marketing program development.

It is also envisioned that the Village will engage College interns in support of the various **Actions Points** listed throughout this plan. Examples of intern collaboration include supportive roles per:

- Development and execution of the **Village Marketing Plan** and the **Incentive Programs** as referenced in the section of Retail Center of Herkimer County
- Development and execution of the **Community Development** and **Community Marketing Plans** as referenced in the section of Community Demography
- Development and execution of the **Traveler and Tourism Marketing and Promotion Plan** as referenced in the section of Traveler and Tourism Friendly Community

Collaboration Opportunity – Criminal Justice & Law

The Herkimer College support educational programs in Criminal Justice, which should be leveraged in conjunction with both local law enforcement, as well as the Herkimer County Jail and Herkimer County Court facility.

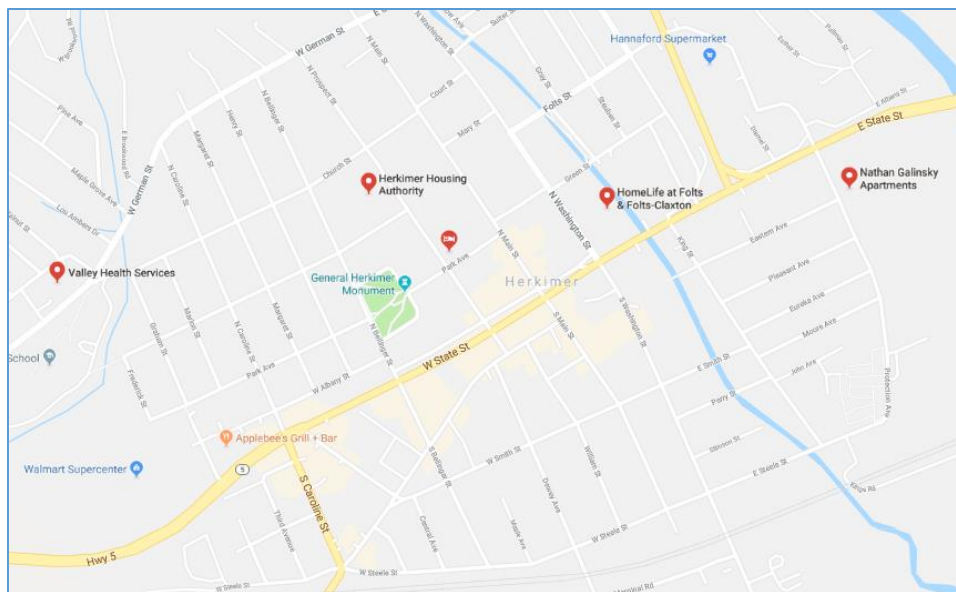
Collaboration Opportunity – Education

The Herkimer College supports an Education curriculum that includes a program in **Recreation Leadership**. Those enlisting in this program could be engaged in support of the development of recreational programs as outlined in the **Recreational Facilities** section of the section on **Family Focused Community**.

The Herkimer College also supports a **Teaching Assistance Certificate** program that could include participation of its students in educational class support at the Herkimer High School. The College and Village can also establish a collaborative support program for students taking the **Childhood Education** and **Early Childhood** programs to enlist participation at child daycare businesses in the Village as well as the Herkimer Elementary School.

Collaboration Opportunity – Healthcare

The Herkimer College supports an educational program in Healthcare and Service, which would serve well to support interns to be staffed in support of (for example) the various elderly facilities located in the Village as indicated in the map below.



It is also suggested that there be health and wellness programs conducted by the Herkimer College that would provide community residents (or those from surrounding communities) with the opportunity to be educated in good living guidance or supporting those battling with drug addiction.

Collaboration Opportunity – STEM

The Herkimer College support a wide array of programs focused on Science, Technology, Engineering and Mathematics (STEM). These include:

- Computer Science and Networking
- Engineering Science
- Laboratory Technology
- Mathematics
- Quality Assurance

It is also envisioned that the Village Planning Board will engage College interns in support of the various **Actions Points** listed throughout this plan. Examples of intern collaboration include supportive roles per:

- Development and execution of a community web-site that will include the use of advanced computer technology, such as:
 - Live event streaming to expand visibility of community events beyond the physical and into the digital
 - Loyalty Apps enabling smart phone interaction with areas of interest in the village per the Traveler and Tourism Friendly Community
 - Supporting local business marketing and advertising campaigns
 - Enlisting of Augmented Reality technology to enhance the experience of events to all age levels, but especially community's youth
- Development and execution of establishing community Wi-Fi in support of developing the Village as a **Smart City** as referenced in the section of Community Demography enabling deliverables such as:
 - Connected community activities, increased foot traffic in support of retail center development, etc.
 - Traffic flow analysis to assist in improving traffic light controls per day/time, road repair priority, etc.
 - Foot traffic analysis to enhance retailer visibility and association of time/date trends and market campaign influence

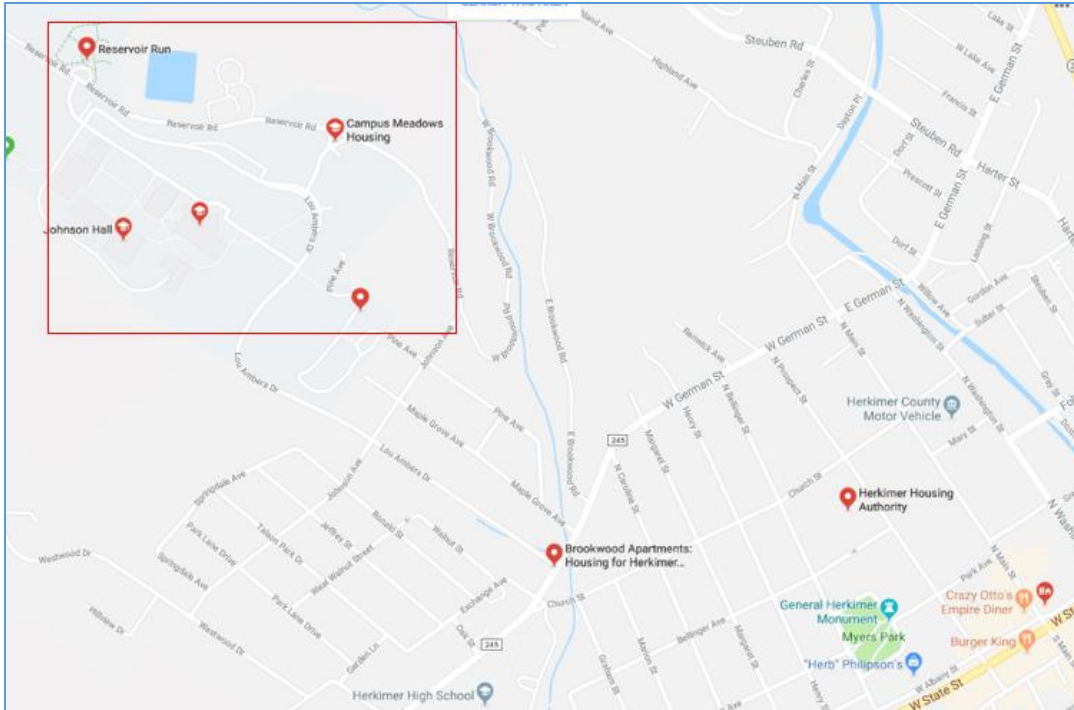
The Herkimer Central School District is a participant in the **STEM** program (see <https://www.ed.gov/stem>) that aligns well with the STEM program offered at the Herkimer College. It is strongly encouraged that Herkimer College and the Herkimer Board of Education join together to identify a program of collaboration regarding STEM projects that serve to benefit those in the Herkimer Junior/Senior High School and the students of Herkimer College.

It is highly possible that this on-going collaborative program would also result in the students of Herkimer High School to consider Herkimer College as a next step in their educational program. This would serve the students, the Herkimer College, and the Village by increasing the longevity of student occupancy in the Village.

It is also anticipated per the profile detailed in the section on Community Demography that the employment opportunities will continue to increase as industry investment continues in science based technology such as nano-computing, software services, and drone device development and testing. The Village needs to be considered an educational starting point for its residents in STEM, and thereby become a community that is sought after by those employed in those technology based industries localized within driving distance of the Village.

Herkimer College Student Housing

There is a definite need to formalize the support of off-campus housing for students not interested or able to reside in on-campus housing. As noted earlier in this section, the College can support 600 students in the housing, referenced by the boxed area in the Village map below.



The exact number of students that require or desire off-campus Village residency varies year over year and is currently supported in an ad-hoc manner by those renting houses or apartments throughout the village.

It is therefore imperative that the Village work with the College administration to develop a College Student Housing Program that:

- 1) Establishes specific community regions that support student rentals to ensure the geographical grouping of students in specific Village communities;
- 2) Establish a school busing program that enables students to travel to/from class without requiring travel by foot, especially during inclement weather (i.e. rain, extreme cold) and due to the fact that the college is atop the northwest hills of the Village, requiring a steep walk up/down from Village housing locations.
- 3) Develop in-Village activities that will provide students and Village residents with the ability to socialize, thereby welcoming students into the community.

The Village has been the home of the Herkimer College for since the mid-1960's and it has not been without its concerns both from the perspective of the Village administration as well as from the perspective of the College administration and student population. There have been issues concerning Herkimer Fire and Police support for on-campus incidents, and it is likewise unsettling to be a student within the Village community.

It is the vision of this plan to resolve this discontentment and establish a mutually beneficial and symbiotic relationship between the Village and College communities. An example guide for such relationship development is available on-line per <https://compact.org/resource-posts/effective-relationships/>.

Action Points

1. Establish a **Student Community Intern Program** that provides value to the Village and its business community, while providing students with real-world experience and resume enriching activities.
 - a. **Responsibility:** Planning Board, Herkimer College representative(s), Community Development council, Herkimer Business & Professional Association, Herkimer County Industrial Development Agency, and the Village Board of Trustees.
2. Establish a **Junior-Senior High School to Collegiate STEM Partner Program** that provides opportunities for students of all ages to collaborate in STEM related projects and programs – bringing those in the Village of Herkimer into position for technology based jobs that are destined for the Mohawk Valley region.
 - a. **Responsibility:** Planning Board, Herkimer College representative(s), Herkimer Board of Education, local STEM program leads, and the Village Board of Trustees.
3. Establish a **Student Support for Herkimer Schools & Daycare Program** that provides value to the Village’s educational institutions and child care facilities, while also building personal experience for students engaged in the Education profession.
 - a. **Responsibility:** Planning Board, Herkimer College representative(s), Herkimer Board of Education, Herkimer Business & Professional Association, and the Village Board of Trustees.
4. Develop a **College Student Housing Program** to establish regional distribution of college housing, transportation facilities, and community activities development.
 - a. **Responsibility:** Planning Board, Herkimer College representative(s), Community Development council, and the Village Board of Trustees.

PHASING of the MASTER PLAN 2020

This section will overview the proposed phases of the deliverables detailed in the **Action Points** of the earlier sections of the Master Plan 2020. Each of the Characteristic Groups are listed in the order they appear in this document, and each has its Action Points listed in the same order they were provided in the document.

To understand the color coding, the dark blue shading indicates when a given Action Point will be undertaken and the lighter blue shading implies the on-going efforts pursuant to a given Action Point.

Characteristic Group	Action Points	2018		2019				2020			
		Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Retail Center of Herkimer County	Create a new zoning classification										
	Establish a two year plan for zoning adoption and adherence										
	Develop incentive programs for business occupancy for N. Main Street										
	Develop and execute a Marketing Plan										
Infrastructure Fitness	Develop incentive programs for business occupancy for Rte 28										
	Capital Improvement Plan										
Family Focused Community	Assess storm-water runoff per Herkimer College										
	Update Village Zoning classification										
	Two year plan for zoning adoption and adherence										
	Capital Improvement Plan										
Community Demography	Grant funding for Parks & Recreation (Open Space Funding program)										
	Investigate funding sources for Community and Youth Centers										
	Community Development Plan										
Traveler & Tourist Friendly	Property Tax Recovery/Renewal Plan										
	Community Marketing Plan										
	Commercial/governmental sponsorship for enabling community Wi-Fi										
College Supportive Community	Traveler and Tourism Marketing and Promotion Plan										
	website to promote/detail venues available to Travelers and Tourists										
College Supportive Community	Student Community Intern Program										
	Junior-Senior High School to Collegiate STEM Partner Program										
	Student Support for Herkimer Schools & Daycare Program										
	College Student Housing Program										

MASTER PLAN SCHEDULE

For example, the first Action Point in the Characteristic Group **Retail Center of Herkimer County**, which is to ***“Create a new zoning classification”*** has a finite period of time to undertake that effort (per Q3/2018) and it therefore has no trailing activities in subsequent quarter periods. **However** the next Action Point to ***“Establish a two year plan for zoning adoption and adherence”*** has a **definition** period of Q4/2018 (following the prior Action Point) and then an **on-going execution** of that two year plan from Q1/2019 through to Q4/2020.

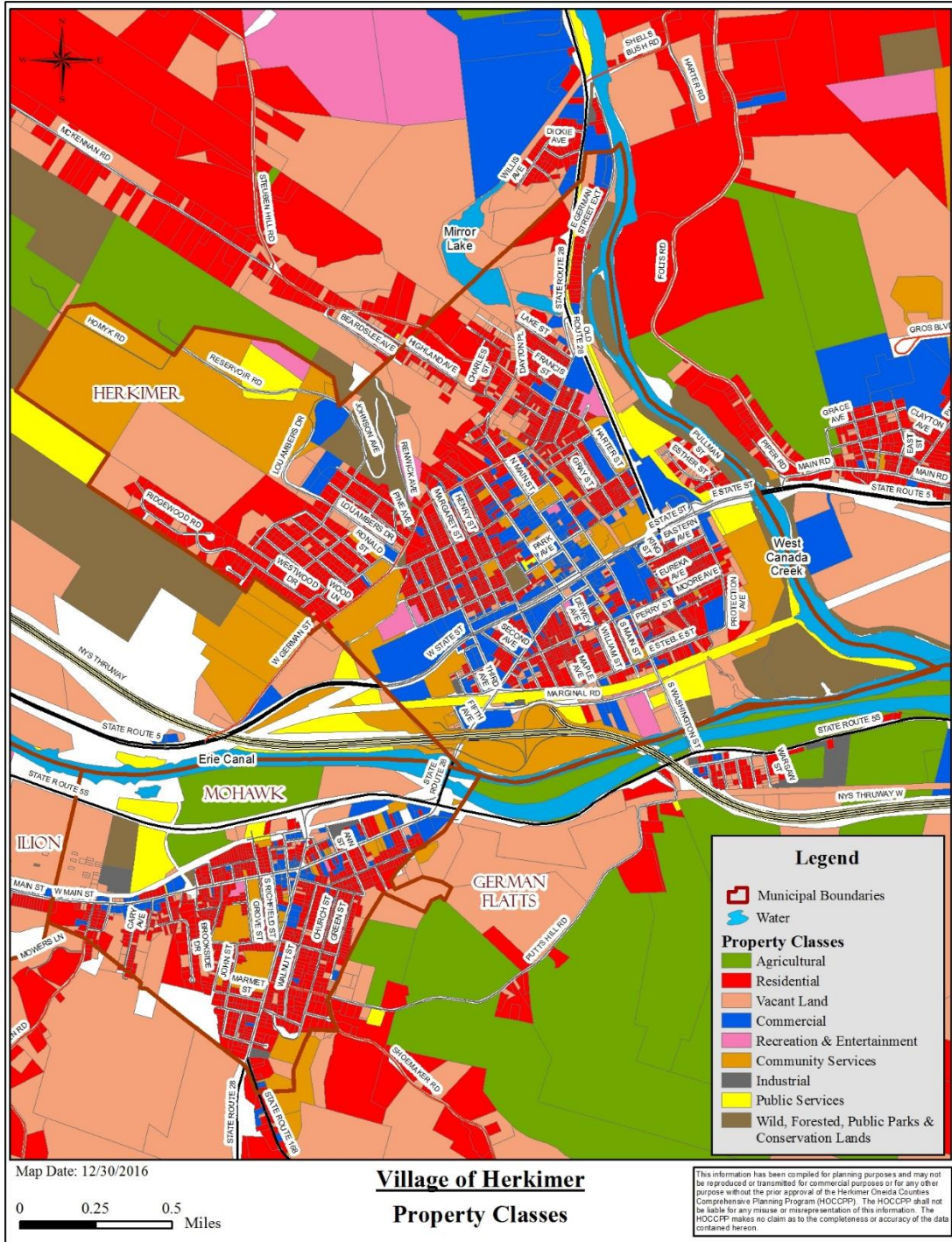
Some activities are considered on-going and renewed, such as the fourth Action Point in the Characteristic Group **Retail Center of Herkimer County**, which is to ***“Develop and execute a Marketing Plan”***. In that timeline it is initially defined in Q4/2018, then is executed throughout 2019, but is again revised in Q4/2019 for execution throughout 2020. This is profiled this way because certain activities need to be reviewed/revised based on changes in the community, or (as with the ***“Capital Improvement Plan”***) to align with yearly budget cycles of the Village.

It is intended that the above **Master Plan Schedule** will be a **living plan** that undergoes continuous monitoring and management by those identify as having Responsibility of the Action Points, and refinement based on the progress achieved.

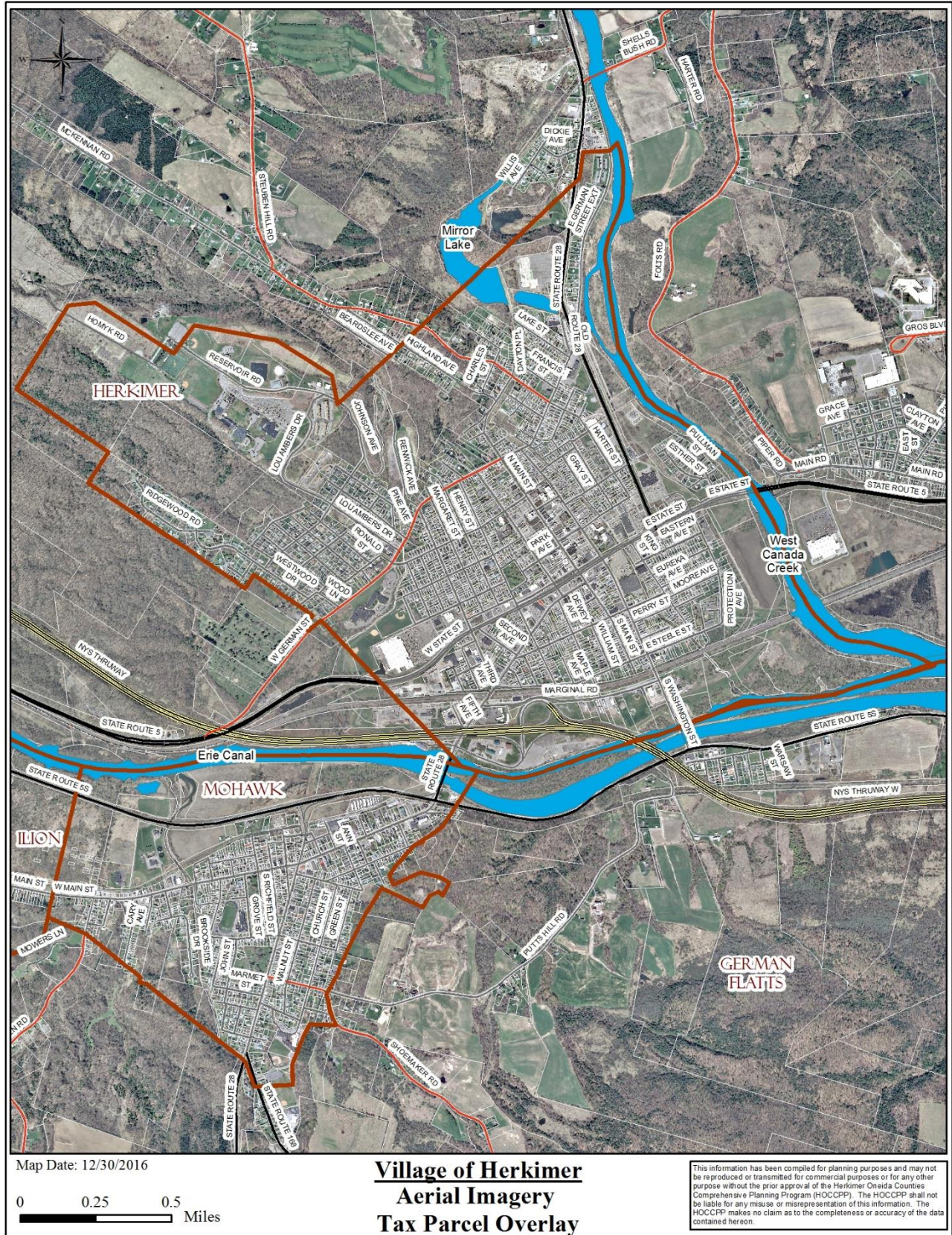
Appendix A – Maps

The following maps provide the profile of the Village of Herkimer as recorded in the Herkimer Oneida Counties Comprehensive Planning Program (thanks to Jeffrey Quackenbush/GIS Coordinator, and Matthew Pawlusik/GIS Tech II).

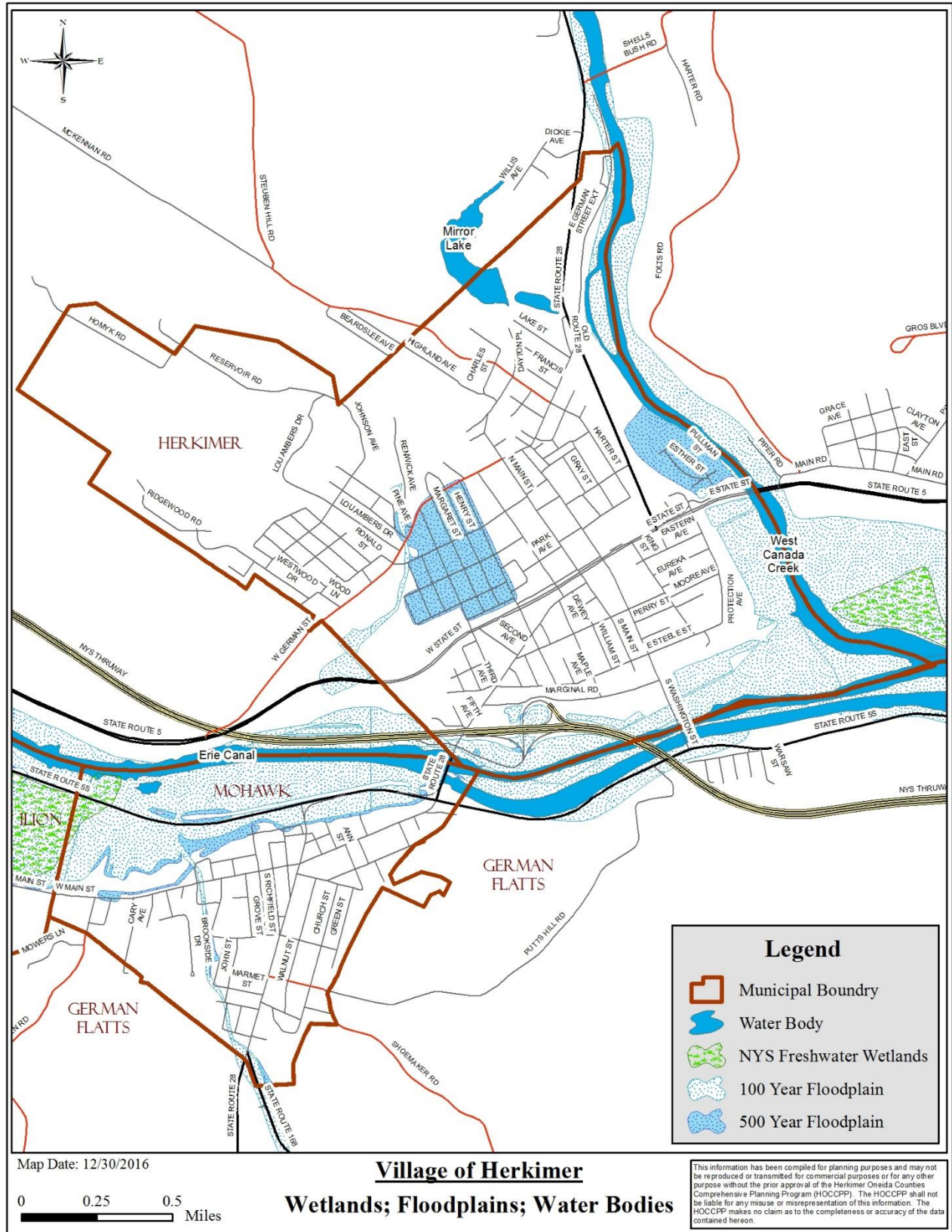
The first map is one that details **the Property Class Codes** for the Village. This is the profile as it exists in 2016. **Note** that the Master Plan 2020 will be recommending an initiative to review this zoning and identify what changes are required to set the stage for the future profile of the Village of Herkimer. It is expected that the future profile will result in changes to this map.



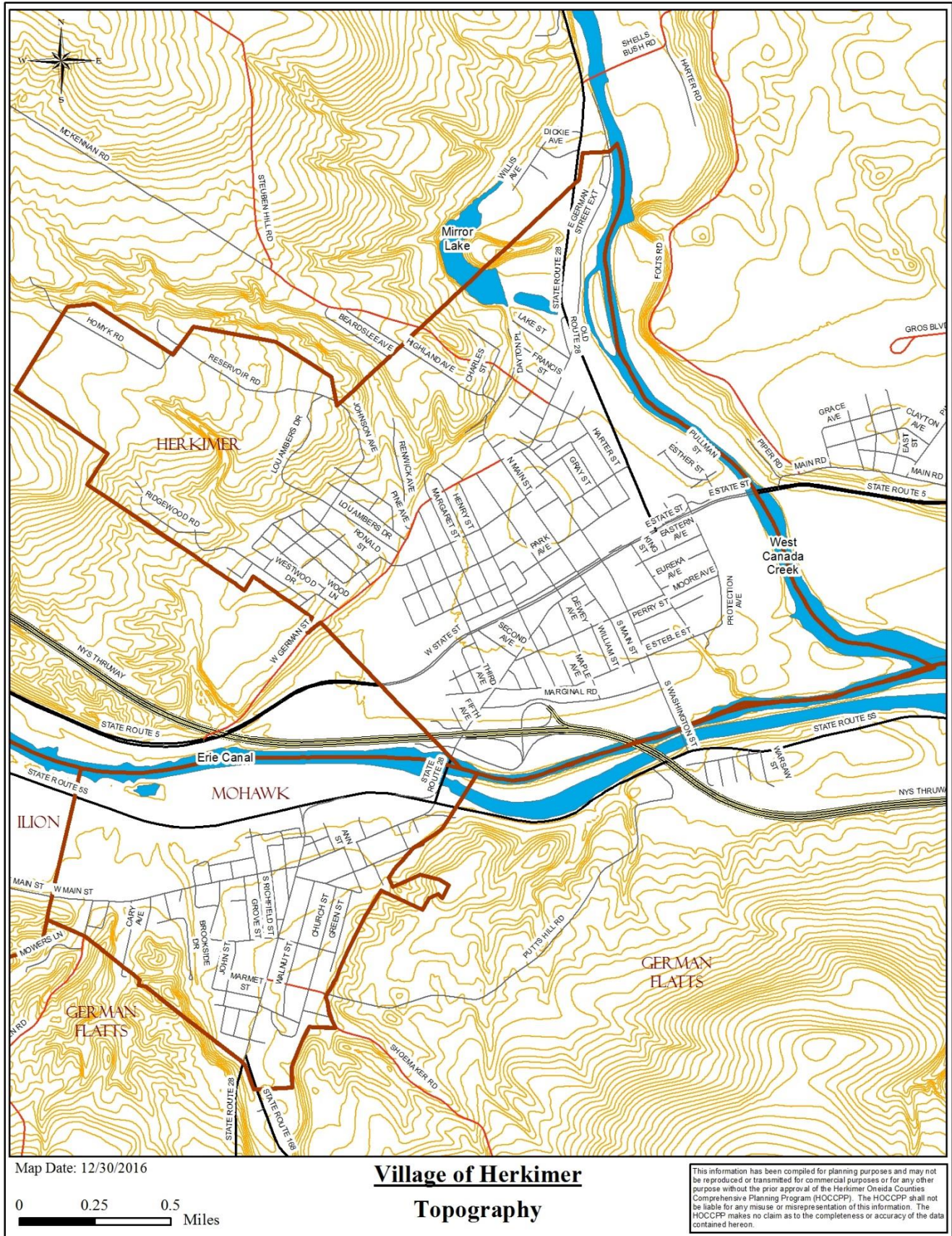
The second map is one that provides an Arial Photograph with the **Tax Parcel Overlay** for the Village. This is the profile as it exists in 2016. **Note** that the Master Plan 2020 will be recommending an initiative to review the zoning and identify what changes are required to set the stage for the future profile of the Village of Herkimer. It is expected that the future profile will result in changes to this map.



The third map is one a map detailing all of the **Wetlands and Floodplains** for the Village. This is the profile as it exists in 2016. **Note** that the Master Plan 2020 will be required to respect these areas designated as Wetlands regarding restrictive development and consider the areas noted as Floodplains for development of supporting flood management plans.



The fourth map is one that is supportive of the section on Topology, providing a detailed Topological profile of the Village of Herkimer. **Note** that the Master Plan 2020 will take into account topological influences when developing the future profile of the Village of Herkimer.



Appendix B – U.S. Census Bureau: American Community Survey

A New Approach for Timely Information

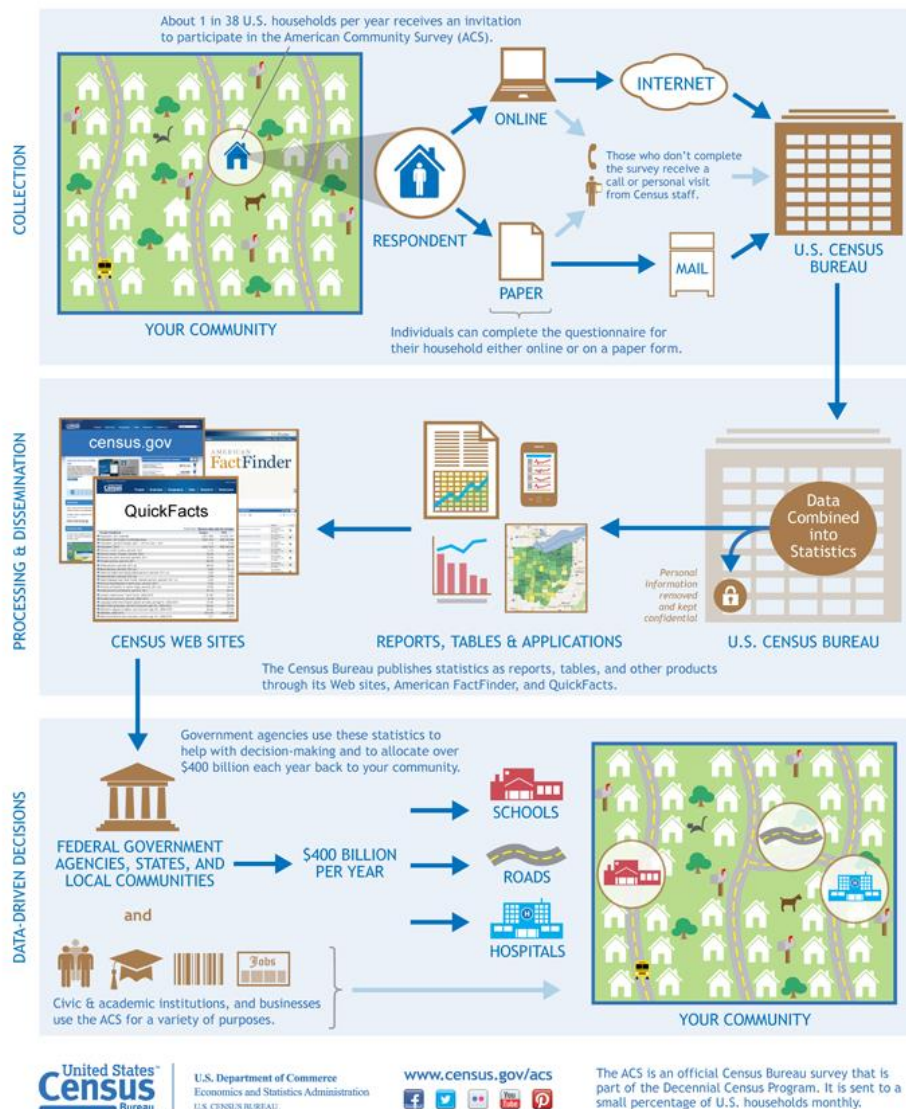
The American Community Survey (ACS) is a nationwide survey designed to provide communities a fresh look at how they are changing. It is a critical element in the Census Bureau's decennial census program. The ACS collects information such as age, race, income, commute time to work, home value, veteran status, and other important data. As with the 2010 decennial census, information about individuals remains confidential.

Roughly Three and a Half Million Housing Units Selected

The ACS collects and produces population and housing information every year instead of every ten years. Collecting data every year provides more up-to-date information throughout the decade about the U.S. population at the local community level. About 3.5 million housing unit addresses are selected annually, across every county in the nation.

See <https://www.census.gov/programs-surveys/acs/about/how-the-acb-works.html> for further details.

How the American Community Survey Works for Your Community

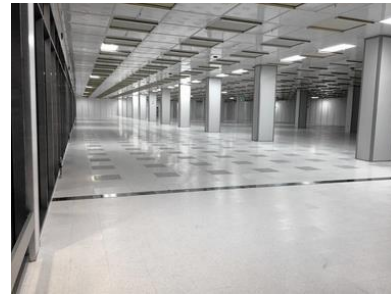


Appendix C1 – Nano Utica Employment Impact

NY board oks spending \$685 million at Nano Utica for ams, GE projects



The Quad-C building at the SUNY Marcy, N.Y. This is the future home promised to bring at least 470 jobs area. In return, the state has \$100 million refitting the building for (tweaver@nyup.com)
By Teri Weaver |
tweaver@newyorkupstate.com
2016 at 3:36 PM, updated August 22,



Poly campus in for GE, which has to the Utica, N.Y. pledged to spend GE.

on August 22, 2016 at 3:40 PM

A New York authorities board

last week

approved spending \$685 million at the Utica-area campus of SUNY Polytechnic Institute for [ams and GE](#), two companies that have promised to bring at least 1,200 jobs to the Mohawk Valley.

The spending approval by the Public Authorities Control Board drew criticism from the state's comptroller, who argues the state's economic development arm has not provided enough detail about when New York will see a promised \$2 billion in private investment.

Comptroller Thomas DiNapoli also argued the state has yet to show whether the \$685 million will be enough money to create the promised jobs.

Ams AG of Austria, a global sensor technology company, [has promised to invest \\$2 billion](#) in a new manufacturing plant at the Nano Utica site in Marcy, next door to SUNY Poly's Utica-area campus. In return, New York has pledged to spend \$536 million to build a 360,000-square-foot building and buy equipment for the manufacturer.

Ams will then pay the state \$1 a year for 20 years to lease the building.

The Quad-C building at the SUNY Poly campus in Marcy, N.Y. This is the future home for GE, which has promised to bring at least 470 jobs to the Utica, N.Y. area. In return, the state has pledged to spend \$100 million refitting the building for GE. [tweaver@nyup.com](#)

GE plans to move into the Quad-C building at SUNY Poly, bringing 470 jobs in the near future and possibly another 350 jobs within a decade. The state has agreed to spend \$100 million refitting and equipping Quad-C for GE and other partner companies.

Ams has promised to invest \$1 billion in the Marcy facility in the first decade, and a second \$1 billion in the next 10 years, [according to an agreement](#) among the state, a local Oneida County development group and ams.

Ams has agreed to create 452 jobs within five years and another 288 jobs by year 10. Officials estimate the new facility could create as many as 500 spin-off jobs.

DiNapoli's criticism comes as federal investigators are looking at [similar development projects](#) in Gov. Andrew Cuomo's administration. Cuomo has opened his own investigation [into the way SUNY Poly](#) and its associated development corporations have been financing these kind of projects.

Appendix C2 – Computer Chip Commercialization Center (Quad-C)

In support of the leadership and vision of Governor Andrew M. Cuomo, and in partnership with the SUNY College of Nanoscale Science & Engineering (CNSE), the \$125 million Computer Chip Commercialization Center (Quad-C) at SUNYIT is scheduled to be completed by the end of 2014. The 253,000 sq. ft. Quad-C facility, which will include 56,000 sq. ft. of Class 100 and Class 1000 capable cleanroom space, will host phase one public-private partnerships as part of Governor Cuomo's \$1.5 billion Nano Utica initiative, highlighted by a consortium spearheaded by CNSE and SUNYIT that includes leading technology companies such as Advanced Nanotechnology Solutions Incorporated (ANS), SEMATECH, Atotech and CNSE partners, including IBM, Lam Research and Tokyo Electron. With an annual operating budget to exceed \$500 million, Nano Utica will result in the creation of 1,500 high-tech jobs, groundbreaking academic programs, and cutting-edge workforce training opportunities.



New Jobs & Investment

- Nano Utica **will create more than 1,500 new jobs with an average annual salary of \$91,000**, and an estimated annual payroll of more than \$136 million once full-scale production is achieved.
- The total capital budget for the first phase of Nano Utica, Quad-C, is estimated at approximately \$125 million for the facility, with a total investment of \$500 million in tenant tools and materials.

Facility Design

- **Fabrication Building (FAB):** 4-component structure with a multi-level 56,000 square-foot cleanroom featuring a unique stacked design
- **Central Utility Building (CUB):** Three-story, 106 foot structure containing support utilities for the cleanroom facility
- **Auditorium:** Large-tiered, 84-seat meeting, exhibit, and presentation area, including state-of-the-art web conferencing capabilities for global collaboration
- Integrated and **Collaborative Office and Laboratory** space

Footage

- Fab: 65,131 square feet (plus 60,354 square feet of interstitial)
- CUB: 51,746 square feet
- Collaborative Office and Lab Space: 73,033 square feet
- Auditorium: 2,791 square feet
- Total building square footage: 253,055 square feet
- Site: 12.5 acres

Construction Materials

- 102,000 cubic yards of soil moved (exported 38,000 cubic yards off site)
- 8,400 cubic yards of concrete (1,600 cubic yards in Fab foundation)
- 2,300 tons of structural steel

Appendix S – Master Plan 2020 Village Profile Survey Results

The following are the results of the Master Plan 2020 Village Profile Survey that was conducted on-line at <http://www.voherkimer2020.com/>. The survey was prefaced with the following text and resulted in over 200 responses.

To develop a Master Plan for any municipality, it is necessary to define the future profile that is used as the basis for the Plan. This is a "profile in development" and is one that YOU have direct influence and input.

This 2020 Village Profile is a form that allows YOU to provide your views on where the Village of Herkimer should be in the year 2020. To take the survey, simply click any of the characteristics listed below that you consider important (in each group) to be part of the Village profile in the year 2020. We are providing a Comments for each characteristic group so you can provide input as well.

You are then offered an opportunity to enter your contact information (optional) and then click the SUBMIT button at the bottom of the page.

The results were posted on a weekly basis as provided below per survey summary, survey metrics/scoring, and all comments received per Survey Characteristic Group, and overall survey comments. The comments have not been altered, with the exception of the removal of expletives (of which there were only a few).

Survey Characteristic Group Support

The chart below provides the "interest ranking" of each of the Characteristic Groups that make up the survey. They appear in reverse order as a natural result of the tool being used. The higher the percentage of any group, the higher the interest level of the survey responders in that specific group. For example if a given group is ranked at 80%, then that means that it had topics that were of more interest than one that ranks at 40%.

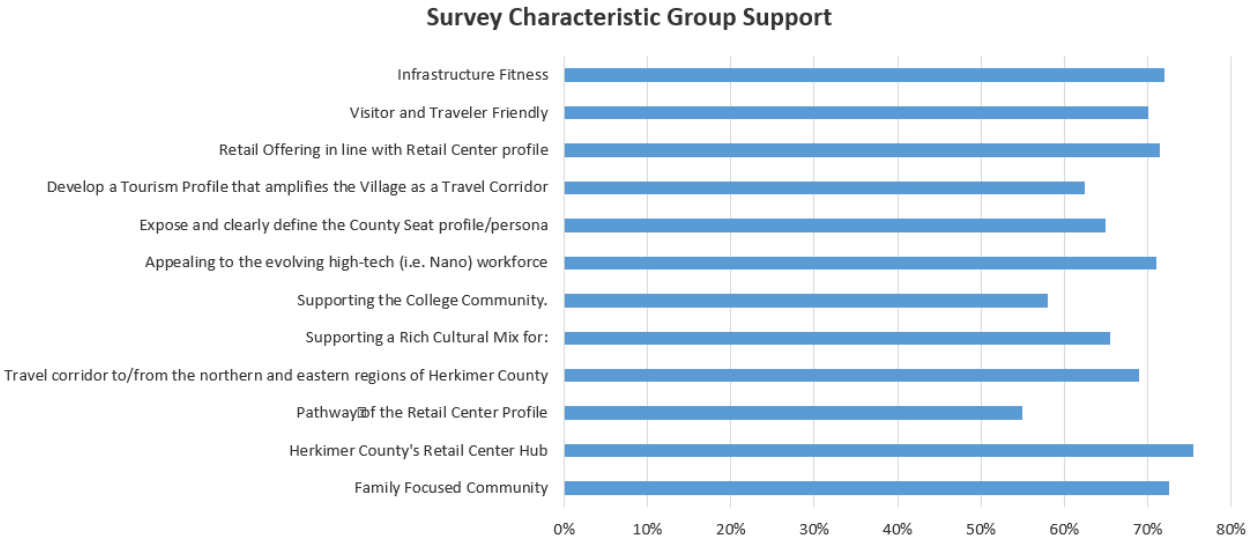
Below you will see the results as of the date noted (before the first graph) and it is our intent to update these results on a bi-weekly basis. We are hopeful that we will obtain hundreds of surveys submitted and that it will be representative of the population of residents and business owners of the Village of Herkimer.

The results are organized in the same manner as the survey in that the initial chart will provide a summary of the interest level (or appeal) of the characteristic groups, followed by the breakdown of each group's topics. If any comments were provided for any specific group, then they will also be posted in the order they were received and without any typographic or grammatical modifications (meaning typos and rough grammar can be expected).

The results are shown as a percentage of the total number of surveys submitted. What that means is that (for example) if 100 surveys were submitted and 60 surveys submitted has a specific characteristic topic checked, then that specific topic will have a ranking of 60% (or $60/100 = .6$ or 60%).

We hope that this will demonstrate that the Planning Board is "above board" in our willingness to be transparent and hope that it will inspire residents and business owners of the Village of Herkimer to get engaged and provide your input.

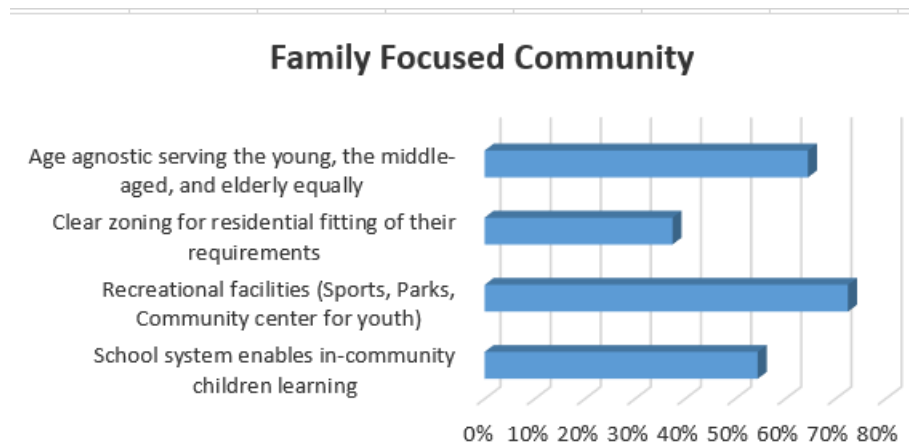
If you have not yet filled out the survey, then get on it. If you have filled it out already, then THANKS and please spread the word, post it on Facebook, Tweet it, or send the link in an email to others of the Village. There is no time like the present to influence the future of the Village.



The following Survey Characteristic Group results are in order per the above results from bottom listed Characteristic Group (Family Focused Community) to the top (Infrastructure Fitness).

Family Focused Community

Statistics of survey results:



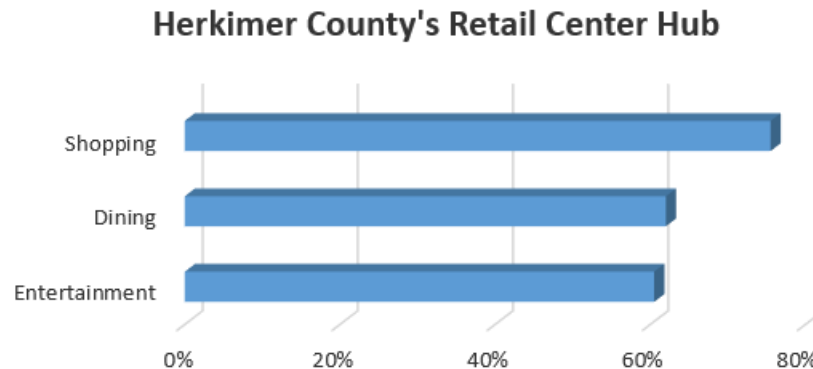
Comments from survey:

- Safe, recreational places for youth to go and spend time together
- Clean up the drug traffic downtown
- Family Health Ctr, like Clark's gym
- A YMCA that is on the ground floor and is excess able for handi cap and elderly
- Safe adequate housing for all
- "in-community schooling" as a priority is part of what's holding this community back.
- Focus less on parochial educational concerns
- Merge with another school district
- Herkimer is losing their population mostly due to high NYS taxes. if you want to keep families from leaving please consider cleaning up Main Street. add more activities to serve all age groups.
- Summer outdoor weekly activity like Saranac Thursday, and create an central area block like Varick Street in Utica with bars and restaurants.
- Green areas and other indoor venues family friendly and safe
- There needs to be Parks, Recreation for young and old, centers and places of recreation like movie theaters, bowling alleys, restaurants.
- a public swimming pool
- Make absentee landlords financially responsible for the damage their tenants cause. Put foot patrols on n main st at all hours. A stronger police presence will eventually deter the dealers
- Continue and enhancing community events like music and movies in the park.
- Youth center
- job training, wood shop, computer repair
- Have youth programs-somewhere the children can go.
- School system question does not delineate how/why this is currently thought to be untrue or in need of improvement. Community center for youth-specifically opposed to this. Age agnostic-equally-these demographic groups do NOT require equal treatment.
- academics first - sports next
- Its time this Village embraces and works with the College and not against this great employer. The College has great opportunities for this entire community

- Our schools are vital in order to attract and keep young people a part of our village. So many young adults who want to stay nearby move to New Hartford, Clinton, etc. when it is time to raise a family. Herkimer schools once had a wonderful reputation. We need a school administrator who appreciates young people and has a vision of what we can do to improve our students' education. The school can be at the core of what makes us great!
- Bring in something for the kids to do so they spend less time drinking and smoking weed. It is disgusting that the youth spend all their weekends partying because there is nothing to do.
- Clear zoning for residential fitting of their requirements makes no sense Who is "their"
- Should have merged school when we had the chance. I would like to see this happen.

Herkimer County's Retail Center Hub

Statistics of survey results:

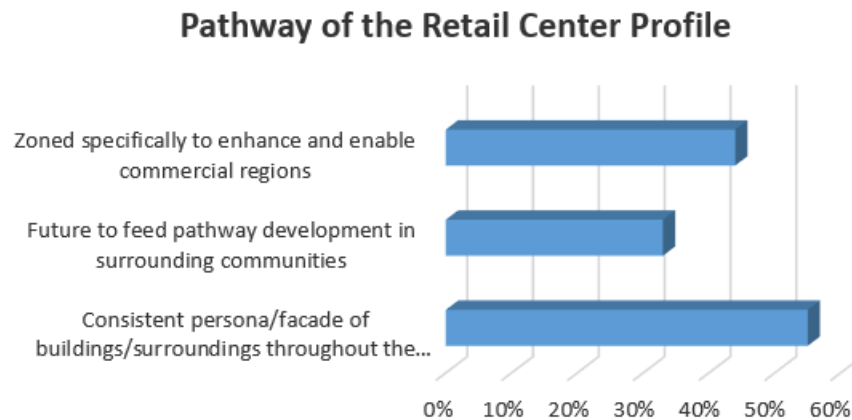


Comments from survey:

- Walkable areas under weather protection, parking, shuttle buses
- healthy choices in fast foods no more Pizza
- Though we need new restaurants and maybe a movie theater
- Need to develop downtown retail and apartments on upper level. Need good codes department
- Other entertainment than bars. Such things as a movie theater.
- We need something other than Pizza
- I favor all of these, if, and only if, all costs are born by free enterprise, NOT taxpayers. Those not financially viable will be allowed to die. Do not subsidize marginal enterprises.
- Clean up Main St. for other stores to come in. The Rendes building is an eye sore.
- Military recruit center
- Movie theatre
- Main Street still has beautiful building facades! It could be returned to a quaint, lovely, place to be... Who are these people who have allowed their tenants to destroy our image by destroying those properties? If we as individuals don't have enough money to buy them out, can someone who understands financial things start a co-op to buy up the buildings and make them desirable again?
- Get rid of all the tattoo parlors please
- Again you can't answer this logically - whose "entertainment"? A movie theater? Coffee house? Indoor sports? Art museum? A strip club? Hopefully you see where I'm going with this. It would seem obvious that a retail center would have shopping, dining & entertainment.
- medicine/health care
- Clean up Main St. if possible; it is disheartening seeing empty store fronts, apartment dwellers sitting around on the sidewalk in groups and seeing little kids exposed to smoking and foul language.

Pathway of the Retail Center Profile

Statistics of survey results:



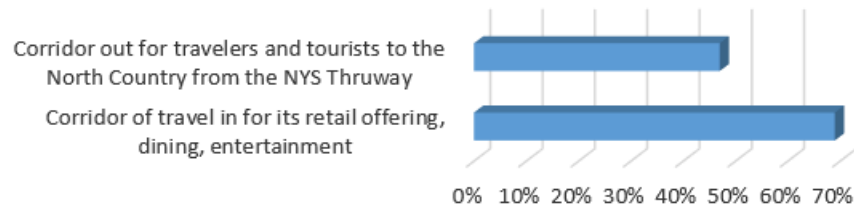
Comments from survey:

- Require all business occupants to carry fire insurance, etc regardless if they own or rent and show proof active paid policies quarterly.
- 4x4 posts put up with a garbage can and a box with recycled plastic grocery bags for dog poop pic up at all our park facility .
- Partner with other towns and villages in county in development.
- We need better retail in the community and it needs local support.
- Clean up
- Free parking
- laws put in place for unkept stores on main street . windows washed or fines go out. No boarded up windows
- Herkimer does not need more tattoo parlors or undesirable shops of business in this zoning. strict commercial and business zoning to enhance the image and promote commerce!
- Each business owner needs to be responsible for everything outside their business, keeping it pleasing to the eye, inviting, clean
- more foot patrols
- Cleaning up the zombie properties and empty stores. Improve parking.
- The facade doesn't need to be so consistent (we need to keep the historic, small town charm but we also need a little diversity) so much as it needs a standard of maintenance
- more farmer markets
- Clean up Main St.-get the community involved.
- Consistent persona/facade if buildings-This is "overkill" response to color discord on one N. Main St. building's color scheme. Strongly opposed to this costly and self-defeating proposal. It has probable effect of inhibiting enterprise and seems inconsistent with "Mom and Pop" shops response on page 6. Future to food-If, and only if, proportionately funded by such "surrounding" communities. Remove all parking meters. I believe the both Mohawk and Ilion are "meter free"
- support companies that will fill a nitch between the demand of the public and walmart & k-mart
- Diversity of appearance, type of business, customer base is strength, especially for a small, dying town.
- ? not sure
- MAJOR clean up needs to happen with the buildings that used to be so vital to the retail market.

Travel Corridor of Herkimer County

Statistics of survey results:

Travel corridor to/from the northern and eastern regions of Herkimer County

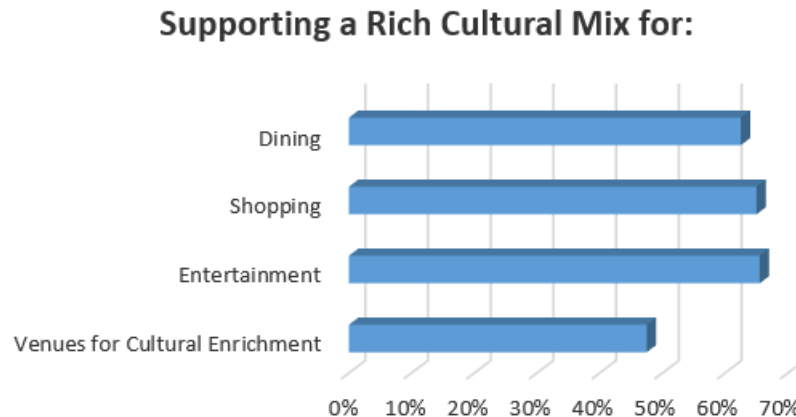


Comments from survey:

- Route 28 is an unmined fortune!
- Advertise on thruway with signage that people coming from the east to west can easily travel route 28 to get to north country and not have to go to Utica. Also open the travel bureau off thruway again with rest rooms and staff
- Also exit to Cooperstown and points south
- We are so fortunate to be off the thruway. We need to provide for possible tourism.
- Routes must be given to specific routes thru village to avoid traffic congestion and inconvenience to travelers.
- It all goes back to Main Street. I'm ashamed to be living here. I grew up here. We need action to clean it up.
- also Cooperstown and points south, plus canal travel
- if done right we can be proud of the heritage that is in front of us.
-

Supporting a Rich Cultural Mix

Statistics of survey results:

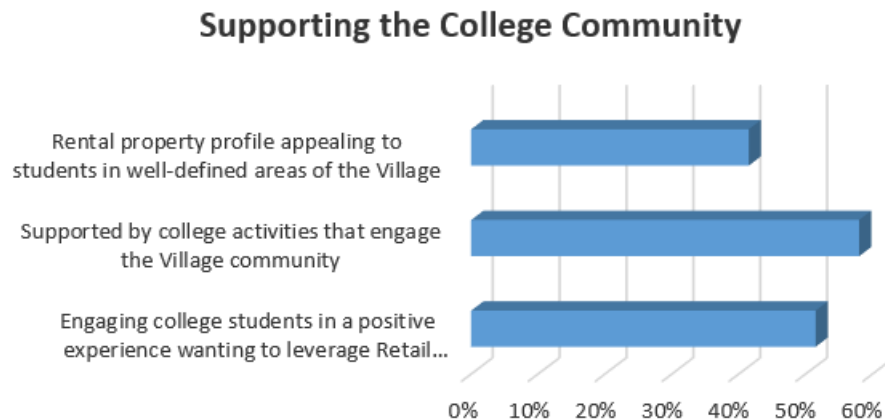


Comments from survey:

- support for what Herkimer is known for cheese and farming.
- Theater, symphony, music events, sports events
- Need to attract a major hotel with banquet and meet rooms for businesses and travelers. Red Roof is not enough. Also, build a highrise county office building and even a state office building centrally located
- Herkimer needs a in town Museum-diamond, Standard Furniture Factory, Hales and other furniture Factories, Quackenbush nut cracker. etc.. again, something to attract to the historical value of Herkimer's beginnings
- Focus on the children and young families. What is there for them to do? Also jobs, if there aren't jobs for young families they're not going to stay.
- Most of the dining is fast food or pizza other than Applebee's.
- movie theater bring back some of the dinner and drink bars
- We have beautiful areas already for outdoor events. Village needs to partner with these venues to show "life" in our village. I.e. Meyers park, folts home property, brook wood park
- I think there is enough shopping. We need more places where people can stroll. Maybe parks with fountains and picnic areas.
- More interactions with the diversity of HCCC students.
- movie theater, gymnasium
- We need more for youths in this area.
- This now exists with the facilities at Herkimer College. Venues for Cultural enrichment-if and only if such venues are funded fully by revenue generated by such cultural enrichment.
- Our Youth have nothing to do. They continue to go outside the Village and County for entertainment
- need a stronger emphasis on entertainment; maybe a movie theater.

Support the College Community

Statistics of survey results:



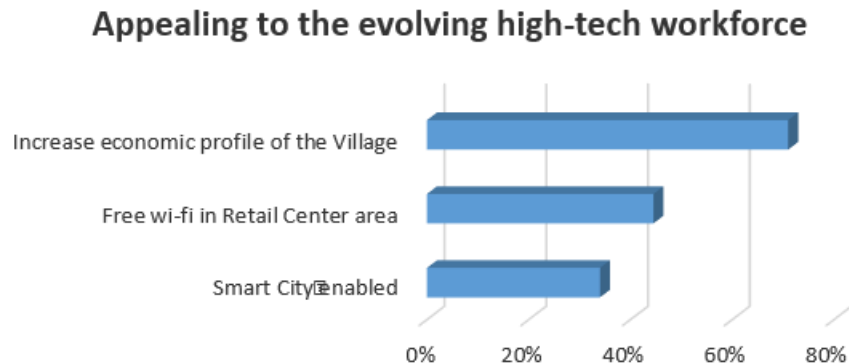
Comments from survey:

- We should not let the college be a driving force for our decisions
- a Hotel that has dining and indoor pool to attract parents of students to come and stay in the village
- Keep the HCCC students on the hill. No off-site apartments to deter slumlords.
- Connect the college with entire county, not just the Village
- Student only housing - not mixed in with residential
- College ignores locals for the most part; exception: free concert once a year is excellent!
- A lot of the students in recent years have been big problems in the community.
- Keep the college at the college
- Look at these students in positive light, not negative. Rental properties need to be attended to as to keep things looking clean and not run down
- Be cautious putting college students all through Herkimer. I recently graduated from there but it can be chaotic. Especially due to their "accept all" day.
- I think the majority of student housing needs to be on campus
- There's already a large amount of rental properties but how well are they maintained. The village needs a facelift. It's an economic problem.
- i think they need more to do with to college kids so they don't destroy the village or be violent towards or residents of the community
- Herkimer needs bookstores, coffee shops, sweatshirt/T-shirt stores, Herkimer souvenir shop, bagels and bakeries, restaurants, pizza, bike rentals, art boutiques and fine clothing
- The college and the village need to join together for community wide activities, events, use of facilities.
- Better communication between college and village for shared activities, events, use of facilities.
- Need the college to join in activities of the village and vice-versa.
- Issue with college kids using town tennis courts and making the town/village residents unable to use the courts because the college kids who do not pay property taxes have the right to use the courts over the local residents. The college needs to repair/rebuild their own tennis courts!
- This is your greatest opportunity
- We need more business to come to Herkimer, but Main Street needs to be cleaned up.
- Computer education after school
- Not sure what you mean by well defined

- What can the college do for the village?
- Especially the multicultural aspect
- So many small villages have built their reputations and communities around college life. eg.: Cazenovia. Let's open our minds to making this better for everyone and taking advantage of what students can bring to our community.
- More college activities available to the community.
- Provide safety for all from the violent and illegal activity being brought into the village via the college.
- Keep the college out of the community. They decided years ago to stop the one free event that they provided to Herkimer and the Mohawk Valley with the July 4th festival. Wake up it is obvious they don't care about Herkimer.
- Community is a two way street-yes, we should support HCCC, but not as a paternalistic figure as a neighborhood-not parents, but a home for adults students.
- offsite students have to be accountable by the college when they get out of control. A reminder to NOT walk in the road, especially in groups and to be friendly, mindful of the neighbors.

Appeal to the Evolving High-Tech Workforce

Statistics of survey results:

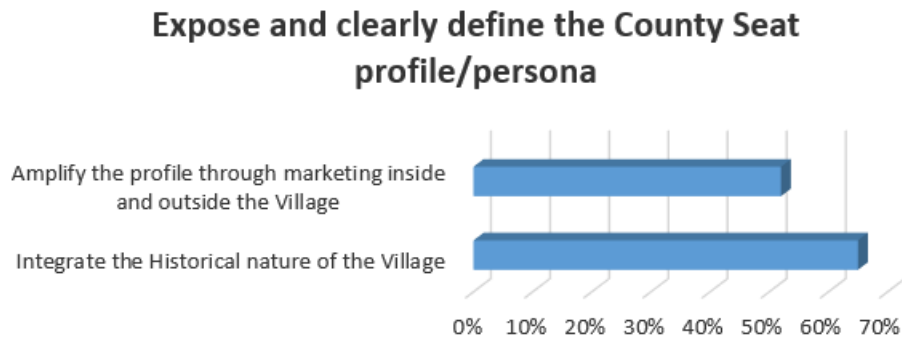


Comments from survey:

- Absolutely!! this is a must to compete with surrounding villages, towns and cities
- Need more major retail and decent housing to attract Nano people
- Codes enforcement of residential properties
- Wifi that actually works would be nice. Most people can't use it as it gets too bogged down.
- Codes enforcement of residential properties
- Appealing real estate for workers moving into the area.
- Jobs for laborers needed
- Factory for computers, laser tech, radar
- Increase economic profile-What does this mean/imply ? Free wi-fi- This now exists in Herkimer Library. "Smart City"-undefined jargon precludes reasonable evaluation: What is this ? How much will taxpayers pay for it?
- Doing wifi and anything technical will be outdated before it's installed
- Resurrect/gentrify village to be (antique) "desk capital of world"
- Let's prepare for housing overflow that may be a part of our nanotech future! We may become a desirable "outskirt" for what is coming to the Utica-Rome region. Schools and neighborhoods need to be DESIREABLE! as well as economical!
- Wi-fi sounds great but.. I foresee awful implications. This will almost certainly backfire. (think of internet cafes-people physically present, but neither buying or selling and preventing actual customers from coming in.)

Expose and Clearly Define the County Seat Profile/Persona

Statistics of survey results:

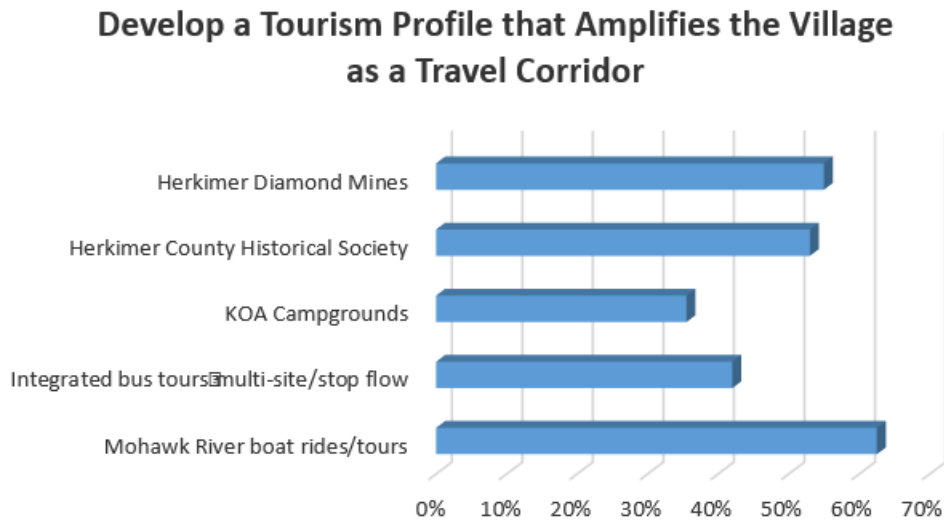


Comments from survey:

- The Village of Herkimer, county seat, needs a working PARTNERSHIP, not a recurring argument/competition with, the County
- a water slide park near the Diamond mines
- Fix the village's relationship with the County Government
- yes
- Need an elected County Executive to run the entire county. Also, Old Forge needs to be brought into the mix
- Just like Colonial Williamsburg & so many other historical villages have.
- Should be a county wide effort involving all towns and county legislature.
- This needs to be done in collaboration of all towns of the county.
- The county needs to step up to the plate and make this the center piece of the county. Right now, they are dragging the village down with their lack of support and interest in making things better.
- Amplify the profile INSIDE-value of this is not understood.
- Reconstruct the Herkimer village. Remodel Main St.: turn it into a shopping center. Remove rentals and replace with restaurants, gas station, grocery stores, etc.
- Get more interactive with Old Forge, which often seems like another county.
- this village is older than dirt ! Sell the dirt! (metaphysically...mostly)

Develop the Tourism Profile That Amplifies the Village as a Travel Corridor

Statistics of survey results:



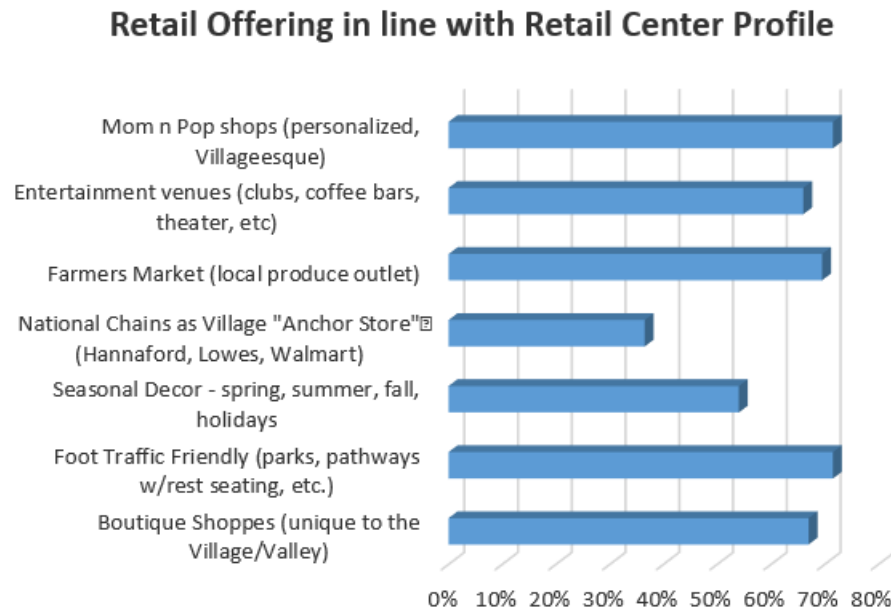
Comments from survey:

- We should lay-low until our area deserves it
- Bring back our lake, we choked it off.
- tubing on the west canada. fishing on the west canada calm down the rocks and make a fishing area
- gateway to the Adirondacks; Herkimer Regional Trolley Bridge District
- Linking businesses together/ discounts offered for using other tourist attractions.
- Need public transportation connecting Utica to Herkimer County North, south and east
- This can't happen until village main areas are cleaned up prepared or tourism
- More promotion in the Village. start working with the College on their ideas and get them to help support an upgrade to the village. eventually, they will attract students that have respect and take pride In their school and community
- I've lived in Herkimer since I was 5 and didn't even know there was a Historical Society until two years ago. It's not advertised at all.
- Better public transportation. local buses or trolleys.
- All excellent promoters of the area.
- Historical sites, Herkimer home and church, also other recreational like the canal trails.
- Band education, Music school
- Boat rides, diamond mines, KOA-Such private enterprises should NOT be publicly funded nor promoted with public funds.
- Lake Iroquois history & excavations
- Or Ace of diamonds. We have to be careful to not single out businesses. They are all contributors to our local economy and success.
- Sorry, but in my opinion, Herkimer Diamonds are being exploited for the benefit of one family who makes unreasonable amounts of money on our natural treasure and gives nothing back to the community
- more than 1 company.

- Let's worry about the residents before we worry about the tourists. Right now the residents are your biggest obstacle to tourism because they tell people to stay away

Retail Offering in Line with Retail Center Profile

Statistics of survey results:



Comments from survey:

- Minimize national chains
- clean up main street so people want to shop there
- Bike rentals for canal trail, maybe 4 seat bike carts for elderly to enjoy, too.
- all of our parks are surrounded by chain link fences they look more like a jail than a park
- The taxes in the village are too high to help sustain mom and pop stores
- No more huge chain stores-- we need to support mom and Pop enterprises. support your local families & farmers.
- State street needs better visibility and make it easier for people to walk and shop
- Main St. deemed "scary" by most locals and will not walk.
- theater-(need one!)
- Less bars and more other types of entertainment.
- Better signage for these areas from the road. Unique and village themed. Bring businesses together on planning
- Place for kids to go have fun
- The Mom N Pop shops around here turn into pawn shops, vapor stores, or more tattoo shops. We don't need any more of these. Same goes for bars. Trash is invited in then it's expected not to look like trash. That makes no sense. The problem with Main St. Isn't the street itself. All my friends agree as well. It's the trash that hangs around it. Sloppy buns, pajamas, strollers, smoking cigs. THIS is Herkimer's problem. Main St, King St, some of the South side of Herkimer. I know you can't just get rid of people but no one wants to go in those businesses on Main St because you need to be around those sort of people to get to it. Herkimer has their regulars who are in and out of jail that hang out round there too. Physically making it look good is a nice thing but may not help sadly. Also the odd color painted buildings don't help it look classy. It looks dumb.
- All of this is great!! I have never understood why there aren't good farmers markets in that area!!

- All chains and big box stores need to be on State Street. The Village shops need to be quaint, clean and picturesque
- Clean up Main Street. It is so embarrassing.
- Need to paint the village bridges! The graffiti from the 1970's painted on the South Washington Street bridge and other various bridges look HORRIBLE. This should have been done several years ago and enforcement of any destruction of the sites!
- Close off N. Main St. and make it open to foot traffic with shops, food, entertainment, etc.
- Boutique shoppes, Mom'n Pop shops-these are dying nationwide. Farmers market-must be financially self-sufficient. Seasonal Decor-These, per se, will not make Main St. in Herkimer a shopping destination. Remove all parking meters.
- We need a dog park so people can socialize their pets!!!
- Gaming center
- I would love to see new shops on Main Street and throughout the Village! We need to clean up Main Street by enforcing Property Maintenance laws so business owners will be encouraged to pen a business here instead of somewhere else.
- Enforce crosswalk law on main st.
- Shop local campaign against Walmart
- Start a festival that can be carried out or expanded on year after year. Include the schools. Make float competitions, set limits (ex. Resources)
- Nat. chains-these are everywhere and much more accessible to non-villagers at their non-Herkimer home locations. Minimize the monopolies! Don't run them out of town but emphasize them out of town but emphasize the "small town all-american older then the nation" roots of this village! No one comes to Herkimer for the Walmart ! If they come at all it's for the strange, quaint small town Mohawk Valley feel.
- This is a college town and parents must visit. We need small coffee shops, book stores, sandwich shops. Shops that aren't cluttered with people standing on sidewalks exercising their rights to the sidewalk!
- For the small stores, making sure that they are actual "legal" storefront and not just overnight pawn shops.
- Everyone everywhere has a farmers market and I'd take Walmart off an anchor store list unless you're referring to them pulling everyone else under.
- PLEASE have a structured plan with facade choices and colors!

Visitor and Traveler Friendly

Statistics of survey results:

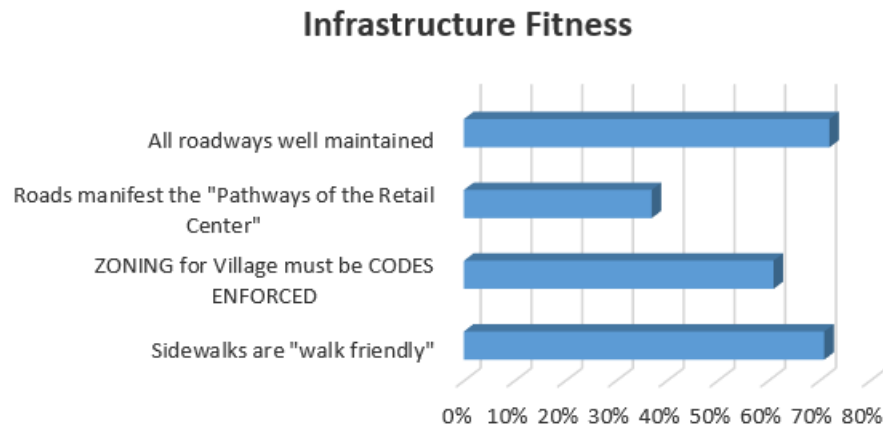


Comments from survey:

- Village attitude toward students, staff, etc ...especially "city" people has been antagonistic since forever! Need ideas here
- More diverse festivals.
- more parents weekend events to bring parents to the village
- we don't have any hotels worthy of staying in.
- One or two limited service hotels.
- Need meeting places for businesses
- Area businesses doing something special for parents weekend at the college
- Cleaner better more updated housing for local residents
- Again not sure what you mean by residential stay facilities?
- We should have signs in every business window welcoming HCCC students.
- Funded, in part, with county's contribution to college's budget. The tourist info. "Log Cabin" at thruway interchange # 30 has not been utilized in many years; why not ?
- First impressions: nice, aesthetic signs for entering roads into the village, painting the Thruway and Train overpasses like Cazenovia does.
- rich with hospitality-here brand recognition is vital, if the Chamber of Commerce is at all interested in promoting tourism.. Staybridge suites, Hilton Inn, La Quinta, Days Inn if tourists and visitors don't trust the hotels they'll just go to Utica or Cooperstown.

Infrastructure Fitness

Statistics of survey results:



Comments from survey:

- Fix storm drainage issues
- also the dump if we had mulch available to residents for pick up to beautify there property
- Need good codes department to go after property owners
- Sidewalks in very poor condition-not "walk friendly". Roadways not well maintained-NYS responsible for some? Codes Enforced-Mayor Brindisi & interim codes enforcer (current fire chief) certainly doing their very best to cover this position.
- Need good codes department to go after property owners
- Also the dump if we had mulch available to residents for pick up to beautify their property
- Fix storm drainage issues
- To many empty, falling down, unsafe buildings and eye sores.
- Need to zone main street as commercial property and get all of the welfare residents off of Main Street. It has made this Village look horrific with the welfare people hanging out on Main Street. I won't even allow my 13 year old child to even walk down Main Street (day or night) and he is in fact afraid to go down Main Street. He knows Main Street is off limits. Pretty sad for us tax payers to not allow our children the access to business (that are left) on Main Street for fear of the crime and type of people that has been allowed to live on Main Street Herkimer. Did the Village ever hear of "the projects"??? Maybe some of our tax money should be used for building subsidized housing off of Main Street to try and get business back to Main Street. This certainly won't happen with the welfare and drug pushing people living on Main Street.
- Roads manifest-How ? Sidewalks-How? Roadways-This implies that these are now not well-maintained; why ?
- It all starts with Codes and Property Maintenance enforcement. That is the key to the success of every topic in your master plan.
- Big thing Must Enforce Codes.
- Make slumlords bring buildings up to codes, instead of closing them down. Make util. companies pay 2 replace sidewalks.
- Loitering laws enacted and enforced
- PLEASE fix sewers and correct for constant flooding whenever there is a heavy rain.
- Codes must be enforced; tall grass on properties.

- Get rid of dog crap everywhere
- TOO MANY PROPERTIES LOOK LIKE SLUMS! Please get the codes enforcer to get going on these eye sores.

General Survey Comments

The following are comments received independent of any specific Characteristic Group:

Comments from survey:

- There are several old, beautiful, although rundown near demolition pre-auction homes that should and could become fine B&Bs, guest homes, etc. Examples: Shaughnessy home on Green St., old Herkimer Library (Rotunda Bldg. "ONCE A BEAUTIFUL BLDG, now terrible), Zoller property on Main (incl. old carriage house), and directly across Main is the former beautiful home once occupied by the "colony" of females that worked, during the old times, in the homes of wealthier people, ETC.
- Don't stress too much on college....the fire engine sirens are loud and too often....move the dept up to college property. get more ma and pa shops back on main St...better codes to keep people just hanging around doing nothing on Main Street...in other words, get trash off main st
- THE WORD IS "COMMUNITY"; THE DEFINITION HASN'T CHANGED OVER THE YEARS BUT TIMES HAVE CHANGED. ; TIMES ARE CHANGING AGAIN -SO THE COMMUNITY HAS TO COME TOGETHER BY PUTTING PARTY LINES ASIDE AND NO KNOW-IT-ALLS. JUST ALL TOGETHER IN A POSITIVE WAY.
- Please go to The Town of Colonie and look at their swimming Pool. We are the county seat we can have a large pool that most of the residence would be able to get to fix the parking lot bring . add a picnic and snack bar inside the facility have students run the food stand with Healthy choices . charge for out of people to use the pool . Please check out the Town Of Colonie pool .
- You've got a lot to do before you get to this - First clean up main st
- As with any small town there will be multiple opportunities for improvement & advancement. My vote would be to focus on existing economic bright spots which currently exist in the community. Build around those areas and make them even better "bright spots". Who is the largest employer in Herkimer? Where do their employees live? Herkimer County Community College is one place to build on and around.
- From the 1962 Plan: "It should be noted that the steps that should be taken to prevent blight, such as code enforcement, are of greater importance in communities which have higher average age structures than in newer areas, and the future prevention of blight in Herkimer may well hinge upon such steps." 2016 we await.
- Fix the epidemic: Rotten filthy drug addicts, welfare scamming families, & corrupt slumlords soaking up free money while they allow any dirty rat to call the once nice village home. Don't waste time and money to place a bandaid on Herkimer, get down to the roots.
- Please don't try to use this Master Plan and its survey process as a tool to fight the building of a jail on Rt. 28. That area is not and will not be a retail hub. Also, please don't try and use this as a tool to fight for the survival of a "village" school district against economic, academic, and common sense.
- I live on Perry St right next to the canal and the smell is bad and the bug eat you up when is there going to be something done and how long do we have to wait to get something done We can't even set out in our back yards please do something soon for us that live next to this nasty canal thank you
- As I drive through Herkimer, I see a growing number of houses deteriorating. Empty houses, rentals, etc. This is hurting our community terribly. The village needs to get these empty houses back on the tax payroll. The village needs to invest in these properties by making a plan to assist buyers with tax breaks to purchase, renovate and occupy these properties. This could have a huge ripple effect throughout

Herkimer. It may cost a little at the start, but these slum-like houses are costing our community's image. There are several houses throughout the village that are beyond repair and need to be torn down. These properties should be offered to an adjoining property whose owner can prove the ability to have them demolished. I can't stress enough how terrible and run down Herkimer is getting. We are seriously considering moving out of the area if things don't change soon and in a big way.

- Herkimer has all the ingredients in place for making it a vibrant place. Diamond Mines/ KOA Campground/ Erie Canal Cruise/ History. As I worked in the Tourist Industry in Anchorage, Alaska I can see how we can drill into these possibilities when businesses pull together. Already see change in Main Street.
- I'm so thankful for more people getting involved, without a vision there is no positive future!
- Build up downtown main street. Herkimer Housing Authority is undertaking major projects to upgrade affordable housing for seniors and families, and would be interested in partnering with folks to help to improve housing stock. The village needs a very good grant writer, and go after any funding available through state and federal
- Codes MUST be enforced, particularly in the downtown area. Village and county must work together to make our area look and feel inviting for all. Assessments and taxes need to be thoroughly reviewed by impartial parties.
- advertise on billboards, free entertainment on main st, christian coffee houses,
- The village needs a lot of help. Roads are no good, police don't do their job, a lot of garbage and dog poop. Need to think more about people on bikes.
- Would love to see lots of improvements. Herkimer can be a wonderful place to live again!
- I live in St Johnsville but grew up in Mohawk and owned a home in Herkimer. I work in Herkimer and have family in the Valley. I remember the old Herkimer Main St and hope to see it back and better. Number one issue in my opinion would be to have stricter codes for Main St landlords and tenants. I wish you luck
- When I first moved into Herkimer county I loved Herkimer and it's Main st. Unfortunately it was already starting its decline. Over the past 25 years it has been sad to see some of the negative changes. I do not live in the Village but I live in Herkimer County and I would love to see some of the improvements.
- Clear main street of all the people just gathered in groups in front of businesses, and all down the sidewalks. I can't even walk my children down main st because the groups of people just standing around puffing down cigarettes. Broken alcohol bottles all over.
- This is a great start and I really hope you can use the information to make Herkimer (especially main St) a nicer place to spend time. I loved living in Little Falls because they have walkable streets and lots of parks. I'm outdoorsy. Also bike paths that connect to the canal path would be great.
- Work on getting the police to crack down on the heroin dealers and addicts on Main St. should be the major concern.
- Must eliminate metered parking to encourage shopping especially on main st.
- Mainly main street just isn't safe. Lots of people hanging out, bumming around, and many buildings are condemned or run down. Way too many low income housing options. It looks like the slums.
- free entertainment, farmers market, holiday strolls,
- Any improvement will need to begin with a clean and orderly environment. Businesses in folks who'll patronize those businesses will not come to a dirty or unsafe area. Rules and regulations regarding codes and enforcement must happen. And then once the area is clean you can implement consistent and pervasive signage and aesthetic pieces to encourage more businesses and patrons and build from there.

- Stop letting people loiter on Main st. The ones with chairs just sitting there drinking. Hate walking around those people. Enforcement of the no smoking signs over at the library. Make the owners of the buildings on Main Street clean them up. A fresh coat of paint does wonders. Just look at how they had people in Utica do the same. Stop going after the tenants Go After The Building Owners!
- Getting rid of the college kids from Maine St in itself attract people. No one wants to deal with unruly and inconsiderate kids from out of town. They have no respect for locals and that turns people away.
- What happens in Herkimer is reflected in Mohawk, Ilion and Frankfort. Codes enforcement could have stopped the decline in the 'quality of life' in these communities. These villages need to band together and start with a well-trained and funded Codes Department that can serve all 4 communities. First appearances are how people make judgements and the first impression that visitors get of our area are not good. Time to fix them all up. We can be the bedroom nano-community like we were in the 1950s to Univac, GE, and the AirBase.
- Great idea....looking forward to bringing Herkimer back to its original small town charm and beauty. Willing to assist. If you have noticed, graham street and Marion street recently have had homes purchased by young adults who grew up in the valley (ages 26-30). This is great to see. People do want to come back and raise families here. We need to give them a reason to do so. We need to make Main Street more inviting to small business owners. We need to somehow control the loitering that is there now. Landlords of those apartment buildings need to be accountable for what goes on in them.
- I grew up in this village as you did Brion it is a shame that our taxes go who knows were but i see it is not used to benifit the people that are paying them .main street was a lot better went it had some bars and dinners on it untill the cops ran them out of town with there bullshit. People work all day would like to stop a have a cold one without being worried of getting pulled over
- Currently main street is a very unfriendly place. I refuse to even park on that street due to the types of people loitering every where. The owners of those apartment buildings should be more selective of who they rent to. People in their pajamas chain smoking, cursing and making a scene all hours of the day and night is driving away customers to those businesses. And the fact that you have to practicality walk into the street to get around them because they refuse to let you past on the sidewalk is ridiculous. The only way to clean up main street is to get rid of the trash that's camped out there.
- The Main Street frequent visitors and loiterers need to be cleaned up. NO WHERE do you go to a college small town and see this type of unkempt, shady characters whose presence is a deterrent for villagers as well as out of town guests. I have heard the remarks that the tenants have pressed to sit on their fro t porch and that the side walk is their front porch. This is a bunch of crap!! The sidewalks are public and should NOT be obstructed but should be clear at all times. Tenants in an apartment building rent the inside premises and do not have "squatters" rights to the sidewalk or roadways or alleys. As I mentioned, their mere presence is a deterrent for all residents. There is a responsibility with the Village Trustee's, the Mayor, the Police, the Fire Department AND THE ABSENTEE Landlords!! Shame on you all for letting the beautiful village of Herkimer decline. Get your acts together and clean up the village streets. Do what you need to do and stop sending out surveys. If you build it, and Clean it, they will come. Bring back our heritage!
- We need quality of life businesses to attract and keep young adults from traveling to Utica/Syracuse/Albany for those items. A decent clean gym, variety in restaurants, health food stores, farm to table retail type businesses. People 40 and under find these things very valuable. These would add jobs, and have people spend \$ here vs getting these things elsewhere.
- I think people are tired of the riff raff they see on Main St. who seem to be living off the system. On one hand, we need to make it a little harder to get certain types of assistance or at least make it more regulated. Also, there should be some incentives for food stamp recipients to shop local, such as easier

use at farmers' markets. On the other hand, its hard for people to find work when there are few jobs around here to begin with and even fewer for those with limited education and no transportation. We should be trying to make improvements in all those areas...job growth, continuing education and public transportation.

- Pass a law that all utility companies that rip out sidewalks have to pay to replace them.
- I would suggest that the Master Plan founders seek input from the CLG Commission who has been working diligently for three years to bring about positive change on Main Street.
- We need more security for the youth. A system to identify people scanners that mark age and identify. We need more childcare services. Housing complex with moderate rentals.
- You should tear down all the old buildings on Main Street. Instead of putting the jail on Rt. 28 - build housing for the low income people there and down the road where the old electric plant was. That way they will still be able to live some place not too far away from the County Office Building where they can get their benefits.
- (1) Building codes must be given teeth and enforced. Higher value rentals will bring in higher rents and higher income families.
Higher incomes will bring in better school prepared children and higher SAT scores. Its a fact that the better the SAT score the higher the property value.
Higher property value means more taxes.(2) Move the social services - welfare office to Dodgeville. (3) right now -Herkimer is the push card capital. Having someone pick them up is like picking up your kids toys and clothes - there is no responsibility. Give tickets for littering of push carts - give a discount coupon to buy a card like your grandmother used. Collis hardware has them
(4) Absentee landlords should be assessed a covenant fee to cover the cost of cleaning property. If not used then that fee would be credited to a future village tax bill. (5) Pass a law limits the amount of tax-free properties to 50 % of the taxable area. As one comes off then one can be added.
(6) Coordinate the DARE run and the Gem fest with Herkimer Days. (7) Have the village yard sale - After school starts. the college kids will pick up lots of items.
- I think the biggest thing that needs to be changed in cracking down on absentee landlords and renters to upkeep their properties and more importantly, make ALL village streets safe to walk down. I have small children and currently do not feel safe walking in many areas of Herkimer. Downtown needs to be cleaned up and owners need to be held accountable!
- As a employee of this Village its time we look to work with the College its mentioned several times in this survey. Work together not against. Look for consolidation and seriously look at duplication of services including your own jobs. The Village is in bad shape and the duplication of government may be a good start. Join forces and bring back this great area. Do we need a town and Village Government.
- I'm upset when people say what a bad place Main st. is when most of the time all they do is drive up or down. Park and walk around. There are nice places to visit and shop. The buildings are beautiful.
- Need to get rid of the "riff /raff" on main street. Enforce a dress code, have officer patrolling both sides of main street. Enforce a curfew and "no loitering" laws. Herkimer use to be a nice, quaint village with shoppes and places to eat, and bars with entertainment. Now it is nothing more than a slum. Clean up the street.
- The village needs continued input from the residents, businesses and schools. We also need to have a positive working relationship with the county. As the county seat, the legislature should want the community to have a better image for the ALL the county. Our voters and taxpayers deserve better than to have the political bickering that is currently happening.
- As of today I am ashamed to admit to anyone I live in HERKIMER. Growing up here I used to be proud of HERKIMER but NO longer. Main Street is a total disaster. There are landfills and dumps that are more

attractive. Take a walk down Main Street if you don't believe me! This is a college town that the college does NOT support. Putting HCCC on the hill was a mistake. Had it been incorporated into the main stream of the town things would be different in my opinion. Why is HCCC enrollment down?

- After 2013, this is very scary! I don't blame young people for buying properties outside of our village! Sewers in streets were cleaned yearly when I was a child. Now debris is only 12" below street. Why aren't these cleaned out anymore? Streets are flooding constantly! What happened to the village having an engineer to make decisions regarding our infrastructure?
- I have lived in the valley since 1967. Our village was a beautiful, safe place to raise our children. I read several times about the college students being the problem. How many students live on Main Street? y. How many people loitering on the downtown sidewalks are college students? Codes enforcement is the biggest factor on Main Street. Cleaning the buildings windows would be a start.
- It would be great to start having parolees, jobless individuals in our communities to be required to clean up and build our "clean project" development. Giving people a job such as these can give them a sense of pride (one in themselves, that I feel many lack today). This doesn't have to be limited to parolees, that was just one classification of people that can be utilized!
- Walmart destroyed the village.
- One of the largest obstacles to the success of the Village is the appearance of Main Street-perception becomes reality. The Main Street Corridor is the show piece of any town, village or city, and is what drives people's perception of the rest of the town. The Village is struggling with out of area ownership and "zombie" properties that are falling into disrepair. I commend the Village Administration and the work of the Planning Board with their efforts to rectify these problems. The establishment of a strong Codes Enforcement presence is essential and I appreciate the steps being taken to establish that. Keep up the great work, this Village is and always will be a great place to live and raise a family, but we can make it better!
- To revitalize this dying town, to allow the village to survive past 2 more generations; 1-We must de-emphasize mega-corp stores, while emphasizing "Mom & Pop", boutiques, hole in the wall diners. 2- We must encourage mega corp, brand name hotels. Visitors won't stay in shady establishments !(most of them anyway) 3-"Sell" the village as old, quaint, picturesque. The Alternative is a slow bleeding out, a dull dying, a continuation of the village's 20 year decay.
- When I grew up on in the 1980's there was always people living above the stores in Main St. Why now do they sit all over the sidewalks and smoke and swear. They suddenly have a right they didn't have in 1980. Get a handle on those people and get a handle on this Village
- Stop worrying about the college and worry about the community. Give the youth something to do in the community. You have a county office building and COURT house with no coffee shops or sandwich shops within walking distance. Do something with Main St and make a change. It is getting old to have all these surveys and hearing about changes coming and 0 gets done. Everyone wants ideas and no one changes a thing.
- As a new small business owner it is unfortunate that in just under a year we are considering closing our doors due to not being able to find a larger storefront. There are plenty of spot available on Main St., but they all come with the loitering issues that I won't subject my customers to. I run a Facebook group that is geared towards cleaning up Main St. and to be positive, but it's hard when people feel no one is listening
- Nothing will be done until we are able to clean up Main Street. This all needs to be done in steps. It wouldbe nice if we had a nice big pool for the kids. The price that was quoted would build a pool huge. Where do they get places that price these things? Why nor get our pool places to give a cost I bet it would not cost what was quoted. As for going after the owners we should go after the renters.. I use

to rent out my house in Herkimer and got tired of redoing it after they left. If the property is not kept up the people that live there should be served paperwork or be fined, that is what codes are for. I took a renter to court so I could recoup back rent and the judge told them to pay what they could each month..Guess what I never got a dime. The cops ought to fine all the lofers on Main street or arrest them. All the apartments should be rented for a lot more then they will get people that work. Build a low rent housing over where the jail was going to be. We need that first. Then the owners of all the property on main st. have to clean up the property and rent to the workers this area. Get rid of the parking meters the other towns did and people shop there. Put a movie house on main st, A safe place that the young kids can goto for fun. Games a place for food and fun. The old Mungers would fit the bill. Then keep the police on the area so they would be safe.

- Get rid of the apartments on main Street or enforce cleanup of the buildings. Clean up glory days site and begin a strict enforcement of making people keep up their homes with things like paint landscaping etc....
- I really do support what you're trying to do but so much of this is just common sense & shouldn't be a question....seriously, you think people will say they don't want good roads??? Or that we should only take care of some of them????
- I know it is a work in progress and I am glad to see this starting point. Herkimer was a wonderful hub of commerce when I was a kid. We can only move forward now and we need direction, incoming jobs and a restructure of the welfare system. Tax payers are struggling just to pay their taxes because they are so high.

Appendix L – Local Roads Listing

Extraction from New York State Department of Transportation (2016) (p. 137-145) provides a list of all local road segments including notations of whether they are supported by the State or the County transportation departments. Note that this does not provide any listing of Route 5 or Route 28 road segments.

New York State Department of Transportation Local Roads Listing

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Municipality: Village of Herkimer
Herkimer County

Geocode: 1222
NYSDOT Region: 2

Jurisdiction: Village

State	County	DOT ID	Route	Road#	Road/ Street Name	Start of Section	End of Section	Beq MP	End MP	Length	DIV Hwy	No. of Lanes	One Way	Pvt Type	Pvt Width	Shldr Width	Med Type	Med Width	Func Class	NHS
		120883			BEARDSLEE AVE	PETERS ST	SOUTH DEAD END	0.00	0.03	0.03		2		U	18	1	None		19	
		120884			BELLINGER AVE	FREDERICK ST	GRAHAM ST	0.00	0.05	0.05		1	Y	A	14		None		19	
		120884			BELLINGER AVE	GRAHAM ST	MARION ST	0.05	0.10	0.05		2		A	24	0	None		19	
		120884			BELLINGER AVE	MARION ST	NORTH CAROLINE	0.10	0.16	0.06		2		A	24	0	None		19	
		120884			BELLINGER AVE	NORTH CAROLINE	MARGARET ST	0.16	0.22	0.06		2		A	24	0	None		19	
		120884			BELLINGER AVE	MARGARET ST	HENRY ST	0.22	0.27	0.05		2		A	24	0	None		19	
		120884			BELLINGER AVE	HENRY ST	NO BELLINGER ST	0.27	0.33	0.06		2		A	24	0	None		19	
		120884			BELLINGER AVE	NO BELLINGER ST	NORTH PROSPECT	0.33	0.44	0.11		2		A	24	0	None		19	
		120885			CANADY LANE	WEST SMITH ST	MOHAWK ST	0.00	0.08	0.08		2		A	14	1	None		19	
		120886			CENTRAL AVE	WEST STEELE ST	WEST SMITH ST	0.00	0.11	0.11		3		A	31	0	None		19	
		120887			CHARLES ST	HIGHLAND AVE	STEUBEN RD	0.00	0.12	0.12		2		A	21	1	None		19	
		120887			CHARLES ST	STEUBEN RD	DOUGLAS AVE	0.12	0.17	0.05		2		A	21	1	None		19	
		120888			CHURCH ST	WEST GERMAN ST	GRAHAM ST	0.00	0.06	0.06		2		A	26	0	None		17	
		120888			CHURCH ST	GRAHAM ST	MARION ST	0.06	0.11	0.05		2		A	26	0	None		17	
		120888			CHURCH ST	MARION ST	NORTH CAROLINE	0.11	0.17	0.06		2		A	26	0	None		17	
		120888			CHURCH ST	NORTH CAROLINE	MARGARET ST	0.17	0.22	0.05		2		A	26	0	None		17	
		120888			CHURCH ST	MARGARET ST	HENRY ST	0.22	0.28	0.06		2		A	26	0	None		17	
		120888			CHURCH ST	HENRY ST	NORTH BELLINGER	0.28	0.34	0.06		2		A	26	0	None		17	
		120888			CHURCH ST	NORTH BELLINGER	NORTH PROSPECT	0.34	0.44	0.10		2		A	26	0	None		17	
		120888			CHURCH ST	NORTH PROSPECT	NORTH MAIN ST	0.44	0.51	0.07		2		A	26	0	None		17	
		120889			COURT ST	N MAIN ST	N WASHINGTON	0.00	0.09	0.09		2		A	31	0	None		17	
		120890			DAYTON PL	HIGHLAND AVE		0.00	0.05	0.05		1	Y	A	14	1	None		19	
		120890			DAYTON PL		STEUBEN RD	0.05	0.10	0.05		2		A	20	1	None		19	
		120892			DELAWARE AVE	SO CAROLINE ST	THIRD AVE	0.00	0.05	0.05		2		A	27	1	None		19	
		120892			DELAWARE AVE	THIRD AVE	FOURTH AVE	0.05	0.11	0.06		2		A	23	1	None		19	
		120893			DENNIS LA	JOHNSON AVE	SPRINGDALE AVE	0.00	0.07	0.07		3		A	34	0	None		19	
		120894			DEWEY AVE	MOHAWK ST	WEST SMITH ST	0.00	0.12	0.12		2		A	24	0	None		19	
		120894			DEWEY AVE	WEST SMITH ST	WEST STEELE ST	0.12	0.28	0.16		2		A	24	0	None		19	
		120894			DEWEY AVE	WEST STEELE ST	MARGINAL ROAD	0.28	0.35	0.07		2		A	24	0	None		19	
		120891			DIEMEL ST	E ALBANY ST	DEAD END	0.00	0.06	0.06		2		A	25	1	None		19	
		120895			DORF ST	DEAD END	PRESCOTT ST	0.00	0.06	0.06		1	Y	A	13	1	None		19	
		120895			DORF ST	PRESCOTT ST	STEUBEN RD	0.06	0.11	0.05		2		A	13	1	None		19	
		120896			DORF ST	EAST GERMAN ST	250 N/O E GERM	0.00	0.06	0.06		2		A	20	1	None		19	
		120897			DOUGLAS AVE	CHARLES ST	NORTH DEAD END	0.00	0.13	0.13		2		A	19	1	None		19	
		120898			DOXTADER ST	GREEN ST	FOLTS ST	0.00	0.09	0.09		2		C	17	0	None		19	
		120901			E BROOKWOOD RD	WEST GERMAN ST	NORTH DEAD END	0.00	0.54	0.54		2		U	24	1	None		19	

New York State Department of Transportation Local Roads Listing

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7/18/16

Municipality: Village of Herkimer
Herkimer County

Geocode: 1222
NYSDOT Region: 2

Jurisdiction: Village

<u>DOT ID</u>	<u>State Route</u>	<u>County Road#</u>	<u>Road/ Street Name</u>	<u>Start of Section</u>	<u>End of Section</u>	<u>Beg MP</u>	<u>End MP</u>	<u>Length</u>	<u>DIV Hwy</u>	<u>No. of Lanes</u>	<u>One Way</u>	<u>Pvt Type</u>	<u>Pvt Width</u>	<u>Shldr Width</u>	<u>Med Type</u>	<u>Med Width</u>	<u>Func Class</u>	<u>NHS</u>
120900			EAST ALBANY ST	N WASHINGTON ST	N MAIN ST	0.00	0.09	0.09		2	Y	A	33		None		19	
302665			EAST ALBANY ST	PARKING LOT	E STATE ST	0.00	0.05	0.05		2		A	21	0	None		19	
302666			EAST ALBANY ST	WEST DEAD END	DEIMEL ST	0.00	0.07	0.07		2		A	22	0	None		19	
302666			EAST ALBANY ST	DEIMEL ST	ALBANY ST	0.07	0.25	0.18		2		A	22	0	None		19	
302666			EAST ALBANY ST	ALBANY ST	EAST DEAD END	0.25	0.31	0.06		2		A	22	0	None		19	
120902			EAST GERMAN ST	N MAIN ST	N WASHINGTON ST	0.00	0.07	0.07		2		A	26	0	None		16	
120902			EAST GERMAN ST	N WASHINGTON ST	DORF ST	0.07	0.13	0.06		2		A	26	0	None		16	
120902			EAST GERMAN ST	DORF ST	PRESCOTT ST	0.13	0.20	0.07		2		A	26	0	None		16	
120902			EAST GERMAN ST	PRESCOTT ST	STEUBEN RD	0.20	0.25	0.05		2		A	26	0	None		16	
120902			EAST GERMAN ST	STEUBEN RD	FRANCIS ST	0.25	0.30	0.05		2		A	26	0	None		16	
120902			EAST GERMAN ST	FRANCIS ST	WESTLAKE AVE	0.30	0.36	0.06		2		A	26	0	None		16	
120902			EAST GERMAN ST	WESTLAKE AVE	LAKE ST	0.36	0.42	0.06		2		A	26	0	None		16	
120902			EAST GERMAN ST	LAKE ST	ROUTE 28	0.42	0.46	0.04		2		A	26	0	None		16	
120902			EAST GERMAN ST	ROUTE 28	N VILLAGE LINE	0.46	1.13	0.67		2		A	22	1	None		19	
120903			EAST SMITH ST	SOUTH MAIN ST	S WASHINGTON ST	0.00	0.07	0.07		2		A	30	0	None		19	
120903			EAST SMITH ST	S WASHINGTON ST	KING ST	0.07	0.20	0.13		2		C	28	0	None		19	
120904			EAST STEELE ST	SOUTH MAIN ST	SO WASHINGTON	0.00	0.06	0.06		2		A	26	0	None		19	
120904			EAST STEELE ST	SO WASHINGTON	KING ST	0.06	0.23	0.17		2		A	27	0	None		19	
120904			EAST STEELE ST	KING ST	PROTECTION AVE	0.23	0.32	0.09		2		A	25	0	None		19	
120905			EASTERN AVE	WEST DEAD END	KING ST	0.00	0.03	0.03		2		A	33	0	None		19	
120905			EASTERN AVE	KING ST	WIRES AVE	0.03	0.12	0.09		2		A	33	0	None		19	
120905			EASTERN AVE	WIRES AVE	PROTECTION AVE	0.12	0.24	0.12		2		A	33	0	None		19	
120906			ELMER MORGAN DR	NY 28	EAST DEAD END	0.00	0.04	0.04		2		U	24	0	None		19	
120907			ESTHER ST	PULLMAN ST	GRANT ST	0.00	0.19	0.19		2		A	20	1	None		19	
120908			EUREKA AVE	KING ST	PROTECTION AVE	0.00	0.20	0.20		2		C	25	0	None		19	
120909			EXCHANGE AVE	TALSON PARK DR	JEFFERY ST	0.00	0.06	0.06		2		A	32	0	None		19	
120909			EXCHANGE AVE	JEFFERY ST	RONALD ST	0.06	0.11	0.05		2		A	32	0	None		19	
120909			EXCHANGE AVE	RONALD ST	WEST GERMAN ST	0.11	0.20	0.09		2		A	23	1	None		19	
120910			FIFTH AVE	MOHAWK ST	NORTH DEAD END	0.00	0.10	0.10		2		A	29	1	None		19	
120911			FIRST AVE	MOHAWK ST	NORTH DEAD END	0.00	0.11	0.11		2		A	23	0	None		19	
120912			FOLTS ST	NORTH WASHINGTO	GRAY ST	0.00	0.08	0.08		2		A	26	0	None		19	
120912			FOLTS ST	GRAY ST	STEUBEN ST	0.08	0.13	0.05		2		A	26	0	None		19	
120912			FOLTS ST	STEUBEN ST	HARTER ST	0.13	0.20	0.07		2		A	26	0	None		19	
120912			FOLTS ST	HARTER ST	NY 28	0.20	0.26	0.06		2		A	26	0	None		19	
120913			FOURTH AVE	W STEELE ST	DELAWARE AVE	0.00	0.06	0.06		2		A	30	1	None		19	
120913			FOURTH AVE	DELAWARE AVE	NORTH DEAD END	0.06	0.08	0.02		2		A		0	None		19	

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Municipality: Village of Herkimer
Herkimer County

Geocode: 1222
NYS DOT Region: 2

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<u>DOT ID</u>	<u>State Route</u>	<u>County Road#</u>	<u>Road/ Street Name</u>	<u>Start of Section</u>	<u>End of Section</u>	<u>Req MP</u>	<u>End MP</u>	<u>Length</u>	<u>DIV Hwy</u>	<u>No. of Lanes</u>	<u>One Way</u>	<u>Pvt Type</u>	<u>Pvt Width</u>	<u>Shldr Width</u>	<u>Med Type</u>	<u>Med Width</u>	<u>Func Class</u>	<u>NHS</u>
120914			FRANCES ST	EAST GERMAN ST	NORTH DEAD END	0.00	0.14	0.14		2		A	24	0	None		19	
120915			FREDERICK ST	PARK AVE	BELLINGER AVE	0.00	0.10	0.10		2		A	58	1	None		19	
120916			GARDEN LA	WOOD LA	PARKLANE DR	0.00	0.03	0.03		2		A	26	1	None		19	
120916			GARDEN LA	PARKLANE DR	TALSON PARK DR	0.03	0.08	0.05		2		A	26	1	None		19	
120917			GEORGE ST	WILLIAM ST	SOUTH MAIN ST	0.00	0.06	0.06		2		A	25	0	None		19	
120918			GILBERT ST	HARTER ST	EAST DEAD END	0.00	0.03	0.03		2		A	23	1	None		19	
120919			GLENDAL PL	GORDON AVE	LANSING ST	0.00	0.04	0.04		2		A	23	0	None		19	
120920			GOODELL AVE	WILLOW ST	EAST DEAD END	0.00	0.04	0.04		2		A	18	1	None		19	
120921			GORDON AVE	WILLOW ST	STEUBEN AVE	0.00	0.11	0.11		2		A	21	0	None		19	
120922			GRAHAM ST	PARK AVE	BELLINGER AVE	0.00	0.10	0.10		2		A	24	0	None		19	
120922			GRAHAM ST	BELLINGER AVE	CHURCH ST	0.10	0.20	0.10		2		A	24	0	None		19	
120923			GRANT ST	ESTHER ST	PULLMAN ST	0.00	0.04	0.04		2		U	17	0	None		19	
120924			GRAY ST	FOLTS ST	SUITER ST	0.00	0.14	0.14		2		C	24	0	None		19	
120925			GREEN ST	NORTH MAIN ST	NORTH WASHINGTO	0.00	0.09	0.09		2		A	43	0	None		19	
120925			GREEN ST	NORTH WASHINGTO	HARTER ST	0.09	0.28	0.19		2		A	24	0	None		19	
120926			HARTER ST	GREEN ST	FOLTS ST	0.00	0.09	0.09		2		A	25	0	None		19	
120926			HARTER ST	FOLTS ST	GILBERT ST	0.09	0.31	0.22		2		A	25	0	None		19	
120926			HARTER ST	GILBERT ST	EAST GERMAN ST	0.31	0.42	0.11		2		A	24	0	None		19	
120927			HENRY ST	WEST ALBANY ST	PARK AVE	0.00	0.06	0.06		2		A	25	0	None		19	
120927			HENRY ST	PARK AVE	BELLINGER AVE	0.06	0.16	0.10		2		A	25	0	None		19	
120927			HENRY ST	BELLINGER AVE	CHURCH ST	0.16	0.26	0.10		2		A	25	0	None		19	
120927			HENRY ST	CHURCH ST	WEST GERMAN ST	0.26	0.43	0.17		2		A	25	0	None		19	
120927			HENRY ST	WEST GERMAN ST	NORTH DEAD END	0.43	0.50	0.07		2		A	25	0	None		19	
120928			HIGHLAND AVE	DAYTON PLACE	CHARLES ST	0.00	0.04	0.04		2	Y	A	25	1	None		19	
120928			HIGHLAND AVE	CHARLES ST	500FT N/O CHAR	0.04	0.17	0.13		2		A	20	1	None		19	
120928			HIGHLAND AVE	500FT N/O CHAR	PETER ST	0.17	0.37	0.20		2		A	25	1	None		19	
120929			HILLSIDE AVE	DEAD END	NORTH MAIN ST	0.00	0.06	0.06		2		A	23	1	None		19	
120930			HILLVIEW DR	MEADOW LA	CUL DE SAC	0.00	0.07	0.07		2		A	24	1	None		19	
120931			HOMYK RD	RESERVOIR RD	NORTH VILLAGE L	0.00	0.41	0.41		2		U	16	1	None		19	
120932			JEFFREY ST	EXCHANGE AVE	WALNUT ST	0.00	0.13	0.13		2		A	21	1	None		19	
120932			JEFFREY ST	WALNUT ST	JOHNSON AVE	0.13	0.21	0.08		2		A	34	0	None		19	
120932			JEFFREY ST	JOHNSON AVE	SPRINGDALE AVE	0.21	0.30	0.09		2		A	34	0	None		19	
120933			JOHN AVE	KING STREET	EAST DEAD END	0.00	0.10	0.10		2		A	11	1	None		19	
120934			JOHNSON AVE	WESTWOOD DR	250FT EO RONAL	0.00	0.29	0.29		2		A	35	0	None		19	
120934			JOHNSON AVE	250FT EO RONAL	LOU AMBERS DR	0.29	0.31	0.02		2		A	34	0	None		19	
120934			JOHNSON AVE	LOU AMBERS DR	MAPLE GROVE AVE	0.31	0.37	0.06		2		A	26	1	None		17	

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<u>DOT ID</u>	<u>State Route</u>	<u>County Road#</u>	<u>Road/ Street Name</u>	<u>Start of Section</u>	<u>End of Section</u>	<u>Req MP</u>	<u>End MP</u>	<u>Length</u>	<u>DIV Hwy</u>	<u>No. of Lanes</u>	<u>One Way</u>	<u>Pvt Type</u>	<u>Pvt Width</u>	<u>Shldr Width</u>	<u>Med Type</u>	<u>Med Width</u>	<u>Func Class</u>	<u>NHS</u>
120934			JOHNSON AVE	MAPLE GROVE AVE	PINE AVE	0.37	0.43	0.06		2		A	26	1	None		17	
120934			JOHNSON AVE	PINE AVE	RESERVOIR RD	0.43	0.50	0.07		2		A	26	1	None		17	
120935			KING ST	EAST STEELE ST	JOHN AVE	0.00	0.11	0.11		2		A	28	0	None		19	
120935			KING ST	JOHN AVE	MOORE AVE	0.11	0.15	0.04		2		A	28	0	None		19	
120935			KING ST	MOORE AVE	EUREKA AVE	0.15	0.19	0.04		2		A	28	0	None		19	
120935			KING ST	EUREKA AVE	PLEASANT AVE	0.19	0.24	0.05		2		A	28	0	None		19	
120935			KING ST	PLEASANT AVE	EASTERN AVE	0.24	0.30	0.06		2		A	28	0	None		19	
120935			KING ST	EASTERN AVE	EAST STATE ST	0.30	0.37	0.07		2		A	28	0	None		19	
120899			KINGS RD	E STEELE ST	END	0.00	0.07	0.07		2		A	16	1	None		19	
120936			LAKE ST	EAST GERMAN ST	NORTH DEAD END	0.00	0.23	0.23		2		A	24	0	None		19	
120937			LANSING ST	EAST GERMAN ST	GLENDALE PL	0.00	0.06	0.06		2		A	24	0	None		19	
120937			LANSING ST	GLENDALE PL	HARTER ST	0.06	0.16	0.10		2		A	24	0	None		19	
120937			LANSING ST	HARTER ST	EAST DEAD END	0.16	0.25	0.09		2		A	24	0	None		19	
120938			LOU AMBERS DR	WEST GERMAN ST	400FT NO GERMA	0.00	0.08	0.08		2		A	34	1	None		17	
120938			LOU AMBERS DR	400FT NO GERMA	JOHNSON AVE	0.08	0.28	0.20		2		A	36	1	None		17	
120938			LOU AMBERS DR	JOHNSON AVE	HCCC CAMPUS	0.28	0.41	0.13		2		A	34	1	None		19	
120939			MALCOLM ST	EAST DEAD END	PULLMAN ST	0.00	0.04	0.04		2		A	18	1	None		19	
302670			MALCOLM ST	PULLMAN ST	WEST DEAD END	0.00	0.04	0.04		2		A	18	1	None		19	
120940			MAPLE AVE	WEST STEELE ST	NORTH DEAD END	0.00	0.10	0.10		2		A	33	0	None		19	
120941			MAPLE GROVE AVE	WEST GERMAN ST	PINE ST	0.00	0.06	0.06		2		A	26	1	None		17	
120941			MAPLE GROVE AVE	PINE ST	WALNUT ST	0.06	0.16	0.10		2		A	25	1	None		19	
120941			MAPLE GROVE AVE	WALNUT ST	JOHNSON AVE	0.16	0.27	0.11		2		A	25	1	None		19	
120941			MAPLE GROVE AVE	JOHNSON AVE	N DEAD END	0.27	0.32	0.05		2		A	25	1	None		19	
120942			MARGARET ST	WEST GERMAN ST	CHURCH ST	0.00	0.16	0.16		2		A	24	1	None		19	
120942			MARGARET ST	CHURCH ST	BELLINGER AVE	0.16	0.26	0.10		2		A	24	0	None		19	
120942			MARGARET ST	BELLINGER AVE	PARK AVE	0.26	0.36	0.10		2		A	24	0	None		19	
120942			MARGARET ST	PARK AVE	W ALBANY ST	0.36	0.42	0.06		2		A	24	0	None		19	
120943			MARGINAL ROAD	S WASHINGTON ST	DEWEY AVE	0.00	0.20	0.20		2		A	26	1	None		19	
120943			MARGINAL ROAD	DEWEY AVE	MOHAWK ST	0.20	0.60	0.40		2		A	31	1	None		19	
120944			MARION ST	PARK AVE	BELLINGER AVE	0.00	0.10	0.10		2		A	24	0	None		19	
120944			MARION ST	BELLINGER AVE	CHURCH ST	0.10	0.20	0.10		2		A	24	0	None		19	
120945			MARY ST	NORTH MAIN ST	NORTH WASHINGTO	0.00	0.09	0.09		2		A	31	0	None		19	
120946			MEADOW LA	HILLVIEW DR	WESTWOOD DR	0.00	0.06	0.06		2		A	22	1	None		19	
120947			MILLER AVE	MOHAWK ST	W STEELE ST	0.00	0.08	0.08		2		A	20	1	None		19	
120948			MOHAWK ST	S CAROLINE ST	MILLER AVE	0.00	0.07	0.07		2		A	42	0	None		16	
120948			MOHAWK ST	MILLER AVE	DEWEY AVE	0.07	0.34	0.27		2		A	42	0	None		16	

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State	County								DIV	No. of	One	Pvt	Pvt	Shldr	Med	Med	Func	
DOT ID	Route	Road#	Road/ Street Name	Start of Section	End of Section	Beg MP	End MP	Length	Hwy	Lanes	Way	Type	Width	Width	Type	Width	Class	NHS
120948			MOHAWK ST	DEWEY AVE	WILLIAM ST	0.34	0.39	0.05		2		A	42	0	None		16	
120948			MOHAWK ST	WILLIAM ST	S MAIN ST	0.39	0.46	0.07		2		A	42	0	None		16	
120949			MOORE AVE	KING ST	PROTECTION AVE	0.00	0.19	0.19		2		A	23	0	None		19	
120950			NORTH BELLINGER	WEST STATE ST	WEST ALBANY ST	0.00	0.02	0.02		2		A	26	0	None		19	
120950			NORTH BELLINGER	WEST ALBANY ST	PARK AVE	0.02	0.10	0.08		2		A	26	0	None		19	
120950			NORTH BELLINGER	PARK AVE	BELLINGER AVE	0.10	0.20	0.10		2		A	26	0	None		19	
120950			NORTH BELLINGER	BELLINGER AVE	CHURCH ST	0.20	0.29	0.09		2		A	26	0	None		19	
120950			NORTH BELLINGER	CHURCH ST	WEST GERMAN ST	0.29	0.46	0.17		2		A	26	0	None		19	
120951			NORTH CAROLINE	WEST STATE ST	WEST ALBANY ST	0.00	0.04	0.04		2		A	37	0	None		17	
120951			NORTH CAROLINE	WEST ALBANY ST	PARK AVE	0.04	0.10	0.06		2		A	30	0	None		17	
120951			NORTH CAROLINE	PARK AVE	BELLINGER AVE	0.10	0.20	0.10		2		A	30	0	None		17	
120951			NORTH CAROLINE	BELLINGER AVE	CHURCH ST	0.20	0.30	0.10		2		A	30	0	None		17	
120951			NORTH CAROLINE	CHURCH ST	WEST GERMAN ST	0.30	0.44	0.14		2		A	30	0	None		17	
120952			NORTH MAIN ST	WEST STATE ST	PARK AVE	0.00	0.12	0.12		2		A	42	0	None		17	
120952			NORTH MAIN ST	PARK AVE	MARY ST	0.12	0.26	0.14		2		A	42	0	None		17	
120952			NORTH MAIN ST	MARY ST	CHURCH ST	0.26	0.32	0.06		2		A	42	0	None		17	
120952			NORTH MAIN ST	CHURCH ST	WEST GERMAN ST	0.32	0.47	0.15		2		A	31	0	None		17	
120952			NORTH MAIN ST	WEST GERMAN ST	WEBER ST	0.47	0.52	0.05		2		A	31	0	None		19	
120952			NORTH MAIN ST	WEBER ST	HILLSIDE AVE	0.52	0.58	0.06		2		A	31	0	None		19	
120952			NORTH MAIN ST	HILLSIDE AVE	HIGHLAND AVE	0.58	0.64	0.06		2		A	19	1	None		19	
120953			NORTH WASHINGTON	EAST STATE ST	GREEN ST	0.00	0.13	0.13		2		A	34	0	None		17	
120953			NORTH WASHINGTON	GREEN ST	MARY ST	0.13	0.25	0.12		2		A	34	0	None		17	
120953			NORTH WASHINGTON	MARY ST	COURT ST	0.25	0.32	0.07		2		A	24	0	None		17	
120953			NORTH WASHINGTON	COURT ST	E GERMAN ST	0.32	0.45	0.13		2		A	24	0	None		17	
120954			OAK RIDGE TER	W VILLAGE LINE	WOOD LA	0.00	0.07	0.07		2		A	21	1	None		19	
120955			OAK ST	WEST GERMAN ST	EXCHANGE AVE	0.00	0.06	0.06		2		A	25	0	None		19	
120956			OLD RTE 28	E GERMAN ST	NY 28	0.00	0.14	0.14		2		C	28	0	None		19	
120957			ORCHARD TERRACE	N MAIN ST	WEST DEAD END	0.00	0.08	0.08		2		U	18	1	None		19	
120958			PARK AVE	NORTH MAIN ST	PROSPECT ST	0.00	0.09	0.09		2		A	44	0	None		19	
120958			PARK AVE	PROSPECT ST	PARK PL E	0.09	0.15	0.06		2		A	26	0	None		19	
302675			PARK AVE	N BELLINGER ST	HENRY ST	0.00	0.05	0.05		2		A	24	0	None		19	
302675			PARK AVE	HENRY ST	MARGARET ST	0.05	0.10	0.05		2		A	24	0	None		19	
302675			PARK AVE	MARGARET ST	N CAROLINE ST	0.10	0.16	0.06		2		A	24	0	None		19	
302675			PARK AVE	N CAROLINE ST	MARION ST	0.16	0.22	0.06		2		A	24	0	None		19	
302675			PARK AVE	MARION ST	GRAHAM ST	0.22	0.27	0.05		2		A	24	0	None		19	
302675			PARK AVE	GRAHAM ST	FREDERICK ST	0.27	0.33	0.06		2		A	24	0	None		19	

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State	County								DIV	No. of	One	Pvt	Pvt	Shldr	Med	Med	Func	
DOT ID	Route	Road#	Road/ Street Name	Start of Section	End of Section	Req MP	End MP	Length	Hwy	Lanes	Way	Type	Width	Width	Type	Width	Class	NHS
120960			PARK PL EAST	PARK PL SOUTH	PARK PL NORTH	0.00	0.08	0.08		1	Y	A	19	1	None		19	
120961			PARK PL NORTH	PARK PL EAST	N BELLINGER ST	0.00	0.06	0.06		1	Y	A	19	1	None		19	
120962			PARK PL SOUTH	N BELLINGER ST	PARK PL EAST	0.00	0.06	0.06		1	Y	A	19	1	None		19	
120959			PARKLANE DR	GARDEN LA	WALNUT ST	0.00	0.10	0.10		2		A	27	1	None		19	
120959			PARKLANE DR	WALNUT ST	JOHNSON AVE	0.10	0.18	0.08		2		A	29	1	None		19	
120959			PARKLANE DR	JOHNSON AVE	SPRINGDALE AVE	0.18	0.27	0.09		2		A	29	1	None		19	
120963			PERRY ST	SOUTH WASHINGTO	KING ST	0.00	0.14	0.14		2		A	24	0	None		19	
120965			PINE AVE	MAPLE GROVE AV	WALNUT ST	0.00	0.14	0.14		2		A	28	0	None		17	
120965			PINE AVE	WALNUT ST		0.14	0.17	0.03		2		A	28	0	None		17	
120965			PINE AVE		JOHNSON AVE	0.17	0.25	0.08		2		A	28	1	None		17	
120965			PINE AVE	JOHNSON AVE	COLLEGE HILL	0.25	0.30	0.05		2		A	28	1	None		19	
120966			PLEASANT AVE	KING ST	PROTECTION AVE	0.00	0.20	0.20		2		C	24	0	None		19	
120967			PRESCOTT ST	EAST GERMAN ST	DORF ST	0.00	0.09	0.09		2		A	24	0	None		19	
120967			PRESCOTT ST	DORF ST	NORTH DEAD END	0.09	0.14	0.05		2		A	24	0	None		19	
120968			PROSPECT ST	MOHAWK ST	WEST STATE ST	0.00	0.06	0.06		2		A	39	0	None		19	
120968			N PROSPECT ST	WEST STATE ST	WEST ALBANY ST	0.06	0.08	0.02		2		A	39	0	None		17	
120968			N PROSPECT ST	WEST ALBANY ST	PARK AVE	0.08	0.17	0.09		2		A	42	0	None		17	
120968			N PROSPECT ST	PARK AVE	BELLINGER AVE	0.17	0.27	0.10		2		A	39	0	None		17	
120968			N PROSPECT ST	BELLINGER AVE	CHURCH ST	0.27	0.37	0.10		2		A	39	0	None		17	
120968			N PROSPECT ST	CHURCH ST	WEST GERMAN ST	0.37	0.50	0.13		2		A	29	0	None		17	
120969			PROTECTION AVE	EAST STEELE ST	EAST STATE ST	0.00	0.40	0.40		2		A	21	1	None		19	
120970			PULLMAN ST	EAST ALBANY ST	MALCOLM ST	0.00	0.07	0.07		2		A	23	1	None		19	
120970			PULLMAN ST	MALCOLM ST	GRANT ST	0.07	0.22	0.15		2		A	23	1	None		19	
120971			RENWICK AVE	WEST GERMAN ST	NORTH DEAD END	0.00	0.09	0.09		2		A	23	0	None		19	
120972			RESERVOIR RD	JOHNSON AVE	LOU AMBERS DR	0.00	0.27	0.27		2		A	25	1	None		17	
120972			RESERVOIR RD	LOU AMBERS DR	NO VILLAGE LIN	0.27	0.78	0.51		2		U	22	1	None		19	
120973			RIDGEWOOD RD	CUL DE SAC	WESTWOOD DR	0.00	0.06	0.06		3		A	21	1	None		19	
120973			RIDGEWOOD RD	WESTWOOD DR	WESTWOOD DR	0.06	0.31	0.25		3		A	32	0	None		19	
120974			RONALD ST	EXCHANGE AVE	WALNUT ST	0.00	0.13	0.13		2		A	34	0	None		19	
120974			RONALD ST	WALNUT ST	JOHNSON AVE	0.13	0.21	0.08		2		A	34	0	None		19	
120974			RONALD ST	JOHNSON AVE	SPRINGDALE AVE	0.21	0.28	0.07		2		A	30	0	None		19	
120975			SECOND AVE	MOHAWK ST	WEST STATE ST	0.00	0.16	0.16		2		A	26	0	None		19	
120976			SOUTH BELLINGER ST	WEST STEELE ST	WEST SMITH ST	0.00	0.13	0.13		2		A	23	0	None		19	
120976			SOUTH BELLINGER ST	WEST SMITH ST	MOHAWK ST	0.13	0.19	0.06		2		A	23	0	None		19	
120976			SOUTH BELLINGER ST	MOHAWK ST	WEST STATE ST	0.19	0.28	0.09		2		A	23	0	None		19	
120977			SOUTH MAIN ST	WEST STATE ST	MOHAWK ST	0.00	0.04	0.04		2		A	42	0	None		16	

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Municipality: Village of Herkimer
Herkimer County

Geocode: 1222
NYSDOT Region: 2

Jurisdiction: Village

DOT ID	State Route	County Road#	Road/ Street Name	Start of Section	End of Section	Req MP	End MP	Length	DIV Hwy	No. of Lanes	One Way	Pvt Type	Pvt Width	Shldr Width	Med Type	Med Width	Func Class	NHS
120977			SOUTH MAIN ST	MOHAWK ST	GEORGE ST	0.04	0.10	0.06		2		A	42	0	None		19	
120977			SOUTH MAIN ST	GEORGE ST	WEST SMITH ST	0.10	0.19	0.09		2		A	42	0	None		19	
120977			SOUTH MAIN ST	WEST SMITH ST	WEST STEELE ST	0.19	0.36	0.17		2		A	28	0	None		19	
120977			SOUTH MAIN ST	WEST STEELE ST	SOUTH DEAD END	0.36	0.37	0.01		2		A	27	1	None		19	
120978			SPRINGDALE AVE	DENNIS LA	PARKLANE DR	0.00	0.05	0.05		2		A	29	1	None		19	
120978			SPRINGDALE AVE	PARKLANE DR	TALSON PARK DR	0.05	0.10	0.05		2		A	18	1	None		19	
120978			SPRINGDALE AVE	TALSON PARK DR	JEFFERY ST	0.10	0.16	0.06		2		A	15	1	None		19	
120978			SPRINGDALE AVE	JEFFERY ST	RONALD ST	0.16	0.22	0.06		2		A	15	1	None		19	
120979			STEUBEN AVE	GORDON AVE	HARTER ST	0.00	0.07	0.07		2		A	26	1	None		19	
120980			STEUBEN RD	EAST GERMAN ST	DORF ST	0.00	0.08	0.08		2		A	24	0	None		19	
120980			STEUBEN RD	DORF ST	HYDRAULIC CANAL	0.08	0.14	0.06		2		A	24	1	None		19	
120981			STEUBEN ST	GREEN ST	FOLTS ST	0.00	0.10	0.10		2		A	24	0	None		19	
120981			STEUBEN ST	FOLTS ST	SUITER ST	0.10	0.24	0.14		2		A	24	0	None		19	
120981			STEUBEN ST	SUITER ST	GORDON AVE	0.24	0.26	0.02		2		A	24	0	None		19	
120982			STIMSON ST	SOUTH WASHINGT	EAST DEAD END	0.00	0.11	0.11		2		A	24	0	None		19	
120983			SUITER ST	NORTH WASHINGTO	GRAY ST	0.00	0.09	0.09		2		C	24	0	None		19	
120983			SUITER ST	GRAY ST	STEUBEN ST	0.09	0.14	0.05		2		C	24	0	None		19	
120984			SUNSET AVE	THIRD AVE	SOUTH CAROLINE	0.00	0.05	0.05		2		A	32	1	None		19	
120985			TALSON PARK DR	EXCHANGE AVE	WALNUT ST	0.00	0.13	0.13		2		A	30	1	None		19	
120985			TALSON PARK DR	WALNUT ST	JOHNSON AVE	0.13	0.21	0.08		2		A	30	1	None		19	
120985			TALSON PARK DR	JOHNSON AVE	SPRINGDALE AVE	0.21	0.30	0.09		2		A	30	1	None		19	
120986			THIRD AVE	WEST STEELE ST	DELAWARE AVE	0.00	0.08	0.08		2		A	31	1	None		19	
120986			THIRD AVE	DELAWARE AVE	SUNSET AVE	0.08	0.15	0.07		2		A	31	1	None		19	
120996			W LAKE AVE	EAST GERMAN ST	NO DEAD END	0.00	0.17	0.17		2		A	24	0	None		19	
120995			WALNUT ST	PARK LANE DR	TALSON PARK DR	0.00	0.06	0.06		2		A	25	1	None		19	
120995			WALNUT ST	TALSON PARK DR	RONALD ST	0.06	0.16	0.10		2		A	25	1	None		19	
120995			WALNUT ST	RONALD ST	HOSPITAL PARKIN	0.16	0.19	0.03		2		U	12	1	None		19	
120987			WALNUT STREET	MAPLE GROVE AVE	PINE AVE	0.00	0.06	0.06		2		A	25	1	None		19	
120988			WEBER AVE	NORTH MAIN ST	EAST DEAD END	0.00	0.05	0.05		2		A	25	0	None		19	
120989			WEST ALBANY ST	NORTH MAIN ST	PROSPECT ST	0.00	0.09	0.09		2		A	68	0	None		19	
120989			WEST ALBANY ST	PROSPECT ST	NORTH BELLINGER	0.09	0.23	0.14		2		A	31	0	None		19	
302677			WEST ALBANY ST	NORTH BELLINGE	HENRY ST	0.00	0.06	0.06		2		A	26	0	None		19	
302677			WEST ALBANY ST	HENRY ST	MARGARET ST	0.06	0.11	0.05		2		A	26	0	None		19	
302677			WEST ALBANY ST	MARGARET ST	NORTH CAROLINE	0.11	0.17	0.06		2		A	26	0	None		19	
120990			WEST BROOKWOOD	RESERVOIR RD	END	0.00	0.35	0.35		2		U	13	1	None		19	
120992			WEST GERMAN ST	N MAIN ST	N PROSPECT ST	0.00	0.09	0.09		2		A	28	0	None		16	

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Municipality: Village of Herkimer
Herkimer County

Geocode: 1222
NYSDOT Region: 2

Jurisdiction: Village

State DOT ID	County Route	Road/ Street Name	Start of Section	End of Section	Req MP	End MP	Length	DIV Hwy	No. of Lanes	One Way	Pvt Type	Pvt Width	Shldr Width	Med Type	Med Width	Func Class	NHS
120992		WEST GERMAN ST	N PROSPECT ST	N BELLINGER ST	0.09	0.16	0.07		2		A	28	0	None		16	
120992		WEST GERMAN ST	N BELLINGER ST	HENRY ST	0.16	0.22	0.06		2		A	28	0	None		16	
120992		WEST GERMAN ST	HENRY ST	MARGARET ST	0.22	0.28	0.06		2		A	28	0	None		16	
120992		WEST GERMAN ST	MARGARET ST	N CAROLINE ST	0.28	0.33	0.05		2		A	28	0	None		16	
120992		WEST GERMAN ST	N CAROLINE ST	MAPLE GROVE AVE	0.33	0.43	0.10		2		A	28	0	None		16	
120992		WEST GERMAN ST	MAPLE GROVE AVE	EXCHANGE AVE	0.43	0.52	0.09		2		A	44	0	None		16	
120992		WEST GERMAN ST	EXCHANGE AVE	OAK ST	0.52	0.62	0.10		2		A	23	0	None		16	
120992		WEST GERMAN ST	OAK ST	WOOD LANE	0.62	0.75	0.13		2		A	23	0	None		16	
120992		WEST GERMAN ST	WOOD LANE	WEST VILLAGE LI	0.75	0.87	0.12		2		A	23	0	None		16	
120993		WEST SMITH ST	MOHAWK ST	CENTRAL AVE	0.00	0.04	0.04		2		A	30	0	None		19	
120993		WEST SMITH ST	CENTRAL AVE	SO BELLINGER ST	0.04	0.09	0.05		2		A	26	0	None		19	
120993		WEST SMITH ST	SO BELLINGER ST	DEWEY AVE	0.09	0.22	0.13		2		A	26	0	None		19	
120993		WEST SMITH ST	DEWEY AVE	WILLIAM ST	0.22	0.29	0.07		2		A	26	0	None		19	
120993		WEST SMITH ST	WILLIAM ST	SOUTH MAIN ST	0.29	0.35	0.06		2		A	26	0	None		19	
120994		WEST STEELE ST	SOUTH MAIN ST	MAPLE AVE	0.00	0.20	0.20		2		A	25	1	None		19	
120994		WEST STEELE ST	MAPLE AVE	THIRD AVE	0.20	0.52	0.32		2		A	22	1	None		19	
120994		WEST STEELE ST	THIRD AVE	WEST DEAD END	0.52	0.63	0.11		2		A	30	1	None		19	
120997		WESTWOOD DR	OAK RIDGE TER	MEADOW LA	0.00	0.22	0.22		2		A	24	1	None		19	
120997		WESTWOOD DR	MEADOW LA	RIDGEWOOD RD	0.22	0.46	0.24		2		A	30	1	None		19	
120997		WESTWOOD DR	RIDGEWOOD RD	END OF SECTION	0.46	0.75	0.29		2		A	30	1	None		19	
120998		WILLIAM STREET	W STEELE ST	W SMITH ST	0.00	0.16	0.16		1	Y	A	17		None		19	
120998		WILLIAM STREET	W SMITH ST	GEORGE ST	0.16	0.23	0.07		2		A	25	0	None		19	
120998		WILLIAM STREET	GEORGE ST	MOHAWK ST	0.23	0.29	0.06		2		A	25	0	None		19	
120999		WILLOW AVE	SUITER ST	GORDON AVE	0.00	0.03	0.03		2		A	23	1	None		19	
120999		WILLOW AVE	GORDON AVE	GOODELL AVE	0.03	0.07	0.04		2		A	23	1	None		19	
120999		WILLOW AVE	GOODELL AVE	EAST GERMAN ST	0.07	0.09	0.02		2		A	23	1	None		19	
121000		WIRES AVE	EASTERN AVE	NORTH DEAD END	0.00	0.05	0.05		2		A	13	1	None		19	
121001		WOOD LA	W GERMAN ST	OAK RIDGE TERR	0.00	0.09	0.09		2		A	22	1	None		19	
Centerline Miles Total:							27.73										
Lane-Miles Total:							55.43										

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Municipality: Village of Herkimer
Herkimer County

Geocode: 1222
NYSDOT Region: 2

Jurisdiction: County County-maintained roads are shown below for reference.

State DOT ID	County Route	Road/ Street Name	Start of Section	End of Section	Req MP	End MP	Length	DIV Hwy	No. of Lanes	One Way	Pvt Type	Pvt Width	Shldr Width	Med Type	Med Width	Func Class	NHS
257758	62	STEUBEN RD	HERKIMER VL	HYDRAULIC CANA	4.45	4.82	0.37		2		A	20	2	None		19	
Centerline Miles Total:							0.37										
Lane-Miles Total:							0.74										

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